



Rijksdienst voor Ondernemend  
Nederland

## *Agri-food processing sector in Gujarat State - India*

*NBSO Ahmedabad*

*>> Duurzaam, Agrarisch, Innovatief  
en Internationaal ondernemen*



## Colofon

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## Contents

Colofon	2
1. Scope and definition of Agro Food Processing sector in India	4
2. Agro Food processing sector overview in Gujarat State	6
3. New policy initiatives for Agro Food Processing sector in Gujarat	7
4. Major companies active in Gujarat	8
5. Challenges of the sector, as opportunities for Dutch companies	11
6. Relevant trade fairs and conferences	12
7. Relevant authorities and branch organisations	13
8. Online sources	14
Appendix: Overview of Gujarat State	15

## 1. Scope and definition of Food Processing Sector in India

Food Processing Industry, which typically divided in to two distinct processes, Primary and Secondary Process. Primary process is where the raw agricultural produce like Milk, Meat and Fish is converted to commodities fit for human consumption by simply cleaning, grading, sorting and packing, without changing the physical properties of produce. The secondary processing (and sometimes tertiary processing) usually deals with higher level of processing where new or modified products are manufactured and necessarily involve change in physical properties of produce. Normally, primary processing is carried out at farm level and secondary at factory level on large scale.

Growth of Indian Food and Beverages Sector can be attributed to the changing demographics, increase in disposable incomes, urbanisation and growth of organized retail.



India has been consuming consumer products from multinationals for several decades now and with the growing young population who is well educated and travelled across the globe; the tastes and the choices has been changing. Food processing is designated as a priority sector in India. National Food Processing Policy aims to increase the level of food processing from 10% in 2010 to 25% in 2025.

India is seeing tremendous growth in all segments of Food Processing like Shorting Grading and Polishing of Grains and Pulses, Processing of Spices, Floor Mills, Oil, Oil cakes, Cattle Feed, Sugar and Confectionaries Manufacturing, Ready to Eat food products, Semi Processed Food Products, Quick Serve Restaurants and Dining Restaurants.

Accounting for about 32 per cent of the country's total food market, the food processing industry is one of the largest industries in India and is ranked fifth in terms of production, consumption, export and expected growth. The Indian food industry stood around US\$ 39.03 billion in 2013 and is expected to grow at a rate of 11 per cent to touch US\$ 64.31 billion by 2018.

Indian agricultural and processed food exports during April-May 2014 stood at US\$ 3,813.63 million, according to data released by the Agricultural and Processed Food Products Export Development Authority (APEDA).

The Indian dairy industry has grown considerably post the white revolution and reports suggest that with current growth rate of approximately 3 per cent-4 per cent, it is thought to grow to 185 million tone and become a US\$ 24 billion organised industry by 2020 and US\$ 140 billion overall including the unorganised sector.

## 2. Food Processing Sector Overview in Gujarat

Food processing sector of Gujarat is growing very fast and still there is immense untapped potential for the sector in Gujarat.

As per the Associated Chambers of Commerce and Industry of India (ASSOCHAM) out of the total investments worth over INR 829.40 billion attracted by food processing sector as of December 2014, Gujarat attracted the highest share at 20 per cent.

353 Large and Medium and Scale new Units with investment of INR 48, 040 million have been commenced in Food Processing Sector in the State at the end of 2014.

Major agriculture commodities grown in Gujarat are Groundnuts, Cotton, Soybeans, Maize, Pulses, Wheat and Rice.

The major fruit crops grown in Gujarat are Banana, Mango, Citrus, Papaya and Sapota. In the year 2013-14 the productivity of fruit crops is estimated at 21.18 MT/ Hectare.

The major vegetables grown in Gujarat are Onion, Potato, Brinjal, Tomato, Okra and Cucurbits. In the year 2013-14, the average productivity of vegetables is estimated at 19.90 MT/Hectare.



The State mainly produces spices viz. Cumin, Fennel, and Garlic. The State enjoys monopoly in seed spices. Isabgul is prominent medicinal crop grown in the State.

Sanction of three Mega Food Parks in three strategic location of Gujarat brings huge opportunities for investors in Gujarat. DSM has a nutrition factory in Savli, Vadodara, in Gujarat.

