

# **Towards new rules for the EU's Fruit and Vegetables Sector (A Northern Member States Perspective)**

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# Structure of the Presentation

- 1. Key Conclusions**
- 2. Structure changes in F&V farms in Northern Member States**
- 3. Evolution of Organisation Rate**
- 4. Key Trends among EU Agricultural Cooperatives**
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## Dr. Jos Bijman

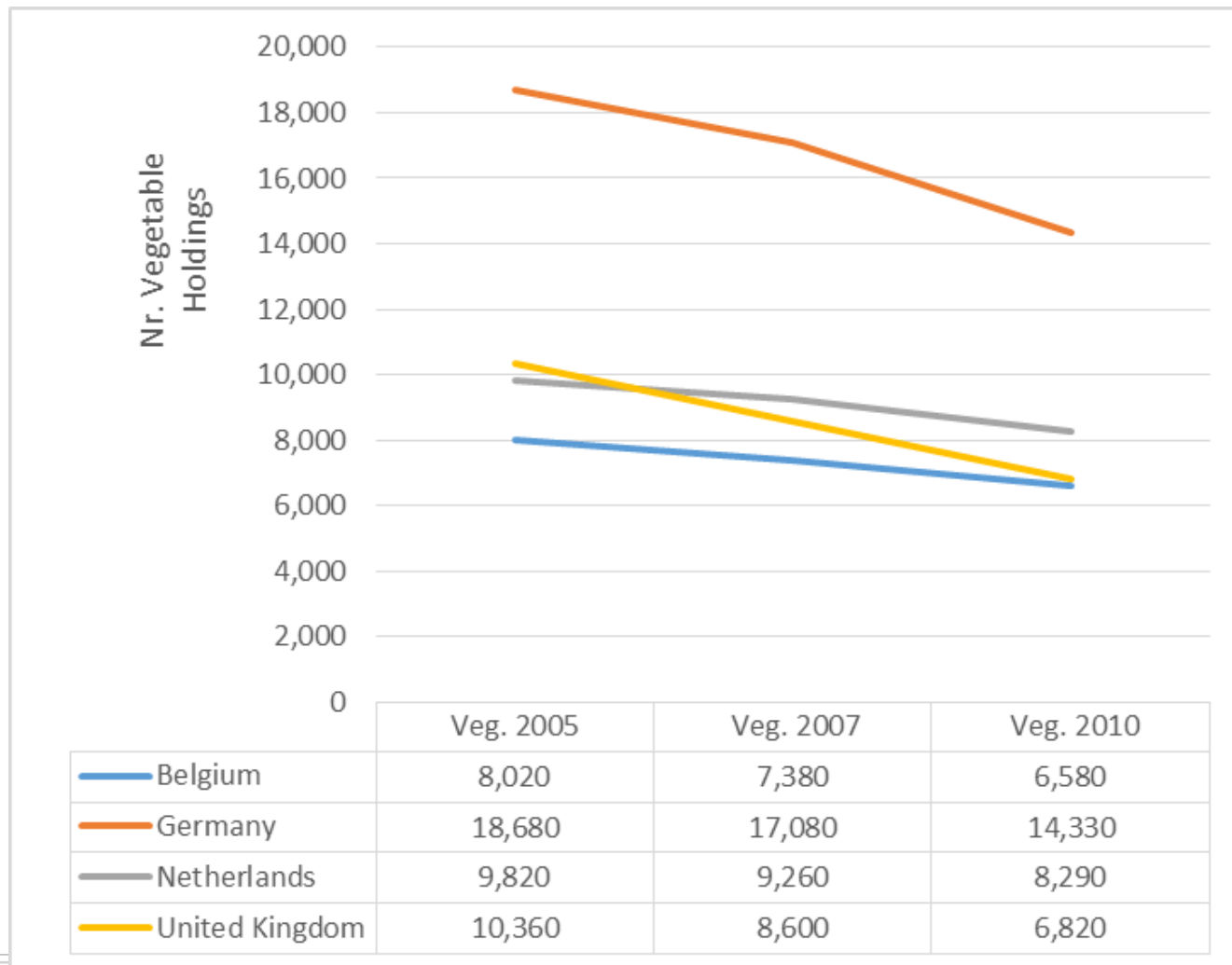
- Associate Professor Wageningen University
- Business Administration
  - Economics, Political Science, Organisation Theory
- Expert on agricultural cooperatives in EU
  - but also China, Brazil, Ethiopia
- Project manager “Support for Farmers’ Cooperatives (SFC) Project”
  - for European Parliament and European Commission (DG AGRI), 2011-2012

