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MSc. Thesis Business Economics Chair Group

Price competition between private labels and national brands in the Italian milk market

Student: Dammis van Dijk

Registration number: 920720207030

Supervisor: dr. Alessandro Bonanno

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Abstract

The European market share of private labels has been growing over the last couple of decades, affecting the price competition between private labels and national brands. Various empirical studies have concluded that the growth of private labels has had a positive impact on the prices of national brands while theoretical papers concluded that this growth impacted negatively the prices of national brands. The aim of this research is to investigate the effect of the expansion of private label market shares on the prices of national brands using the Italian milk market as a case study. Within this case study, the focus will lie on two different milk products, namely fresh milk and Extended Shelf Life (ESL) milk.

The data used in this research is primarily Italian scanner data coming from the Symphony IRI group and contains information about milk prices, volumes sold and promotional activities per region or retail channel. By means of a descriptive and econometric analysis, the effect of an increasing private label market share on the milk prices of national brands could be measured. The research results pointed out that the prices of national brands increase when the market share of private labels is on a low or average level. When the market share increases above average, the prices of national brands will be impacted negatively for both fresh and ESL milk.

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1 Introduction

Over the last few decades, the competitive interaction between national brands (NBs) and private labels (PLs) has changed significantly, leading to an expansion in the market shares of PLs in most Consumer Packaged Goods (CPG) categories (Lamey, Deleersnyder, Dekimpe & Steenkamp, 2008). PLs were initially introduced as cheaper products with inferior quality, to compete with NBs in terms of price-value proposition (Chakraborty, 2013). Over the last few decades, retailers kept expanding the range of PLs into different product categories to garner higher margins, and strong image creation (Chakraborty, 2013). The expansion and growth in market share of PLs has led to changes in NBs strategies, including brand proliferation, advertising and market segmentation. Both the NBs' change of strategy and the growth of PLs, have had an impact on the retail prices of NBs (Gabrielsen & Sørgard, 2000).

Retailers have incentives to help PLs gain market share due to higher margins and potential bargaining power. Morton and Zettelmeyer (2004) concluded that retailers are able to increase their bargaining power thanks to the introduction of PLs, since they can imitate NBs in a category leading to better terms in negotiations. This bargaining power is used to obtain lower PL wholesale prices, while maintaining prices of NBs high so that market share of PLs could be increased (Meza & Sudhir, 2010). With an increase in PLs market share, market power is supposed to increase as well, which implies that retailers are able to charge higher prices for their PLs in the long-term (Goolsbee, Levitt, & Syverson, 2012). Thus, instead of only impacting NB prices, an increasing PLs market share could also impact the price of PLs itself and therefore the price differentials between PLs and NBs.

Although empirical evidence exists that the introduction and the increasing market share of PLs affect the retail prices of NBs, the extent of this effect is unclear (Bonanno & Lopez, 2005). Mills (1995) suggested that the introduction of PLs would benefit the general consumers through a decrease in retail prices of NBs, results that has been confirmed empirically by Putsis (1997) and Chintagunta, Bonfrer and Song (2002), who concluded that the expansion of PLs decreases the average price of NBs.

Coversely, Gabrielsen, Steen and Sørgard (2001) found that the introduction of PLs leads to an increase in NB prices. The same holds for Ward, Shimshack, Perloff and Harris (2002) result, who report that an expansion of PLs would increase the NBs prices. The conflicting empirical findings suggest that the impact of an increasing market share of PLs on NB prices is unclear and it warrants additional investigation.

The Italian milk market represents an interesting case study to investigate the impact of PL expansion on the price of NBs, as well as the price differentials between PLs and NBs. The food retail sector in Italy has been changing significantly in the last decades: the five biggest retailers reached a 70% market share in 2008 (Sckokai & Soregaroli, 2008), while the PLs shares for food in Italy has increased by 3% during the period 2003 - 2009 to reach a 17% market share in 2009 (Bunte, et al., 2011). Although PL shares in Italy have generally increased, this trend varies across product categories and across different regions (Sckokai & Soregaroli, 2008).

PLs share in the Italian milk market has increased remarkably over the last few decades. PL market share of refigerated milk (fresh milk) has increased by 7% between 2004 and 2008 (Bunte, et al., 2011). Furthermore, fluctuating consumption of milk products (ISTAT, 2013) and the differences in market shares of PLs across different Italian regions (Symphony IRI, 2011) may have an influence on retail prices of NBs or the price differentials between PLs and NBs. Furthermore, the Italian dairy sector is divided in various segments comprised of both mature and growing markets.

1.1 Objectives and research questions

1.1.1 Objective

The objective of this research is to investigate the effect of an increase in PL market shares on NBs prices and on the price differentials between PLs and NBs in the Italian fresh and Extended Shelf Life (ESL) milk markets. In this research we will consider as fresh milk, pasteurized milk with a limited shelf life (a couple of days). In comparison to fresh milk, ESL milk has an increased shelf life of 5 to 10 days. The quality profile is similar to that of fresh milk although ESL milk is processed and packed differently (Kolstad & Rysstad, 2006). Within the Italian market, ESL milk is a relatively new segment, while fresh milk is a mature segment.

1.1.2 Research Questions

To achieve this research objective, the following research questions will need to be answered:

- What are the most recent PLs developments in the Italian milk market?
- What is the effect of an increase in PL market share on NB fresh and ESL milk prices?
- What is the effect of an increase in PL market share on price differentials between PLs and NBs?

The remainder of this thesis will proceed as follows: the literature on the competition between NBs and PLs will be illustrated first, followed by a description of NBs and PLs operating in the Italian milk market. After describing the data and methodology used in this research, the results of a descriptive analysis will be presented. Finally, the results of the econometric analysis will be presented followed by a conclusion and discussion.

2 Private labels vs. National brands

2.1 Competition of NBs and PLs

PLs products accounted for more than 20% of global grocery sales in 2007 and are expected to grow to 30% by 2020 (Lamey *et al.*, 2007). The growth of PLs over the last few years could be attributed to various factors such as an increased effort regarding PLs introductions/programs (Hoch, 1996), an improvement in PLs quality over time (Steenkamp & Dekimpe, 1997) and the growing concentration in the retail sector (Hoch and Banerji, 1993). This growing success of PLs is a serious challenge for NBs since both NBs and PLs are present in the same shelves, which leads to the competition for consumers' choice (Dawes & Nenycz-Thiel, 2013).

According to Hoch (1996), a retailer has almost no influence on prices, marketing strategies, product qualities and brand image of NBs. PLs are the only products for which the retailer could decide all marketing and inventory investments. By only having influence on PLs, retailers have increased their efforts regarding the introduction of PLs into various product ranges. The PLs product range includes exclusivity trademarks, either the retailers' own name or another name, which only could be sold by the retailer. Since there is not much influence on NBs, retailers could use NBs advertising to build store traffic and re-route consumers towards their PLs (Hoch, 2002). Price shielding is a commonly method by retailers in attracting consumers towards PLs; whenever a NBs is under promotion, retailers will start promoting PLs while remaining competitive in price (Hoch, 2002).

The improved quality of PLs has had an impact on the competition between NBs and PLs as well. Since the last few years, retailers have improved the quality of PLs in order to encourage consumer loyalty to PLs rather than to NBs. Many consumers consider PLs as having circa the same quality as NBs (Steenkamp & Dekimpe (1997). Quality is consistently the major factor for consumers in their decision to repurchase PLs (Hoch, 1996). Since PLs have succeeded in narrowing the gap of perceived quality, one of the main reasons to buy more expensive NBs has been eliminated leading to a more extensive competition between NBs and PLs (Steenkamp & Dekimpe, 1997).

Retail concentration is another factor which has contributed to the success of PLs. This factor refers to the market-share belonging to the top 5 retailers present in the market. The retailing environment has seen a significant growth in market dominance of large players with greater store size, market and negotiating power and an increased range of formats and products (Rubio & Yague, 2009) (Hollingsworth, 2004). The increased retail concentration has led to a more intense competition between retailers. The intensity of the retail competition has a positive impact on PLs market share through the application of more competitive PLs prices and the increased quality of PLs products (Rubio & Yague, 2009).