Various Growth Drivers for food Processing Sector in Gujarat are:

- Good Agriculture Resources of Gujarat.
- Contract farming is turning into success story instead of just being a concept.
- Entrepreneurship mindset of people of Gujarat.
- Increasing disposable income of people.
- Majority of the population is of youth and eating out is their favorite celebration way.
- Increasing trend of food chains.
- Trend of having centralized kitchen in food chains.
- Subsidy and Incentive schemes provided by Ministry of Food Processing, Government of India is encouraging developers to invest in best technologies from all over the world.
- Good Rail and Road connectivity with hinterland area bringing cost effective opportunities for procurement and trading into domestic market.

Better access to world seaports and airports brings opportunities for trading into international market.



### 3. New Policy Initiatives in Food processing Sector in Gujarat

Vision Document-2015 was prepared by the Ministry of Food Processing Industry (MOFPI), which envisaged trebling the size of investment by efforts of ministry to bring private players in the processed food sector by increasing the level of processing of perishables from 6 per cent to 20 per cent, value addition from 20 per cent to 35 per cent.

Priority status has been given to Food Processing sector in the Gujarat Industrial policy 2015.

Ministry of Food Processing Industries has introduced a scheme for human resource development (HRD) in the food-processing sector. The HRD scheme is being implemented through State Governments under the National Mission on Food Processing. The scheme has the following four components:

- Creation of infrastructure facilities for degree/diploma courses in food processing sector
- Entrepreneurship Development Programme (EDP)
- Food Processing Training centers (FPTC)
- Training at recognized institutions at State/National level

Anand Agricultural University, has introduced various Bachelor and Master Programs for food processing & Technology, to provide skilled human resource to serve the sector efficiently.

#### **Scheme for Technology Upgradation / Establishment/ Modernization for Food Processing Industries**

Objective of this scheme is to Increase the level of processing, reduction of wastage, value addition, enhance the income of farmers as well as increase exports thereby resulting in overall economic development.

#### **Mega Food Park Scheme**

The Scheme of Mega Food Park aims at providing a mechanism to link agricultural production to the market by bringing together farmers, processors and retailers so as to ensure maximizing value addition, minimizing wastages, increasing farmers' income and creating employment opportunities particularly in rural sector.

The Mega Food Park Scheme is based on "Cluster" approach and envisages a well-defined agro/ horticultural-processing zone containing state-of-the art processing facilities with support infrastructure and well-established supply chain. This food Park will provide enabling infrastructure and mechanisms to strengthen the Agricultural value chain, bring Farmers, Food Processors and the End Consumers together such as Wholesalers, Retailers & Exporters.

#### 4. Major Companies active in Gujarat

##### **Balaji Wafers Private Limited**

Balaji Wafers began as a micro-retail enterprise in 1974, managed by the Virani brothers at Astron Cinema, Rajkot in Gujarat. By 1982, spurred by the initiative of Virani brothers, this grew to a home-based manufacturing venture. A decade later, the brothers set up an international standard automatic plant in Gujarat, with steps to increase capacity and quality. In 2000, Balaji Wafers installed its first fully automatic plant. By 2014, Balaji Wafers captured a 70% market share in snacks market. Today, the company employs more than 1800 personnel in their Rajkot and Valsad manufacturing facilities. Balaji has the capacity to manufacture 100,000 kg of potato wafers, along with 500,000 kg of savouries per day.

Website: <http://www.balajiwafers.com/>

##### **McCain Foods (India)**

McCain Foods Limited is world's largest producer of French fries and Potato specialties. McCain partnered with McDonald's to work with farmers in Gujarat to interact with agronomists and field assistants to demonstrate the best practices – right from better agronomy techniques like irrigation system, sowing seed treatments, planting methods, fertilizer application programmes and better storage methods for the produce. As a result of such dedication and investment in Gujarat McCain came out as a biggest success in food processing sector of Gujarat.

Website: <http://www.mccainindia.com/>



McCain Foods is the world's largest producer of French Fries and Potato Specialties. Since 1998, McCain has been engaged in agriculture R&D and in development of frozen food market in India and subcontinent countries. McCain products are used by leading fast food chains, hotels, restaurants, catering companies and are popular for in-home consumption.