# Key Conclusions

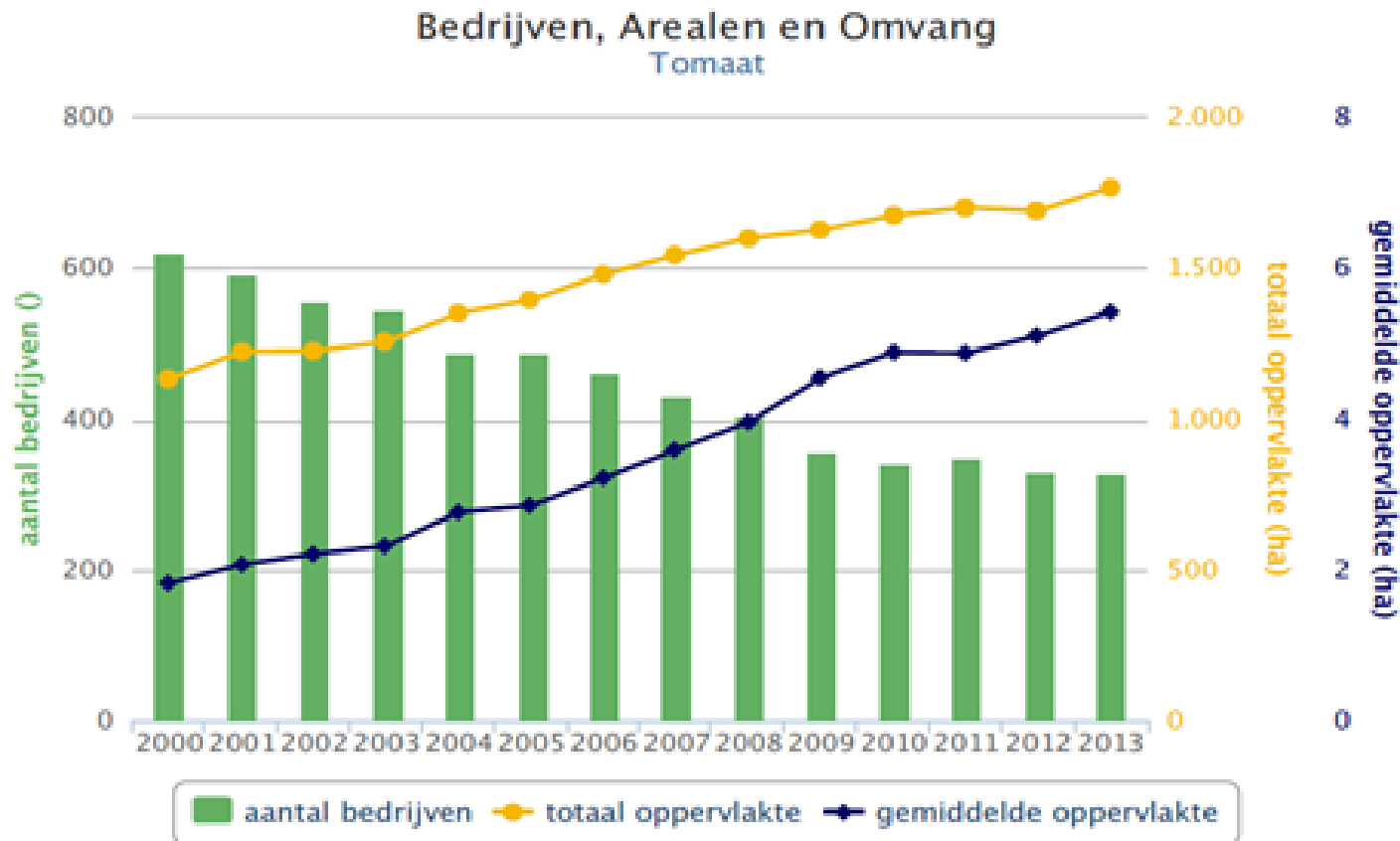
- Number of F&V farms is steadily decreasing, while size is increasing
- Organisation rate (in POs) in F&V sector has grown rapidly
- Differences in organisation rate can be explained by differences in development of cooperatives
- No need for new rules
- Desperate need for more legal certainty