According to Hoch and Banerji (1993), PLs are likely to be more successful in a category where there is not much competition coming from NBs. Whenever PLs have to compete with NBs within a specific category, it will face difficulty due to (1) competitive variety and (2) advertising intensity. When there is a high level of variety in products, PLs are pressed to mimic proprietary

technology in order to remain competitive to NBs. This requires time, investment and innovation while it is expected that PLs are not as successful as NBs when a lot of variety is present in a category. PLs are not as much promoted as NBs since PLs are owned by the retailer. Retailers mostly spend their advertising budget on prices and places rather than their PLs brand. Since NBs are more focused on brand advertising and promotional activities than PLs, it is expected that PLs will obtain a lower market share in that specific category (Hoch and Banerji, 1993).

There are several strategic options available to NBs in order to react on the success of PLs. NBs could improve their competitive position regarding PLs through six strategic options as seen in Figure 1 (Hoch, 1996).

NBs could (1) wait and do nothing till PLs development is certain and the market is more stabilized. Reactions to PLs require investments which could not be reversed easily. Secondly, (2) NBs could increase the distance from PLs in terms of 'new and improved' whereby NBs focus particularly on innovation. Within short product life cycles, innovation will negatively impact PLs market share. Another option for NBs is (3) to keep their prices constant and relatively higher than PLs while quality is improved (provide more for the money). By improving the quality of the product, more effective advertising of NBs could lead to a lower PLs market share. By (4) reducing the price gap, NBs are able to attract consumers with a higher quality relatively to a lower price. (5) NBs could also introduce a 'value flanker': a lower priced and possible lower-quality product. The introduction of these products lead to a smaller PLs segment and could be a useful defensive option against growing PLs. The last possible option is the (6) production of a PLs by a NBs manufacturer. By selling PLs against lower wholesale costs, excess production capacities are filled and overall corporate margins could increase (Hoch, 1996).

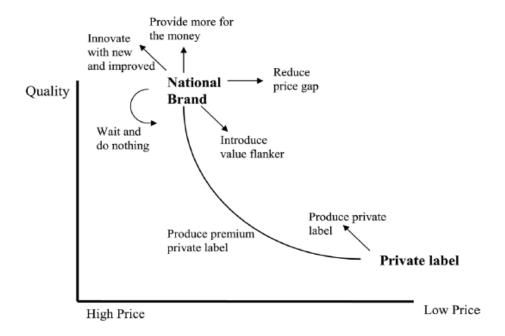


Figure 1 | Strategic options for NBs to improve the competitive position against PLs Reproduced from: Hoch (1996), Figure 1, p. 5

2.2 National Brands vs. Private Labels in Italy

The market penetration of PLs in Italy is relatively low (emerging) in comparison to other European Union member states (Johansson & Burt, 2004). The PLs market share in Italy was estimated at 17% in 2009 while PLs in Switzerland and United Kingdom hold a market share of more than 48% while certain product categories show a PLs market share of 100% (Bunte, et al., 2011).

Figure 2 shows the Italian PLs market share of 2014 and the evolution of this PLs share compared to a year ago in various categories. After 5 years of growth, the market share of PLs has in general stopped growing in 2014. Various categories in PLs have not been promoted to previous years and therefore the PLs market share in various category have decreased (IRI, 2014). PLs market share is the highest in the frozen food category with almost 27%, followed by chilled/fresh food (24,8%) and household (23,6%).

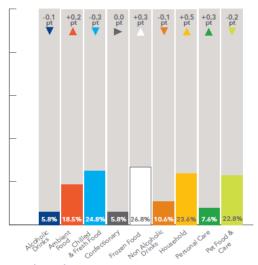


Figure 2 | PLs market share in Italy (2014)
Reproduced from: 'Private label in Western Economies: Closing the price gap, losing share. IRI (2014), p. 28

Nowadays consumers are less brand-loyal and are searching for the best available price in the market. The Italian consumer has also become price sensitive, seeking for high quality products within various PLs categories. The price sensitivity of Italian consumers leads to a narrowing price gap between NBs and PLs, which is affecting the sales performance of PLs (Nielsen, 2014). Another factor impacting the sales performance of PLs in Italy is the increased competition of NBs which are capturing market shares thanks to high levels of promotional activities. With these expected negative trends, Italian retailers are repositioning their pricing strategies to compete against NBs under promotion (IRI, 2014).

According to Nielsen (2014), these trends will in general not affect PLs in the Italian milk market due to (1) minimal differentiation among milk products, (2) the low level of brand-loyalty on milk products and (3) a low innovation rate among milk products. From 2004 till 2008, the PLs market share of Italian pasteurized milk has increased by 7% to reach a 9% market share in 2008 (Bunte, et al., 2011).

2.3 Different segments

An increasing market share of PLs may affect the NBs retail prices and price differentials between PLs and NBs in mature and growing segments differently. Both a mature and growing segment differ in competition, innovation, investments and consumers' price sensitivity. In a growing market, NBs are likely to invest and innovate to remain competitive with PLs while in a mature market, NBs are more engaged to price reductions and market segmentations to remain competitive in the face of an increasing market share of PLs (Ward, et al., 2002).

The two products analysed in this research are operating in different segments. Fresh milk is operating in a mature segment of the Italian milk market. The mature market is in general characterized by price deflation, increased competition and a reduction of firms (Parrish, Cassill & Oxenham, 2006). Extended Shelf Life (ESL) milk is operating in a smaller and growing segment of the Italian milk market. A growing market is often characterized by rapid growth, high levels of investments and changing prices (Spence, 1979). The differences between these two products could lead to a different impact of PLs market shares on NBs prices or price differentials.

3 Italian milk market

The European Union (EU) dairy sector is one of its most important sector. The milk production in the EU is worth 55 billion Euros and represents around 15 percent of the total EU agricultural output in 2013 (European Commission, 2014). Italy is, along with Germany, France, the United Kingdom, Poland and the Netherlands, one of the main dairy producers in the EU. These six countries account for more than 70% of the EU cow's milk production. Despite the decline in total number of dairy farms (47%) and the total number of dairy cows (16%) the growth in milk yield has increased by 18.4% between 2001 and 2011 across the EU-27 (Marquer, 2013).

The Italian dairy market has been changing as well according to the number of farms and the production of milk. The number of Italian dairy farms has declined by 80% in the period 1983 (year when the milk quota were introduced) to 2013. In spite of a declining number of dairy farms, the Italian corresponding production of milk has increased by 254% from 1983 to 2013 (Rosa & Vasciaveo, 2013) which represents a higher milk production per-farm. Besides a declining number of dairy farms, there has been an extreme change in the distribution of Italian dairy enterprises in comparison to other European Union members. The market declined by 268 dairy enterprises, as shown in Table 1 (Jongeneel, Burrell, & Kavallari, 2011). As a result of a decline in dairy enterprises, the average processed milk per enterprise was around 6000 tonnes.

Table 1 | Number of dairy enterprises and quantity of milk processed by dairy enterprises per EU Member state in 2003 and 2009

	Numbe	Number of enterprises		Proces	Processed milk ¹ (1,000 t)			Average processed milk per enterprise (1,000 t)		
	2003	2009	Change 2003- 2009	2003	2009	Change 2003- 2009	2003	2009	Change 2003- 2009	
				EU-15						
Austria	86	79	-7	2,644	1,660	-984	30.7	21.0	-9.7	
Belgium	69	50	-19	2,830	2,945	115	41.0	58.9	17.9	
Denmark	26	27	1	4,518	4,716	198	173.8	174.7	0.9	
Finland	23	16	-7	2,398			104.3			
France	468	414	-54	10,910	6,858	-4,052	23.3	16.6	-6.7	
Germany	201	194	-7	27,431	28,615	1,184	136.5	147.5	11.0	
Greece	649	815	166	1,362	1,385	23	2.1	1.7	-0.4	
Ireland	63			5,310			84.3			
Italy	1,707	1,439	-268	9,175	8,627	-548	5.4	6.0	0.6	
Luxembourg	3			176			58.7			
Netherlands	14	21	7	10,373	11,713	1340	740.9	557,8	-183,1	
Portugal	188	178	-10	666			3.5			
Spain	570	616	46	6,605	5,150	-1,455	11.6	8.4	-3.2	
Sweden	10	14	4	3,206	3,972	766	320.6	283.7	-36.9	
United Kingdom	622	456	-166	14,195			22.8			

Reproduced from: 'Evaluation of CAP measures applied to the dairy sector' by Jongeneel, R., Burrell, A., & Kavallari, A., 2011, Wageningen UR, p. 237.