##### **ITC**

ITC's Branded Packaged Foods business is one of the fastest growing foods businesses in India, driven by the market standing and consumer franchise of its popular brands - Aashirvaad, Sunfeast, Bingo!, Yippee!, Kitchens of India, B Natural, mint-o, Candyman and GumOn. The Foods business is today represented in multiple categories in the market - Staples, Spices, Ready-to-Eat, Snack Foods, Bakery & Confectionery and the newly introduced Juices & Beverages.

Website: <http://www.itcportal.com/>

##### **DSM Nutrition Products India Pvt. Ltd.**

DSM has its Fortitech® Premixes plant in Vadodara, Gujarat. The plant is spread across 10,000 square meters and will be one-stop source for food, beverage and pharmaceutical manufacturers looking for fortification as a way to differentiate their products from their competition.





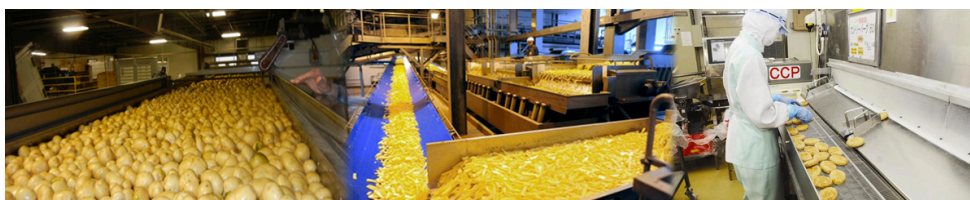
This unit has been established in 2014, which serves the South Asian market with its teams split between Delhi and Mumbai, as well as a business development group, based in Malaysia and an upcoming innovation center in Singapore. The initial employee headcount for this plant will be 29 full-time positions. DSM Nutritional Products is one of the world's leading suppliers of vitamins, carotenoids and other ingredients to the feed, food, pharmaceutical and personal care industries.

#### **Capital Foods Limited**

Capital Foods one of the leading food processing companies in India based in Mumbai. Major Processing facilities of capital foods are located in kandla and Vapi of Gujarat. Kandla plant is largest ready meal plant of India with 100000 sq. feet area. Various brands of capital foods are Ching's Secret and Smith-&-Jones.  
Website: <http://www.capitalfoods.co.in/>

#### **Hyfun Foods Pvt. Ltd.**

This is a new food processing company that is ready to begin production. The machinery has been supplied by Florigo Frying Equipment, Netherlands. [Florigo is specialized in manufacturing custom-built commercial gas and electrically heated deep fat fryers and frying equipment for fastfood-outlets, fish and chip shops, snackbars and cafeteria's.] HyFun Foods has set up an Integrated Cold Chain Project with Individually Quick Frozen [IQF] facilities for Frozen French Fries and Frozen Potato Snacks. The plant is equipped with fully automated Processing lines, which are imported from leading manufacturers in Europe. The Products are manufactured as per International standards. It has an in-house sub-zero cold storage capacity for 800 Tons of finished products.



Plant is constructed as per stringent safety norms. The project is completely Eco – Friendly with pollution-free process. The plant has an installed capacity of 25,000 tons annually for producing French Fries and other Potato Specialties. There is a dedicated air cooled Sorting & Grading Facility for potatoes, supplemented by cold storage of 1000 tons

It has network of cold storage facility in various locations across the country.

Website: [www.hyfunfoods.com](http://www.hyfunfoods.com)

#### **Vimal Agro Products Private Limited**

A state-of-the-art set up at Bardoli, Gujarat the company manufactures and exports over 80 different food products ranging from Canned Vegetables, Fruit Pulp & Slices, Pickles, Chutney, Papads and Ready to Eat Foods. With over two decades of expertise and experience company supplies their products to the retail sectors in United States of America, Canada, United Kingdom, Australia, United Arab Emirates & many other countries under the brand names VIMAL, SWAD & BIG PANTRY.