# Number of Vegetable Farms, 2005 - 2010



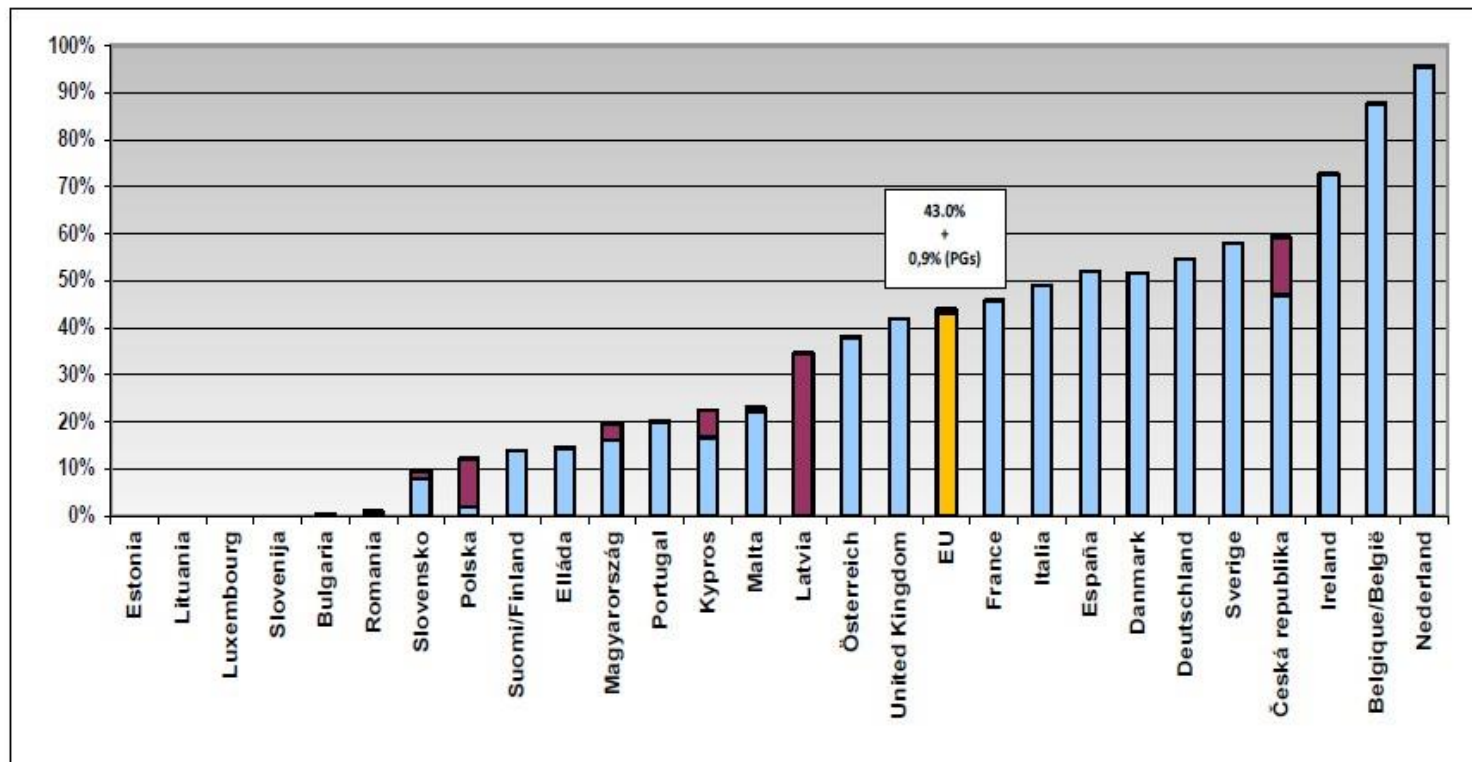
# Number of farms, total area and size of farms, of tomato in The Netherlands