Most of the Italian dairy farms are located in Northern Italy as well as the two main processors of fresh milk, Parmalat and Gruppo Granarolo. Jointly these two processing companies are responsible for 49% of the total fresh milk market (Symphony IRI, 2012). Other (fresh) milk processors such as Del Giudice, Newlat, Maremma, Tre Valli-cooperlat etc. account for smaller market shares within the Italian milk market. The four biggest Italian processors have lost an overall 8% market share between 2004 and 2008 while the amount of brands in refrigerated milk has increased from 268 to 413 in 2008 (Bunte, et al., 2011).

The milk produced in Italy is sold to consumers through various retail channels. Supermarkets (62.5%) have the largest market share in milk products while superettes (27.9%) and hypermarkets (9.60%) follow. Two Italian retailers (Coop Italia and Conad) have the biggest market share with a turnover of approximately 13,100 million euros and 10,200 million euro in 2013, followed by Auchan (7200 million), Esselunga (6540 million) and Carrefour (5715 million) (Biasetti, 2013).

With a turnover of 14.900 million euro in 2013, the Italian dairy sector is an important stakeholder in the Italian food industry. The total Italian milk production of 11 million metric tonnes is mainly transformed into 3 million tons of fluid milk (fresh and UHT milk) and 1 million tonnes of cheeses, sold either domestically or exported (INEA, 2014). Domestic consumption of milk and dairy products represents the six largest consumption share within the food and beverage industry, with a 13,4% share in 2013 (ISTAT, 2013). The total consumer purchases of fresh milk has decreased with 1.4% from 2009 to 2010 as Italian consumers spend 1263,90 euros on fresh milk in 2010 (Rosa & Vasciaveo, 2013).

3.1 Northern vs. Southern regions

There has been an economic divide between the Northern and Southern Italian regions since the early 1900. The Northern regions are industrially developed while the Southern regions have problems regarding political corruption, organized crime and high unemployment rates (Astarita, 2005). Besides the regional differences in industry development, the Italian population is also much bigger in the North compared to South Italy (ISTAT, 2015). Both these economic and demographic differences between North and South are remarkable in the Italian milk market.

Major manufacturers and retailers such as Parmalat, Granarolo, Coop and Conad are operating in the North of Italy. These major retailers in the North represent almost 60% of the total PLs sales in 2014. Smaller retailers operating in the South have difficulty investing in their own PLs growth or face competition from the bigger retail chains (IRI, 2014). These trends are in line with the consumer sales for Italian milk market. Consumer sales of fresh milk are relatively higher in the Northern regions in comparison to the Southern Italian regions as shown in Figure 3. The differences in consumer sales can be related to both the economic and demographic differences per region.



Figure 3: % Sales in Volume (Fresh milk) per region 2011-2012 Source: Authors' calculations on Symphony IRI Data (2011)

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¹ The Northern Italian regions consist out of Valle d'Aosta, Piemonte, Liguria, Lombardia, Trentino, Veneto, Friuli Venezia Giulia and Emilia Romagna. The Southern region consist out of Toscana, Umbria, Sardegna, Marche, Puglia, Campania, Sicilia, Abruzzo, Molize, Basilicata and Calabria.

4 Data and Methodology

4.1 Data and data manipulation

The data used in this research is primarily Italian scanner data coming from Symphony IRI Group. The database used consists of 384 observations on monthly fresh and ESL milk sales at supermarkets, hypermarkets and superettes of 16 different regions in Italy². The data span from the 1st of January 2011 to the 30th of December 2012 and contain information about sales in volume, sales in value, percentage of sales in promotion, number of items per store as well as the average price per liter. This information is available per manufacturer, brand and region for both NBs and PLs of fresh and ESL milk.

Although information is available on the different brands from 15 manufacturers, this research will only take into account the aggregate NBs and PLs sales data in volume, value, units, price per liter and percentage of sales in promotion for all different regions. It is possible to identify 384 observations for fresh and ESL milk separately.

The PLs market share of both fresh and ESL milk has been calculated from the total sales in volume per region dividing PLs sales by total sales of a particular period and region (PLs share = PLs sales/total sales). The price differentials between PLs and NBs of both fresh and ESL milk have been calculated subtracting the PLs milk price off the NBs milk price for each particular period and region. The average volume per unit was obtained dividing the sales in units through sales in volume. The Italian Raw Milk price used in this research came from the European Milk Market Observatory and is based up on the raw milk price paid to milk producers containing real fat and proteins.

4.2 Model Specification

To analyze the effect of PLs market share on NB prices and price differentials between PLs and NBs both a descriptive analysis and an econometric analysis will be used. The former takes into account averages, scatter plots and other graphs representing milk prices and PLs market shares. The discussion below will focus on the econometric analysis.

The econometric model assumes that the price charged for milk by a retailer is dependent upon various factors including: (1) PLs market share, (2) the average volume per unit, (3) the percentage of sales in promotion, and (4) the price of raw milk per region (Bonanno & Lopez, 2005). Taking into account regional and time effects and drawing from Bonanno & Lopez (2005), equation 1 determines the price charged per unit of milk:

$$\begin{split} \textit{P}_{ij} &= \alpha_{0} + \beta_{0} \textit{ShPL}_{ij} + \upsilon_{0} \textit{ShPL}_{ij}^{2} + \mu_{0} \textit{VuN}_{ij} + \tau_{0} \textit{VuP}_{ij} + \rho_{0} \textit{ProN}_{ij} + \sigma_{0} \textit{ProP}_{ij} + \\ \delta_{0} \textit{RM}_{j} + \textit{Prd}_{ij} \left(\alpha_{1} + \beta_{1} \textit{ShPL}_{ij} + \upsilon_{1} \textit{ShPL}_{ij}^{2} + \mu_{1} \textit{VuN}_{ij} + \tau_{1} \textit{VuP}_{ij} + \rho_{1} \textit{ProN}_{ij} + \\ \sigma_{1} \textit{ProP}_{ij} + \delta_{1} \textit{RM}_{i}\right) + \varepsilon_{ij} \quad (1) \end{split}$$

² SymphonyIRI groups data from Piedmont and Aosta Valley, Abruzzo and Molise, and Basilicata and Calabria resulting in 16 IRI regions instead of 19 Italian regions.

Where Pij is the price charged in the ith region in the jth time period. Prdij is a dummy variable equal to one for NB milk (zero otherwise). The other variables used in the econometric model are described in Table 2. The α , β , υ , μ , τ , ρ , σ and δ represent parameters to be estimated. This model is applicable to both fresh milk and ESL milk. A similar analysis has been performed by Sckokai & Soregaroli (2008) and Bonanno & Lopez (2005).

Variable	Description	Me	ean	St. De	viation
		Fresh	ESL	Fresh	ESL
Р	Price charged per unit of milk	N.A	N.A	N.A	N.A
PLp	PLs price charged per unit of milk	1.07	1.02	0.07	0.08
NBp	NBs price charged per unit of milk	1.44	1.45	0.08	0.15
ShPL	PLs market share based up on total sales in	15.50	32.22	9.12	18.78
	volume (PLs sales/total sales)				
ShPL ²	Quadratic PLs market share based up on total	323.30	1390.20	323.96	1177.68
	sales in volume (PLs sales/total sales)				
ProN	% NBs sales under (price) promotion as part of	2.69	5.24	2.91	6.56
	the total sales in volume ((total promotion –				
	private promotion) / total NB sales in volume)				
ProP	% PLs sales under (price) promotion as part of	17.07	20.82	12.06	13.67
	the total sales in volume				
PrD	Price differential between NBs and PLs (NB-PL)	N.A	N.A	N.A	N.A
VuP	Average Volume per PLs unit based up on the	1.00	0.96	0.01	0.03
	total units per total volume (volume/units)				
VuN	Average Volume per NBs unit based up on the	0.94	0.94	0.35	0.04
	total units per total volume (volume/units)				
RM	Raw Milk Price for Italy	37	.71	1	.26

Table 2 | Description of the variables used in the econometric analysis.