Website: [www.vimalagro.com](http://www.vimalagro.com)

#### **Global Gourmet Private Limited**

It is an Initiative of Jindal Agro Processing Private Limited with the objective to cater authentic Indian recipes across the world. With a core competence and a glorious legacy in the culinary domain, Jindal Agro partners renowned international brands through the private label route to provide quality food products in the different categories of flat breads, breakfast foods, snacks, curries and dinners. We are equipped with state-of-art infrastructure, engaging latest processing technology to offer an assortment of gourmet ready to eat, frozen foods.

Website: <http://www.globalgourmet.co.in> & <http://jindalagro.com>

#### **Gujarat Agro Infrastructure Mega Food Park**

Gujarat Agro Infrastructure Mega Food Park is an industrial estate focused exclusively at the food processing sector. They provide enabling infrastructure and mechanisms to strengthen the Agricultural value chain, bringing together Farmers, Food Processors and the End Consumers such as Wholesalers, Retailers & Exporters. This project is being promoted by Urja Group, Adani Wilmar Limited and Jindal Agro Processing Private Limited.

Website: [www.gujaratmegafoodpark.com](http://www.gujaratmegafoodpark.com)

## 5. Challenges of the sector as Opportunities for the Dutch Companies

### **Challenge 1: Volatile Prices of Raw material & Concern of Food Security**

Post-Harvest Management of crops in India is a Major Issue this leads to distressed-sale at low prices in harvesting season and higher prices later. There is strong need in India to increase the processing level of food crops and develop excellent Post-Harvest Management system to achieve the goal of food security and Stable Prices of food.

**Opportunities for Dutch Companies:** By being a knowledge and technology partner of India Dutch help India to address above challenges and have huge Economic, Political and Social benefits.

### **Challenge 2: Fruit crops of Gujarat, Highly Perishable.**

Major fruit crops of Gujarat include Banana, Papaya, Mango, Date Palms and Sapota. And this fruit crops are highly perishable and seasonal in nature leading to strong need of increasing processing level.

**Opportunities for Dutch Companies:** Helping Gujarat to increase processing level of this products and providing economically viable integrated post-harvest management systems.

### **Challenge 3: High Cost of Processing Technologies due to Imports**

Most of the technology providers from all over the world are only marketing and exporting their products in India. This causes higher cost of products bringing burden to government of higher subsidies to make projects viable.

This is causing government to promote indigenous manufacturing in India.

**Opportunities for Dutch companies:** Adopting different approach with a long term perspective and taking advantage of early entry for manufacturing Food Processing technologies in India.

### **Challenge 4: Skill Gap in Human resources**

In India and Gujarat many institutes are providing course in food processing sector studies. But still there is need of HR training at institute and corporate level.

**Opportunities for Dutch Companies:** Government, Industry and University level collaboration for skill development programs.

### **Challenge 4: Hygiene compliances challenge**

In India and Gujarat often food companies faces hygiene challenges. This is because of the seasonal fluctuation, and unhygienic issues of neighbourhood, and lack of strict measures undertaken by authorities.

**Opportunities for Dutch Companies:** There are many Dutch companies modern technology on preservation and many innovative methods available in the Netherlands for maintaining food into stringent hygienic manner. These companies do have a good opportunity for doing business in India.

## 6. Relevant trade fairs and Conferences

A few conferences and Fairs are organised very local level, which are not enlisted below.

### **Food Processing, Agribusiness & Dairy International Summit**

It is an international summit organized by The Associated Chambers of Commerce and Industry of India (ASSOCHAM) with a view to highlight business opportunities in Food and Dairy sector.

**Date:** 4<sup>th</sup> August 2015

**Venue:** Ahmedabad, Gujarat.

**Website:** <http://assocham.org/FAD2015/>

### **Food Tech Asia (FTA)**

Food Tech Asia (FTA) is India's leading exhibition for processed food, dairy equipment, bakery equipment, beverages, food processing machineries / technologies, cold storages, catering, tour and travel & hospitality.

**Date:** 18<sup>th</sup> -21<sup>st</sup> December, 2015

**Venue:** Surat, Gujarat, India.

**Website:** <http://www.foodtechasia.biz/>

### **Foodpro**

It is an International Exhibition and Conference on Food Processing, Packaging and Technology organized by Confederation of Indian Industry (CII).

**Date:** 28<sup>th</sup>-30<sup>th</sup> August 2015

**Venue:** Chennai Trade Centre, Chennai, India

**Website:** <http://www.foodpro.in/>

### **Annapoorna- World of Food India**

Annapoorna -World of Food India has successfully benchmarked itself as "the most important international sourcing trade fair for food and beverage trade, catering and retail market" in India and its neighboring countries. This trade fair is being jointly organized by Koelnmesse YA Tradefair Pvt. Ltd.- an Indian subsidiary of Koelnmesse GmbH, Germany, organizer of Anuga, ISM, etc. and Federation of Indian Chamber of Commerce & Industry (FICCI), one of the largest industry association in India.

**Date:** 14<sup>th</sup>-16<sup>th</sup> September 2015

**Venue:** Bombay Exhibition Centre, Mumbai, Maharashtra, India.

**Website:** <http://www.worldoffoodindia.com/>

## 7. Relevant Authorities

### **Agricultural and Processed Food Products Export Development Authority (APEDA)**

It was established in December 1985 with a view to development of Agricultural and Processed food products industry by promoting exports, setting standards, improving marketing and packaging, carrying out inspection collection of statistics and training.

Website: <http://apeda.gov.in/>

### **Ministry of Food Processing Industries**

The Ministry of Food Processing Industries is concerned with formulation and implementation of the policies & plans for the food processing industries within the overall national priorities and objectives.

Website: <http://www.mofpi.nic.in/>

### **Food Safety and Standards Authority of India**

The Food Safety and Standards Authority of India has been established under the Food Safety and Standards Act, 2006 as a statutory body for laying down science based standards for articles of food and regulating manufacturing, processing, distribution, sale and import of food so as to ensure safe and wholesome food for human consumption. This organization is very active in all the parts of India, and has representatives even in local civic bodies. They conduct inspection, testing and control the quality of foods.

Website: <http://www.fssai.gov.in/>

### **Gujarat Agro Industries Corporation Limited**

Gujarat Agro Industries Corporation Limited (GAIC) was set up in the year 1969, under the Companies Act-1956, with the objective of promoting agricultural activities and development of agro based industries in the State of Gujarat. This organization supports new entrepreneurs and existing companies to start or expand foodprocessing units. In some cases subsidies are provided to entrepreneurs.

Website: <http://www.gujagro.org/>

## 8. Other Online Sources

### **Investor Portal of Ministry of Food Processing Industries**

It is an Initiative of Ministry of Food Processing (MOFPI), Government of India to provide a platform that gives information to the prospective investor of the sector.

**Website:** <http://www.foodprocessingindia.co.in/> and <http://103.247.98.218/~mofpi/>

### **Agri Exchange**

It is a trade portal an attempt, first of its kind endeavored by Agricultural and Processed Food Export Development Authority (APEDA), Govt. of India, where online trading is the specialty. In its stride, joint collaboration of UNCTAD and Ministry of Agriculture has given the portal a shape. Globally buyers and sellers in the Agri business world has been given a platform to offer negotiate and transact a deal. Apart from this, it has been loaded with latest statistics pertaining to India and the world.

**Website:** <http://agriexchange.apeda.gov.in/>

### **Unlocking the potential in the food and beverage services sector 2015**

It is a report showing current scenario and business opportunities in Food and Beverages Sector. It is a publication of Federation of Indian Chambers of Commerce Industry (FICCI)

**Link:** <http://www.ficci.com/spdocument/20589/F&B-Report.pdf>

### **Ministry of Food Processing Industries**

[MOFPI and Yes Bank published report showing Fruit and Vegetable Availability Map of India. MOFPI also published various reports for study of Food Processing sector.](#)

#### **Link:**

[http://mofpi.nic.in/H\\_Dwld.aspx?KYEwmOL+HGqTV0f1VSVZLW3VIDC+YHsvTxu0wQ5UZV5yHmWs6HjdrQ](http://mofpi.nic.in/H_Dwld.aspx?KYEwmOL+HGqTV0f1VSVZLW3VIDC+YHsvTxu0wQ5UZV5yHmWs6HjdrQ)