The PL price charged per unit of milk at a given point in time is $P_{ij} = \alpha_0 + \beta_0 ShPL_{ij} + \upsilon_0 ShPL_{ij}^2 + \mu_0 VuN_{ij} + \tau_0 VuP_{ij} + \rho_0 ProN_{ij} + \sigma_0 ProP_{ij} + \delta_0 RM_j$. The NB price charged per unit of milk is retrieved whenever the dummy variable equals one resulting in the following measure:

$$\begin{split} \textit{P}_{ij} &= (\alpha_0 + \alpha_1) + (\beta_0 + \beta_1) \textit{ShPL}_{ij} + (\upsilon_0 + \upsilon_1) \textit{ShPL}_{ij}^2 + (\mu_0 + \mu_1) \textit{VuN}_{ij} + (\tau_0 + \tau_1) \textit{VuP}_{ij} + (\rho_0 + \rho_1) \textit{ProN}_{ij} + (\sigma_0 + \sigma_1) \textit{ProP}_{ij} + (\delta_0 + \delta_1) \textit{RM}_j. \end{split}$$

The price differential between NBs and PLs can be described as $\Delta Prd = PLp - NBp$ which is equal to $\alpha_1 + \beta_1 ShPL_{ij} + \upsilon_1 ShPL_{ij}^2 + \mu_1 VuN_{ij} + \tau_1 VuP_{ij} + \rho_1 ProN_{ij} + \sigma_1 ProP_{ij} + \delta_1 RM_i$.

All the different variables taken into account in the econometric model are expected to have an effect on the price charged per unit of milk. Since the PLs market share variable is introduced in the model in a quadratic way, the marginal effect of PLs market share on NBs prices, PLs prices and price differentials are measured taking first derivative as shown in equation 2.

Effect on NBs price:
$$\frac{\partial \text{NBp}}{\partial \text{ShPL}} = \beta_0 + 2ShPLU_0 + \beta_1 + 2ShPLU_1$$
 (2.1)

Effect on PLs price:
$$\frac{\partial PLp}{\partial ShPL} = \beta_0 + 2ShPLU_0$$
 (2.2)

Effect on PLs price:
$$\frac{\partial (NBp-PLp)}{\partial ShPL} = \beta_1 + 2ShPLU_1$$
 (2.3)

Besides using Prd_{ij} as a dummy variable, this model will make use of other dummy variables representing month and time controlling for changes of milk price by region and month.

5 Empirical results

5.1 Descriptive analysis

This preliminary analysis will take into account simple averages, scatter plots and other graphs to understand the trends and developments of the Italian market shares and milk prices.

5.1.1 Milk prices

Italy is, in comparison to other EU countries, a relative large consumer of milk products as it consumes around 250kg per capita (FAO, 2011). Milk products are a low-risk purchase and therefore consumers are less brand-loyal and more price-sensitive regarding their milk purchases (Nielsen, 2014). During the last 15 years the retail price for fresh milk has changed from 113 to 149 euro per 100 litres in 2015 (CLAL, 2015). The monthly scanner data shows that both milk prices of NBs and PLs have increased in the period 2011 - 2012 for both fresh and ESL milk. PLs prices have been growing much faster in comparison to NBs prices as shown in Figure 4.

Milk prices (€/Litre) PLs and NBs

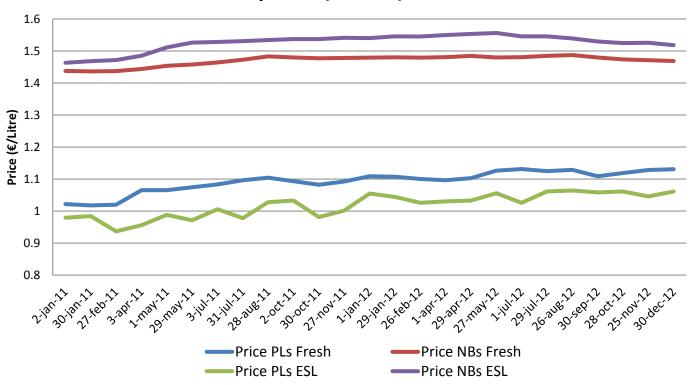


Figure 4 | Milk prices in Volume (€/Litre) PLs and NBs

Source: Author's calculations on Symphony IRI Data (2011)

Figure 4 shows that differences exist regarding the milk prices of PLs, NBs, fresh and ESL milk. Firstly, the price differential of fresh milk between NBs and PLs have decreased to a price difference of 0.34 eurocents in December 2012, from 0.42 eurocents in January 2011. The price differentials of ESL milk have changed from 0.48 eurocents in January 2011 to 0.46 eurocents in December 2012. The changes in 2011 and 2012 show that the price differentials between NBs and PLs in the fresh milk market became smaller in comparison to the ESL milk market.

Secondly, PLs milk prices for both fresh and ESL milk have increased faster than the NBs milk prices between 2011 and 2012. The PLs price of fresh milk increased by 11 eurocents while the PLs price of ESL milk has increased by 8 eurocents. The NBs price has remained more constant between 2011 and 2012 since it increased by only 3 eurocents while the NBs price of ESL milk has increased with 6 eurocents.

The price differentials of NBs and PLs have increased first, and then became smaller between 2011 and 2012 for both fresh milk and ESL milk. With help of their bargaining power retailers are able to make use of a 'differential pricing strategy' where the same products are sold against different prices. NBs facing competition from PLs have either the option to maintain its price and lose market share or drop its price and lose margin (Tellis, 1986). For both fresh and ESL milk, NBs manufacturers have chosen to maintain (increase) their prices. In this case, it is expected that NBs will lose market share to PLs. The impact on market share will be explained in section 5.1.2.

Comparing the changes in ESL milk prices and price differentials with that of fresh milk shows differences between both markets. ESL milk represents a newer segment characterized by rapid growth, high levels of investments and changing prices (Spence, 1979). Although the PLs price of ESL milk have been increasing between 2011 and 2012, the price have been slightly fluctuating in comparison to a more stable PLs price of fresh milk. In a mature market, pricing strategies dependent upon other factors such as increased competition, price sensitivity, substitutes and a reduction of firms (Parrish, Cassill & Oxenham, 2006). Since milk consumers are less brand-loyal and highly price sensitive, manufacturers of fresh milk are cautious in changing the prices of fresh milk (Nielsen, 2014). When NBs or PLs change the prices of fresh milk, consumers are likely to buy substitutes or change towards another brand.

5.1.2 Market shares

According to the latest report of IRI (2014), Italian PLs market share have been increasing over the last couple of years until 2014. Figure 5 shows that these findings are only applicable for ESL milk between 2011 and 2012 and not for fresh milk. The analysis for the Italian scanner data at our disposal, shows that the PLs market share of fresh milk has been decreasing in 2011 and 2012 while PLs market share of ESL milk has been slightly increasing. Comparing the market shares of both fresh and ESL milk shows that ESL milk has a remarkable higher market share than fresh milk.

% PL Share Sales in Volume Fresh Milk

% PL Share Sales in Volume ESL milk

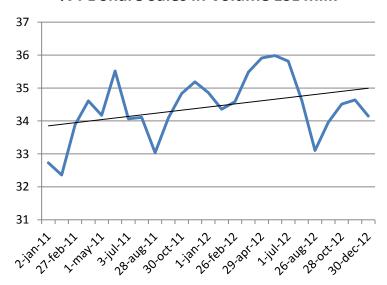


Figure 5 | PL share sales in Volume of Fresh Milk and ESL milk

Source: Author's calculations on Symphony IRI Data (2011)

Since NBs manufacturers have chosen to maintain (increase) NBs prices of fresh milk as shown in Figure 4, it is expected that the market share of PLs increases. Figure 5 shows that this theory is only applicable for ESL milk due to a decrease in PLs market share of fresh milk. Since the fresh milk market, as a mature market, is characterized by high levels of competition, price sensitivity, substitutes, a reduction of firms and a great variety of products, PLs market share are likely to be decreasing according to Hoch & Banerji (1993) (Parrish, Cassill & Oxenham, 2006). Since the PLs market share of ESL milk is increasing, NBs market share will be decreasing which is in line with the theory of Spence (1979).

From Figure 5 we can see that PLs market share of fresh or ESL milk have large falls in July and August, which could be explained by a seasonal variation in demand due to the start of the school year in September. Figure 6 and 7 show milk prices and PLs market share by region. The data related to these figures can be found in Appendix 8.1. The NBs and PLs prices and PLs market shares used in these figures are the averages taken per different region.

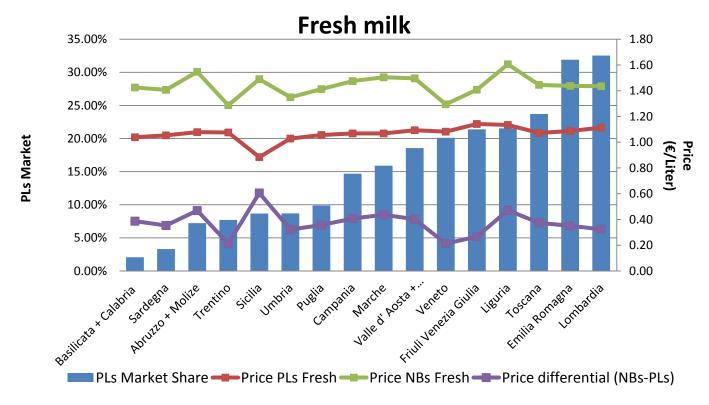


Figure 6 | PLs market share, NBs and PLs prices of fresh milk per different region Source: Author's calculations on Symphony IRI Data (2011)

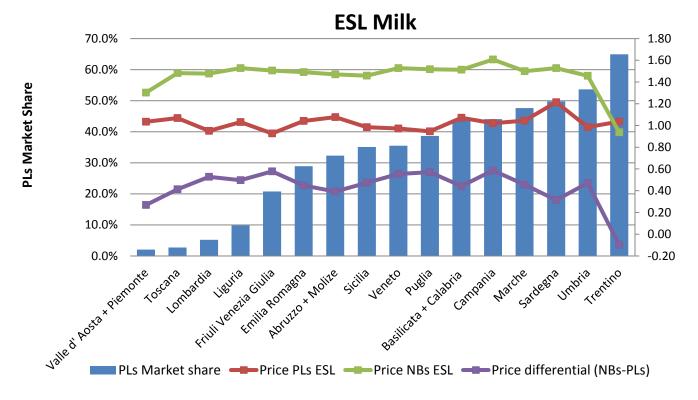


Figure 7 | PLs market share, NBs and PLs prices of ESL milk per different region Source: Author's calculations on Symphony IRI Data (2011)

Analysing Figure 6 and Figure 7 suggest that milk prices of NBs are in general always higher than PLs, except for one region (Trentino) which holds a high value of PLs market share for ESL milk. The market shares of PLs differ per region while PLs prices remain constant around 1.00 euro for both fresh and ESL milk regardless a change in PLs market share. NBs and PLs prices seem not to be highly affected by a fluctuating PLs market share since both prices remained relatively constant while market shares differ per region. The actual PLs market shares, NBs and PLs prices can be found in Appendix 8.1 where the market shares and prices are based up on total averages per volume.

The results of Figure 6 and Figure 7 are possible influenced by regional effects. To eliminate this effect, Figure 8 and Figure 9 show the relationship between PLs market share, prices and price differentials independently per region. The relation between PLs market share, milk prices and price differentials could be explained in more detail using Figure 8 and Figure 9.

Observed PL shares and Milk prices for Fresh milk

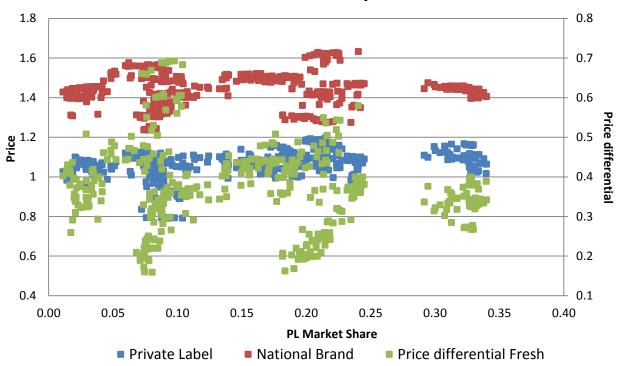


Figure 8 | PLs market share, NBs and PLs prices and price differentials Fresh milk independent of regional or time effects Source: Author's calculations on Symphony IRI Data (2011)

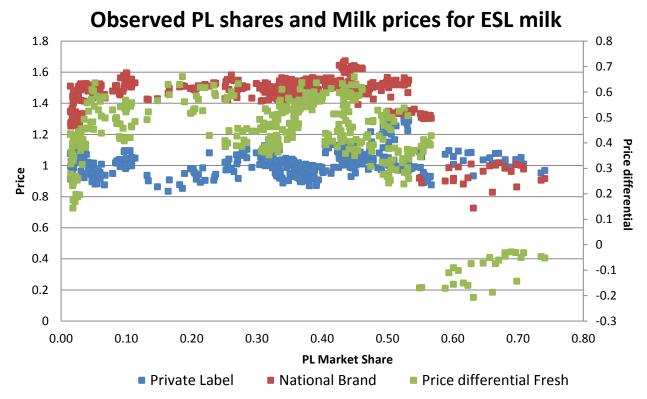


Figure 9 | PLs market share, NBs and PLs prices and price differentials ESL milk independent of regional or time effects Source: Author's calculations on Symphony IRI Data (2011)

Based up on Figure 8 and Figure 9 various suggestions can be made regarding the relationship between milk prices, PLs market shares and price differentials. (1) The price differentials of ESL milk are relatively larger than for fresh milk while the PLs price of fresh milk increased much faster. (2) An expansion of PLs market share has either no effect (fresh milk) or a negative effect on NBs prices and price differentials (ESL milk). (3) The relationship between PLs market share and milk prices is assumed as non-linear.

Figure 8 shows that the milk prices of both NBs and PLs for fresh milk remain relatively constant unless the expansion of PLs market share. PLs milk price is slightly increasing, leading to a smaller price differential between PLs and NBs when PLs market share expands. Since fresh milk is operating in a mature market, prices are highly sensitive due to a high level of competition and many substitutes (Parrish, Cassill & Oxenham, 2006). A change in price could in this case lead to a decreasing market share of NBs or PLs.

ESL milk is a relatively new segment and also shows different results regarding the relationship between PLs market share and milk prices in comparison to fresh milk. Figure 9 shows a small visible trend in prices by an expansion from PLs market share. Between a 10% and 40% PLs share, the price of PLs is slightly growing while the milk price of NBs remains constant resulting in a smaller price differential. From 40% to 55% PLs share, price differentials become smaller, and after exceeding a 55% PLs market share, prices for both NBs and PLs are relatively the same. NBs milk prices and price differentials are in this case negatively affected by a PLs market share expansion. The descriptive results of ESL milk are in line with earlier described theoretical frameworks such as that of Mills (1995), Putsis (1997) or Chintagunta, Bonfrer and Song (2002), who concluded that the expansion of PLs decreases the average price of NBs.

5.2 Econometric model results

The results of the econometric model used to analyse the statistical relationship between the milk prices per unit, PLs market share and various other variables are presented in Table 3.

The results of the econometric model suggest that there is a relationship between the observed milk price and a changing PLs market share for both fresh and ESL milk. The estimated parameters suggest that, everything else constant, when PLs market share increases, prices per unit of milk for NBs and PLs slightly increase. Since the quadratic function of PLs market share of fresh milk is negative, prices per unit of milk for NBs and PLs are concave in their origin. For ESL milk, the quadratic function is negative for NBs prices (concave in origin) while the relationship with PLs prices is positive meaning that PLs prices increase in all cases.

Table 4 (based up on equation 2) suggests that when PLs becomes dominant in the market and show a large market share, NBs prices for both fresh and ESL milk will decrease. For fresh milk, a low market share of 1.26% leads to a small increase in PLs milk price, an average market share of 15.50% has almost no effect on PLs prices while a high PLs market share of 34.00% has a small negative effect on PLs prices. The same pattern emerges for NBs prices in fresh milk, although the concave curve is a bit steeper. For ESL milk, the effect of PLs market share is different between NBs and PLs prices. A low, average or high PLs market share affects positively the PLs milk price. The NBs milk price is positively affected by a small and average PLs market share while a high PLs market share in ESL milk affects negatively the NBs milk price. This decreasing effect in NBs prices is consistent with other empirical studies that generally found that consumers benefit of an increasing PLs market share with a decrease in NBs retail prices (e.g., Putsis, 1997; Chintagunta, et al., 2002).

Table 4 also shows that when PLs market share increases, price differentials between NBs and PLs will become significantly smaller. Since price differentials ($\Delta P = NB - PL$) have become smaller as PLs market share increases, PLs prices have changed as well. For fresh milk, PLs prices remained relatively constant while the PLs price for ESL milk is slightly increasing, independently on the level of PLs market share. This is in line with previous findings of Meza & Sudhir (2010) who concluded that an increased bargaining power of retailers have a negative effect on NBs prices while PLs prices increase or remain constant.