#### **Other reports:**

<http://www.mofpi.nic.in/TitlePage.aspx?KYEwmOL+HGpoo8DINeKVV9Ovc/epY+sr3kZVvH4grl1UAsd4CjSHmHM3hZQysovxexyQki86HDU=>



## Appendix: Overview of Gujarat State

### Geographical Overview of Gujarat

Gujarat is a state having 1600 KMs coastline located in west coast of India. The Arabian Sea borders the state both to the west and the southwest. Gujarat is also a Gateway to the rich land-locked Northern and Central Vicinity of the country. Gandhinagar, the capital city of Gujarat is located close to Ahmedabad, the commercial capital. The state currently has 33 districts (248 *talukas*, 18,618 villages, 242 towns).

One of the reasons for good Infrastructure facilities in Gujarat is its flat landscape that makes infrastructure development easy compared to other states of India.



### Socio Economic Overview of Gujarat

Gujarat has population of approximately 60.3 million accounting for about 5% of the India's population. It accounts for 6% of land area of India and is India's most progressive States with a positive development quotient that has always capitalized on its strength to leverage strategic opportunities. Its continued progress is based on business friendly policies and proactive administration, which has led to the State being a preferred investment destination. Gujarat is a strong Economy with the SDP rising at an average growth rate of 10.1% since 2005 to 2013, more than the national average. Gujarat pays a 27% tax of India. Gujarat achieved an annual growth rate of 9.51% during 2007-2012.

Gujarat is located on the western coast of India and has the longest coastline of 1,600 km among all states in the country. The state shares its borders with Rajasthan, Madhya Pradesh, Maharashtra and the Union Territories of Daman & Diu and Dadra & Nagar Haveli. The Arabian Sea borders the state both to the west and the southwest.

Gujarat is one of the leading industrialized states in India, which attracted cumulative FDI worth US\$ 11 billion from April 2000-March 2015 and is the second highest recipient of FDI in India after Maharashtra. At current prices, Gujarat's gross state domestic product (GSDP) was about US\$ 142.38 billion over 2014-15. Average annual gross state domestic product (GSDP) growth rate from 2004-05 to 2014-15 was about 12.11 per cent.

Gujarat is considered the petroleum capital of India due to presence of large refining capacity set up by private and public sector companies. The state is the world's largest producer of processed diamonds, accounting for 72 per cent of the world's processed diamond share and 80 per cent of India's diamond exports. With a contribution of 65 to 70 per cent to India's denim production, Gujarat is the largest manufacturer of denim in the country and the third largest in the world. Gujarat contributes around 19.1 per cent to India's total exports of goods in 2014-15. The state has excellent infrastructure as compared to other states. There are 45 ports, 18 domestic airports and one international airport. There are 106 product clusters and 60 notified special economic zones (SEZs). Large-scale investment is expected in Gujarat as part of the US\$ 90 billion Delhi-Mumbai Industrial Corridor (DMIC).

Gujarat's Industrial Policy, 2015, offers attractive incentives and concessions for prospective investors.

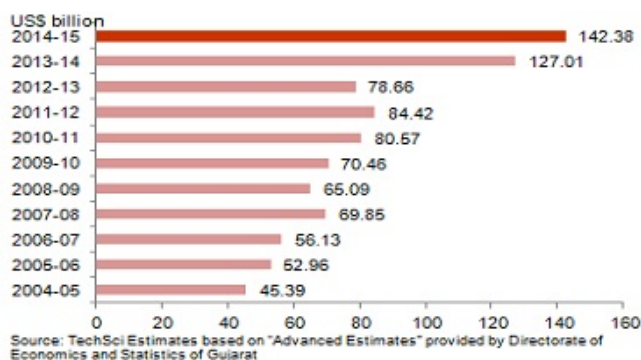
Gujarat is one of India's most industrialised states in India, with an enviable track record of attracting investments over the last decade to become the 'most favoured investment destination' of Indian Republic. Gujarat has a variety of industries including engineering and auto manufacturing, food and agri-business, textiles, gems and jewellery, mineral and mining and ports and shipbuilding. Some of the other important industries in the state include chemicals and petrochemicals, pharmaceuticals and tourism, with nearly 30 per cent of India's petrochemicals business being conducted in Gujarat, while those of chemicals and pharmaceuticals account for almost 50 per cent. Gujarat's share in manufacturing of soda ash, salt and caustic soda is around 90 per cent, 70 per cent and 20 per cent, respectively. Some of the Identified industrial projects in Gujarat are: Agro Based & Food Processing Industry; Chemical & Petrochemicals; Information Technology; Mineral-Based and Allied Industries; Plastic and Allied Industries; Port-Related Activities & Infrastructure; Textile & Apparels Industry; Gems and Jewelry.

About Gujarat: Industries, Economy, Ports, Exporters, Climate, Geography

Latest update: August 2015

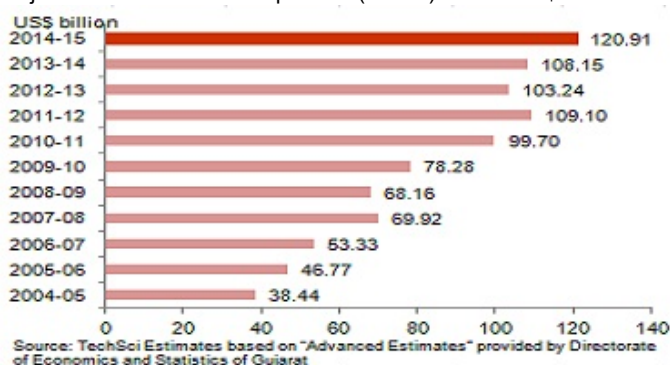
#### Economic Snapshot: GSDP of Gujarat

Gujarat's gross state domestic product (GSDP) was at US\$ 142.38 billion over 2014-15



#### Economic Snapshot: NSDP of Gujarat

Gujarat's net state domestic product (NSDP) was at US\$ 120.91 billion over 2014-15



Indian Economy is expected to grow at the rate of 7.5% surpassing china in financial year 2015. Indian economy is being investment destination for foreign player and FDI in India grew by 40% to reach 1760 Billion INR for the year 2014-2015.

India's biggest asset is huge size of its young and working population class. The proportion of population in the working age-group 15-59 years is expected to rise from 57.7 per cent in 2001 to 64.3 per cent in 2026.

As per the report by United Nations published in November 2014 India has 356 million people between ages of 10-24 years making it largest country in terms of young population.

India has been ranked world's No 1 investment destination by the World Bank, based on baseline profitability ranking methodology.