Both NBs and PLs are impacted by an increasing PLs market share in fresh milk and are concave (increasing) in their origin. For ESL milk, the NBs prices are concave in their origin while PLs prices increase in all cases when PLs market share increases. Despite of a similar trend in the impact of PLs market share, the impact on NBs prices is a bit steeper in comparison to that on PLs prices. The econometric results suggest that NBs prices for both fresh and ESL milk are negatively impacted by an increasing PLs market share. PLs prices are positively impacted by an increasing PLs market share in ESL milk while an increasing PLs market share in fresh milk negatively impacts PLs price. The negative impact of an increasing PLs market share on NBs prices could be explained by various factors such as the improved quality of PLs (Hoch, 1996), the increased level of retail competition leading to more competitive PLs prices (Rubio & Yague, 2009) and the positioning of PLs to imitate leading NBs (Morton & Zettelmeyer, 2004).

5.2.1 Average volume per unit

The average volume per unit for both NBs and PLs has been included into the model to assess how NBs or PLs milk prices is affected by an increasing volume. Empirical evidence shows that larger package sizes are having lower unit costs than medium-size packages or small packages (Wansink, 1996). With having lower unit costs for larger volumes, it is expected that when the volume per package increases, the price of volume per unit will decrease. The results of Table 3 show that this hypothesis is validated for ESL milk when the average volume per unit of NBs increases. For both fresh and ESL milk, the average volume per unit of PLs shows opposite results regarding this hypothesis meaning that when PLs volume increases, PLs prices increase as well while NBs prices decrease.

Based up on the hypothesis used in this research, various reasons could possible explain this surprising result. (1) PLs price per unit of milk tend to be consistent with the volume offered since the PLs price increases when the volume per unit of either NBs or PLs increases as well. (2) In reaction to an increasing PLs price, NBs prices seem to decrease when PLs increases the average volume per unit. This could be related to a 'price reduction' strategy of NBs (Hoch, 2002) where NBs are able to attract new consumers based up on a high quality product and a price reduction. (3) Since NBs prices decrease more than PLs prices in all cases, another possible explanation could be that NBs are able to reduce production costs by packaging and selling larger volumes. All these possible explanations are assumptions and need to be confirmed by further research.

5.2.2 Sales under promotion

The percentage of sales under promotion has been included in the model to assess how promotional activities affect either the PLs or NBs price. In this case, it is expected that when PLs or NBs put products into promotion, prices of milk per unit will decrease for the product under promotion. This hypothesis is only accepted for promotional activities of NBs in ESL milk where PLs prices significantly increase while NBs prices slightly decrease. The PLs price for fresh milk is decreasing under the promotional activities of NBs while NBs prices are slightly increasing although the coefficient of NBs price is not significant. This surprising result of a decreasing PLs price on NBs promotional activities could be related to previous findings of Hoch (2002), who found that PLs make use of the price shielding method where PLs price reductions are introduced to compensate for NBs promotional activities. The promotional activities of PLs show that both PLs and NBs are slightly negatively affected for fresh and ESL milk. Since NBs decrease their prices as well when PLs are under promotion, NBs tend to remain price competitive and follow the price reductions of PLs although none of the coefficients is significant.

5.2.3 Raw milk price

As the raw milk price increases, it is expected that both NBs and PLs prices will increase since raw milk is an input of milk. Table 3 shows that when the raw milk price increases, all milk prices per unit are impacted negatively except for the NBs price in fresh milk. The impact of the raw milk price is not significant in most cases although the negative impact on PLs prices and price differentials in ESL milk is statistically significant. This lack of statistical significance in fresh milk

is in line with previous findings of Bonanno and Lopez (2005) who found that the price of raw milk does not have a significant impact on the milk prices or price differentials in US supermarkets.

5.2.4 Month and Region variables

The econometric model also included regional and monthly dummy variables to account for variations in average prices over space and time. The monthly dummy variables show the average differences in price compared to the baseline price in December, which have been excluded from this model. The estimated coefficients for these dummy variables can be found in Appendix 2. The results show that the milk prices per unit of fresh milk are on average higher in July, August, September and November compared to the price of December. For ESL milk, the milk price per unit is on average higher in August and September in comparison to December. These results show that the milk price per unit for both fresh and ESL milk is on average higher in the third quarter compared to the price of December. The on average higher prices in the third quarter are in line with the seasonality and growth of PLs market share around August and September as shown in Figure 5.

For the regional dummy variables, different regions have been excluded from the model. The price of Trentino has been excluded for ESL milk, while the price of Basilicata & Calabria will be the baseline for fresh milk. The coefficients of the regional dummies in the ESL milk market are all positive and significant. Compared to milk price of Trentino, the ESL milk price is on average the highest in Basilicata & Calabria, Sicilia and Campania. This is an interesting result considering that all three regions are located in Southern Italy where consumption is relatively lower in comparison to the North (Trentino). Since most retailers are located in the North, it is expected that the level of price competition is lower due to the lower level of retail concentration (Rubio & Yague, 2009). The significant coefficients of the regional dummies in fresh milk are either lower or higher in comparison to the price of Basillicata & Calabria. The fresh milk price is on average lower in Veneto and Umbria compared to Basilicata & Calabria while the average milk price is higher in Abruzzo & Molize, Campania and Liguria. Other regions are not significant in relation to the price of Basillicata & Calabria.

Variable		Fresh milk			ESL milk	
variable	PLp	PrD	NBp	PLp	PrD	NBp
Constant	-1.02351	1.19675*	0.17324	0.14613	2.06223***	2.20836***
	(0.6756)	<i>(0.6154)</i>	(0.6756)	(0.3175)	(0.1872)	(0.3175)
PL share (ShPL)	0.00292	0.00705***	0.00997**	0.00499*	0.01388***	0.01888***
	(0.0035)	(0.0013)	<i>(0.0035)</i>	<i>(0.0027)</i>	(0.0009)	<i>(0.0027)</i>
PL share ² (ShPL ²)	-0.00008	-0.00021***	-0.00029**	0.00001	-0.00024***	-0.00023***
	(0.0001)	(0.0000)	<i>(0.0001)</i>	(0.0000)	(0.0000)	<i>(0.0000)</i>
Average volume per unit NBs	1.32645***	-0.10198	1.22445***	0.13581	-0.92297***	-0.78712**
	(0.1856)	<i>(0.0992)</i>	<i>(0.1856)</i>	<i>(0.2713)</i>	<i>(0.1085)</i>	<i>(0.2713)</i>
Average volume per unit PLs	0.94600	-0.97689*	-0.03089	0.67485***	-1.16754***	-0.49269**
	(0.6580)	<i>(0.5802)</i>	<i>(0.6580)</i>	<i>(0.2022)</i>	(0.1310)	<i>(0.2022)</i>
% Sale under promotion NBs	-0.00315***	0.00410***	0.00095	0.00386***	-0.00901***	-0.00515***
	(0.0008)	(0.0011)	(0.0008)	<i>(0.0006)</i>	<i>(0.0007)</i>	<i>(0.0006)</i>
% Sale under promotion PLs	-0.00027	0.00026	-0.00001	-0.00025	-0.00044	-0.00069**
	(0.0002)	(0.0003)	<i>(0.0002)</i>	<i>(0.0002)</i>	(0.0003)	<i>(0.0002)</i>
Raw Milk Price	-0.00288	0.00498	0.00210	-0.01012***	0.00764**	-0.00247
	(0.0019)	(0.0025)	(0.0019)	(0.0023)	<i>(0.0030)</i>	<i>(0.0023)</i>
Regional dummies	Yes	Yes	Yes	Yes	Yes	Yes
Time dummies	Yes	Yes	Yes	Yes	Yes	Yes
Number of observations		384			384	
R^2		0.9577			0.9583	

Table 3 | Parameter Estimates and selected statistics for the Italian milk market

Market share PLs			PL Price	Price Dif.	NB Price
Fresh milk	Minimum	1.260	0.00419 (0.0033)	0.00695*** <i>(0.0013)</i>	0.01113*** <i>(0.0033)</i>
	Average	15.503	0.00046 (0.0017)	0.00010* (0.0004)	0.00146 (0.0017)
	Maximum	34.000	-0.00439 <i>(0.0044)</i>	-0.00671*** <i>(0.0013)</i>	-0.01108** (0.0043)
ESL milk	Minimum	1.540	0.00502* <i>(0.0025)</i>	0.01316*** (0.0008)	0.01818*** (0.0026)
	Average	32.224	0.00549*** (0.0011)	-0.00126*** <i>(0.0002)</i>	0.00422*** (0.0011)
	Maximum	71.690	0.00609** (0.0021)	-0.01982*** (0.0011)	-0.01373*** (0.0021)

Note: One, two and three asterisks increase 10, 5 and 1% levels of significance. Standard errors are in parentheses.

Table 4 | Marginal effects of PLs market share on milk prices

6 Conclusions and Recommendations

6.1 Conclusions

This research has analysed the effect of the expansion of PLs market share on PLs and NBs prices in the Italian milk market. The impact of an increasing PLs market share on the milk prices of NBs and PLs is measured using 384 IRI scanner data observations for fresh and ESL milk for the period January 2011 - December 2012, by means of descriptive and econometric analyses and is based upon the PLs market shares of 16 different Italian regions.

In order to get an understanding of the price competition between NBs and PLs in the Italian milk market, the price competition between NBs and PLs and the developments within the Italian milk market were described. PLs products are expected to hold a 30% market share in the total global grocery sales in 2020 (Lamey *et al.*, 2007). This growing success of PLs has been a serious challenge for NBs impacting their market shares and prices to remain competitive (Dawes & Nenycz-Thiel, 2013). Despite of that PLs are increasing worldwide, the development of PLs in Italy is relatively low over the last few years. After 5 years of significant growth in all categories, market share of PLs has stopped growing in Italy in 2014 due to the fact that consumers have become more price sensitive and NBs have increased their promotional activities (IRI, 2014). Despite of milk products being a low-risk purchase, it is assumed that the growth of PLs in the Italian milk market has been constant over the last few years as well although no relevant data of 2014 was available.

Based on the results of the descriptive and econometric analyses, we find that NBs prices increase when PLs market share is relatively low or close to the sample average. When PLs market share increases above average, NBs prices decrease in both fresh and ESL milk. The negative impact on NBs prices could be attributed to various factors, including an improved quality of PLs (Hoch, 1996), an increased level of retail concentration (Rubio & Yague, 2009) and the positioning of PLs regarding NBs (Morton & Zettelmeyer, 2004).

These factors can also explain the impact of an increasing PLs market share on price differentials between NBs and PLs. The econometric model shows that PLs prices remain relatively constant, resulting in smaller price differentials between NBs and PLs when PLs market share increases. Retailers make use of their bargaining power to obtain lower PLs wholesale prices while NBs prices are not affected (Meza & Sudhir, 2010). This leads to an increase in PLs market share, where NBs prices decrease, PLs prices remain constant or increase and price differentials become smaller. With an increase in PLs market share, the price competition between NBs and PLs increases and Italian milk consumers will benefit from lower milk prices.

6.2 Recommendations

The results of this research can be useful for different stakeholders in the Italian milk market and in particular the retailer and NBs manufacturer.

The econometric results can be useful for the retailer in various ways. Firstly, it could be useful for retailers to see that an increasing PLs market share has a negative impact on NBs prices with price differentials becoming smaller as well. Since NBs prices decrease and price differentials are expected to become smaller, PLs are likely to lose market share since their advantage of being a 'lower-priced' product becomes less significant. Based on these results, retailers should implement or adapt PLs pricing strategies in order to react to changes in NBs prices and to remain price competitive. Secondly, the econometric results show that the promotional activities of NBs lead to an increasing PLs price for ESL milk. In order to resolve this increase of PLs prices, retailers could make use of the price shielding method of Hoch (2002). When NBs are under promotion, retailers could introduce PLs promotional activities to remain competitive in price. Thirdly, retailers should be aware of the fact that when the average volume per unit increases, PLs prices increase much faster compared to NBs prices. In this case, it would be more difficult for PLs to remain competitive in price. Production efficiency and lower wholesale costs are possible options for PLs to reduce prices with the average volume per unit becoming bigger.

This research also contains various useful results for NBs manufacturers. Firstly, the descriptive analysis showed that various factors have contributed to the success of PLs. Since retailers could not influence the prices, marketing strategies, product qualities and brand images of NBs (Hoch, 1996), NBs manufacturers should focus on the improvement of these factors. With a higher product quality, a stronger brand image and the investment of marketing activities, NBs manufacturers could differentiate themselves from PLs. Secondly, NBs manufacturers could increase the average volume per unit which will negatively impact the PLs price compared to the NBs price. By producing larger volumes in combination with a high level of production efficiency, NBs can remain competitive regarding PLs. Thirdly, NBs manufacturers could in particular focus on the production and promotion of ESL milk in order to gain competitive advantage regarding PLs. The impact of both an increase in promotional activities and the average volume per unit will in most cases decrease NBs prices while PLs prices either increase or decrease relatively slower. With larger packaged volumes under promotion in ESL milk, NBs manufacturers are likely able to improve their competitive advantage and their market share.

6.3 Limitations and future research

This research could be improved in various ways to resolve its shortcomings. First, the relationship between PLs and NBs could be explained in more detail by using a bigger database containing more years of data. The database used in this research gave a clear overview of the development of PLs regarding NBs in between 2011 and 2012, but having a longer time span of data could allow to monitor more changes over time in the evolution of PLs.

Second, further research has to explain the other independent variables, such as average volume per unit, promotional activities and the raw milk price in more detail. Within this research, the focus was specifically on the impact of an increasing PLs market share on NBs prices and price differentials while the other variables had an impact on the milk price per unit as well. The impact of the average volume per unit, promotional activities and raw milk price showed surprising results in some cases regarding the hypotheses. Further research has to conform the hypotheses used in this research.

Third, further research could focus on a few particular brands to get a better understanding of the relationship between the dependent and independent variables. The independent variables within this research were based up on aggregate data per product, region and month. With help of a case study, which includes a small, medium and large brand, the specific impact of PLs market share, promotional activities, average volume per unit and raw milk price on NBs or PLs prices could be measured in more detail.

Fourth, the effect of PLs market share on the milk prices per unit was measured by considering the different Italian regions. In a follow-up study with more detailed data, the analysis could also take into account the price competition between PLs and NBs at different types of retail outlets, such as supermarkets, hypermarkets and superrettes. Based up on this information, manufacturers could possibly adapt their promotional activities and their pricing strategies to counteract the expansion of PLs in different channels.

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8 Appendix

8.1 Regional shares, prices and price differentials

	Fresh milk				ESL milk			
Regions	PL Share	Price PLs	Price NBs	NB-PL	PL Share	Price PLs	Price NBs	NB-PL
Valle d' Aosta + Piemonte	18.55%	1.0937	1.4957	0.4021	43.93%	1.0707	1.5136	0.4429
Liguria	21.53%	1.1338	1.6052	0.4714	49.76%	1.2136	1.5279	0.3143
Lombardia	32.53%	1.1123	1.4354	0.3231	32.31%	1.0777	1.4703	0.3926
Trentino	7.70%	1.0754	1.2870	0.2116	64.93%	1.0364	0.9377	-0.0987
Veneto	20.12%	1.0815	1.2942	0.2127	35.08%	0.9841	1.4580	0.4739
Friuli Venezia Giulia	21.39%	1.1412	1.4079	0.2667	53.62%	0.9859	1.4568	0.4709
Emilia Romagna	31.89%	1.0874	1.4378	0.3504	38.64%	0.9463	1.5171	0.5709
Toscana	23.71%	1.0719	1.4444	0.3725	44.05%	1.0210	1.6073	0.5864
Umbria	8.69%	1.0283	1.3487	0.3204	47.62%	1.0443	1.4998	0.4555
Sardegna	3.29%	1.0530	1.4059	0.3530	2.04%	1.0343	1.3022	0.2679
Marche	15.89%	1.0677	1.5042	0.4364	35.47%	0.9727	1.5271	0.5544
Puglia	9.89%	1.0559	1.4123	0.3564	20.77%	0.9275	1.5049	0.5775
Campania	14.70%	1.0681	1.4752	0.4071	9.80%	1.0311	1.5279	0.4968
Sicilia	8.68%	0.8839	1.4894	0.6055	2.72%	1.0688	1.4817	0.4128
Abruzzo + Molize	7.21%	1.0784	1.5475	0.4691	28.91%	1.0420	1.4905	0.4485
Basilicata + Calabria	2.07%	1.0381	1.4254	0.3873	5.21%	0.9503	1.4777	0.5274
Total	18.08%	1.0933	1.4702	0.3769	34.42%	1.0186	1.5263	0.5077

Table 5 | The shares, prices and price differentials per particular region.