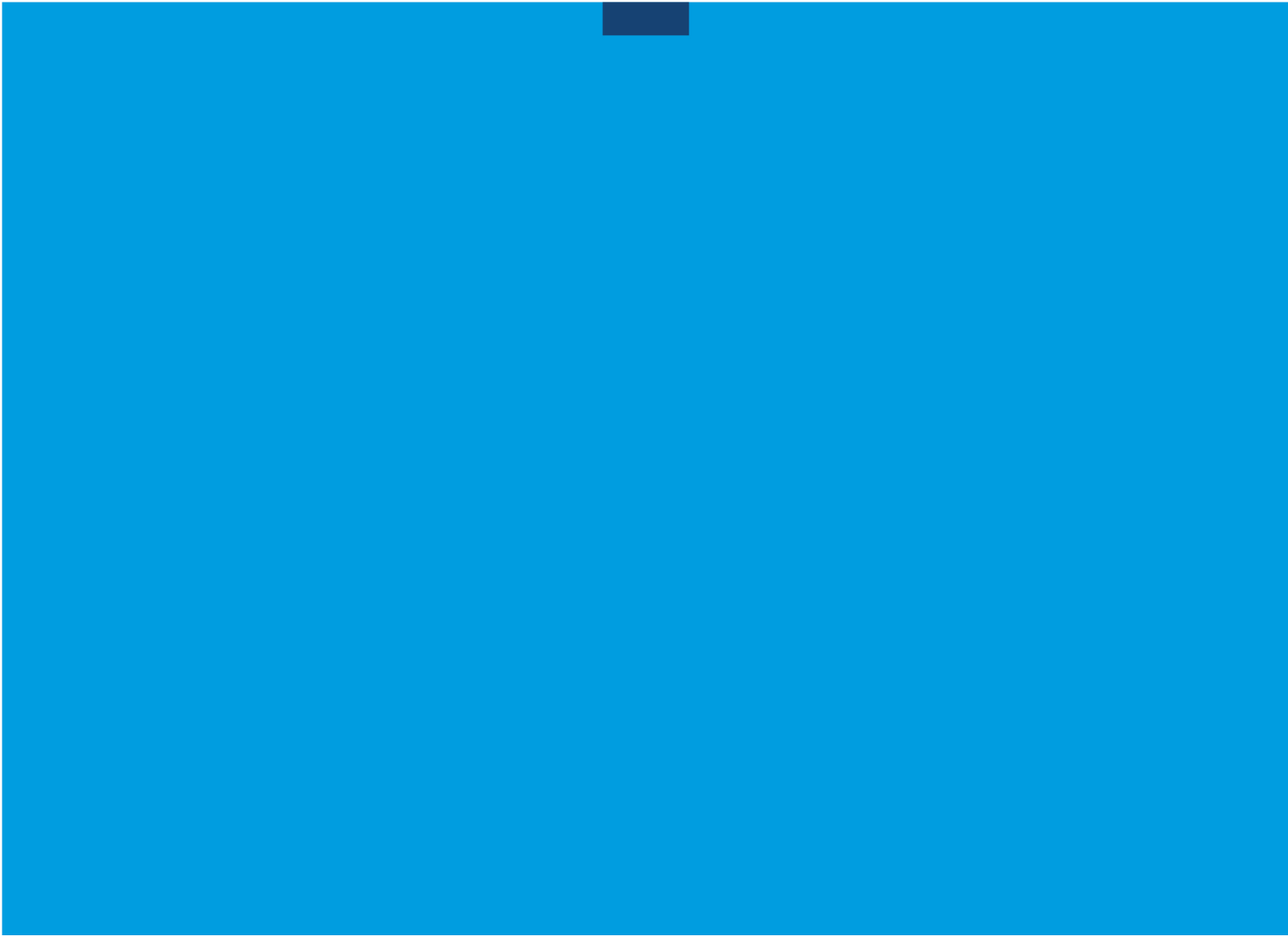
The Netherlands Business Support Office (NBSO) in Ahmedabad supports trade and investment of Dutch enterprises in Gujarat State in close cooperation with the Embassy of The Netherlands in New Delhi. Gujarat and the Netherlands have a close business relationship in Agriculture, Ports, Shipping & Logistics, Chemicals, Water & Life Sciences & Healthcare, Minerals, etc.

Gujarat is the best Indian State to do business in, shows the World Bank's 'ease of doing business' ranking of the Country's states. The State, which has topped the list with 71.14 per cent score.

Rank	State	Score	Rank	State	Score
1	Gujarat	71.14%	17	Himachal Pradesh	23.95%
2	Andhra Pradesh	70.12%	18	Kerala	22.87%
3	Jharkhand	63.09%	19	Goa	21.74%
4	Chhattisgarh	62.45%	20	Puducherry	17.72%
5	Madhya Pradesh	62.00%	21	Bihar	16.41%
6	Rajasthan	61.04%	22	Assam	14.84%
7	Odisha	52.12%	23	Uttarakhand	13.36%
8	Maharashtra	49.43%	24	Chandigarh	10.04%
9	Karnataka	48.50%	25	Andaman and Nicobar Islands	9.73%
10	Uttar Pradesh	47.37%	26	Tripura	9.29%
11	West Bengal	46.90%	27	Sikkim	7.23%
12	Tamil Nadu	44.58%	28	Mizoram	6.37%
13	Telangana	42.45%	29	Jammu and Kashmir	5.93%
14	Haryana	40.66%	30	Meghalaya	4.38%
15	Delhi	37.35%	31	Nagaland	3.41%
16	Punjab	36.73%	32	Arunachal Pradesh	1.23%

The World Bank report, 'Assessment of State Implementation of Business Reforms', was released in New Delhi on Monday 14<sup>th</sup> September, under the aegis of Confederation of Indian Industry.

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