8.2 Regional and time period dummy variables

8.2.1 Fresh milk

Table 6 shows the econometric results of the time periodic dummy variables for fresh milk.

Price fresh milk	Coefficient	St. Error	T	P>t	[95% Conf.	Interval]
January	0223892	.0077158	-2.90	0.004	0375371	0072413
February	0251109	.0077283	-3.25	0.001	0402834	0099384
March	0229896	.0076755	-3.00	0.003	0380585	0079207
April	0156271	.0080228	-1.95	0.052	0313778	.0001236
May	0121014	.0081394	-1.49	0.138	028081	.0038783
June	002167	.0083259	-0.26	0.795	0185128	.0141788
July	.0071433	.0080543	0.89	0.375	0086691	.0229558
August	.0125966	.0081729	1.54	0.124	0034487	.0286418
September	.0083394	.0079943	1.04	0.297	0073553	.024034
October	.0029707	.0079035	0.38	0.707	0125458	.0184873
November	0003957	.0076363	-0.05	0.959	0153877	.0145962
December	0	(omitted)				

Table 6 | Econometric results of periodic dummy variables for fresh milk.

Table 7 shows the econometric results of the regional dummy variables for fresh milk.

Price fresh milk	Coefficient	St. Error	T	P>t	[95% Conf.	Interval]
Abruzzo + Molize	.085135	.0186525	4.56	0.000	.0485158	.1217543
Basilicate + Calabria	0	(omitted)				
Campania	.1088235	.0338778	3.21	0.001	.0423133	.1753336
Emilia Romagna	0027411	.0514346	-0.05	0.958	1037194	.0982372
Friuli Venezia Giulia	.0060943	.0367268	0.17	0.868	0660091	.0781977
Liguria	.1893289	.0399971	4.73	0.000	.110805	.2678528
Lombardia	.1020733	.0547589	1.86	0.063	0054315	.2095781
Marche	.0064475	.0314543	0.20	0.838	0553047	.0681997
Puglia	0145598	.0235	-0.62	0.536	0606958	.0315763
Sardegna	.0214502	.0146437	1.46	0.143	0072989	.0501992
Sicilia	.0478368	.0224874	2.13	0.034	.0036886	.091985
Toscana	.0033179	.0385216	0.09	0.931	0723092	.0789449
Trentino	0521358	.0205512	-2.54	0.011	0924827	0117889
Umbria	2106276	.0186087	-11.32	0.000	2471609	1740943
Valle d' Aosta + Piemonte	.0216415	.0330974	0.65	0.513	0433365	.0866195
Veneto	1319649	.0334622	-3.94	0.000	1976591	0662707

Table 7 | Econometric results of regional dummy variables for fresh milk.

8.2.2 ESL milkTable 8 shows the econometric results of the time periodic dummy variables of ESL milk.

Price ESL milk	Coefficient	St. Error	T	P>t	[95% Conf.	Interval]
January	0227703	.0094557	-2.41	0.016	041334	0042065
February	0289311	.0092974	-3.11	0.002	0471842	0106781
March	0309789	.0093576	-3.31	0.001	04935	0126077
April	0292285	.0095995	-3.04	0.002	0480745	0103825
May	0212117	.0096288	-2.20	0.028	0401154	002308
June	016468	.0095748	-1.72	0.086	0352656	.0023296
July	0099047	.0094882	-1.04	0.297	0285323	.008723
August	.0003597	.00945	0.04	0.970	0181929	.0189123
September	.0031036	.0094112	0.33	0.742	0153728	.02158
October	0072759	.0092631	-0.79	0.432	0254616	.0109097
November	0093083	.0092376	-1.01	0.314	027444	.0088273
December	0	(omitted)				

Table 8 | Econometric results of periodic dummy variables for ESL milk

Table 9 shows the econometric results of the regional dummy variables of ESL milk.

Price ESL milk	Coefficient	St. Error	T	P>t	[95% Conf.	Interval]
Abruzzo + Molize	.3346637	.0411439	8.13	0.000	.2538884	.415439
Basilicate + Calabria	.6044924	.0643854	9.39	0.000	.4780886	.7308962
Campania	.4927458	.0586557	8.40	0.000	.3775907	.607901
Emilia Romagna	.2648402	.0457579	5.79	0.000	.1750067	.3546738
Friuli Venezia Giulia	.1276558	.028197	4.53	0.000	.0722983	.1830133
Liguria	.2304192	.0301369	7.65	0.000	.1712532	.2895851
Lombardia	.2499157	.0380941	6.56	0.000	.175128	.3247035
Marche	.2862347	.0410997	6.96	0.000	.2055462	.3669231
Puglia	.3796491	.0492075	7.72	0.000	.2830431	.4762551
Sardegna	.4754921	.0717288	6.63	0.000	.3346715	.6163127
Sicilia	.5187153	.0686069	7.56	0.000	.3840237	.6534069
Toscana	.2228423	.0491628	4.53	0.000	.126324	.3193606
Trentino	0	(omitted)				
Umbria	.2845132	.0283035	10.05	0.000	.2289467	.3400796
Valle d' Aosta + Piemonte	.2756342	.0323771	8.51	0.000	.2120703	.3391981
Veneto	.2312008	.037179	6.22	0.000	.1582097	.3041919

Table 9 | Econometric results of regional dummy variables for ESL milk

8.3 Results STATA econometric model

Table 10 shows the results of the variables used in the econometric model for Fresh milk. The variables related to NB_ are the results of the dummy variables (price differentials).

Price Fresh milk	Coefficient	St. Err	T	P>t	[95% Conf.	Interval]
shplf	.0029164	.0034576	0.84	0.399	0038717	.0097046
shplf2	0000799	.0001026	-0.78	0.437	0002814	.0001216
pronf	003152	.0008394	-3.76	0.000	0048	0015041
propf	0002718	.0002234	-1.22	0.224	0007104	.0001667
vunf	1.326447	.1856392	7.15	0.000	.9619932	1.690901
vupf	.9459979	.6580398	1.44	0.151	3458901	2.237886
mp	0028782	.0019294	-1.49	0.136	006666	.0009097
nbdum	1.19675	.6154068	1.94	0.052	0114398	2.404939
NB_pls	.007049	.0013455	5.24	0.000	.0044075	.0096906
NB_pls2	0002081	.0000374	-5.57	0.000	0002815	0001348
NB_promNB	.0040994	.0011008	3.72	0.000	.0019383	.0062606
NB_promPL	.0002622	.0002764	0.95	0.343	0002805	.0008049
NB_volNB	1019981	.0992086	-1.03	0.304	2967681	.0927718
NB_volPL	9768905	.5801827	-1.68	0.093	-2.115927	.1621456
NB_mp	.0049775	.002469	2.02	0.044	.0001302	.0098247

Table 10 | Results of variables used in econometric model (fresh milk)

Table 11 shows the results of the variables used in the econometric model for Fresh milk. The variables related to NB_ are the results of the dummy variables (price differentials).

Price ESL milk	Coefficient	St. Error	Т	P>t	[95% Conf.	Interval]
shple	.0049934	.0026601	1.88	0.061	000229	.0102158
shple2	7.66e-06	.0000299	0.26	0.798	000051	.0000663
prone	.0038582	.0005568	6.93	0.000	.0027651	.0049513
prope	000246	.0002241	-1.10	0.273	0006859	.000194
vune	.135814	.271284	0.50	0.617	3967809	.6684088
vupe	.6748498	.2022365	3.34	0.001	.2778117	1.071888
mp	0101222	.0022931	-4.41	0.000	0146241	0056203
nbdum	2.062234	.1872109	11.02	0.000	1.694695	2.429773
NB_plse	.0138841	.0008504	16.33	0.000	.0122145	.0155537
NB_plse2	0002351	.0000133	-17.69	0.000	0002611	000209
NB_promeNB	0090109	.0006878	-13.10	0.000	0103613	0076605
NB_promePL	0004412	.0002759	-1.60	0.110	0009828	.0001005
NB_voleNB	9229717	.1084663	-8.51	0.000	-1.135917	7100266
NB_volePL	-1.167539	.1309903	-8.91	0.000	-1.424704	9103742
NB_mpe	.0076475	.0030007	2.55	0.011	.0017564	.0135386

Table 11 | Results of variables used in econometric model (ESL milk)