Bron: CBS

# Organisation Rate per MS, 2010

Legend: ■ Producer groups ■ Producer organisations

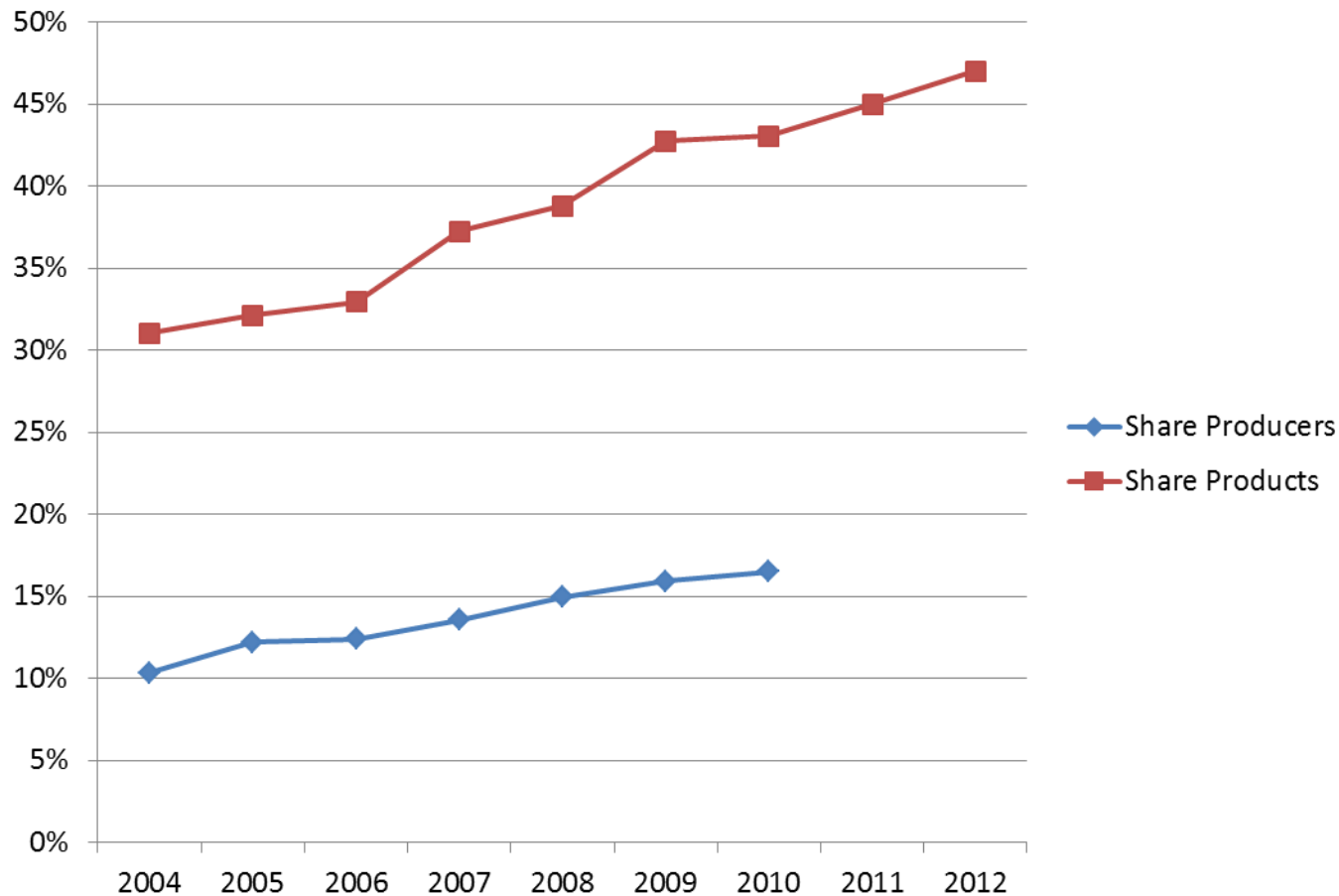




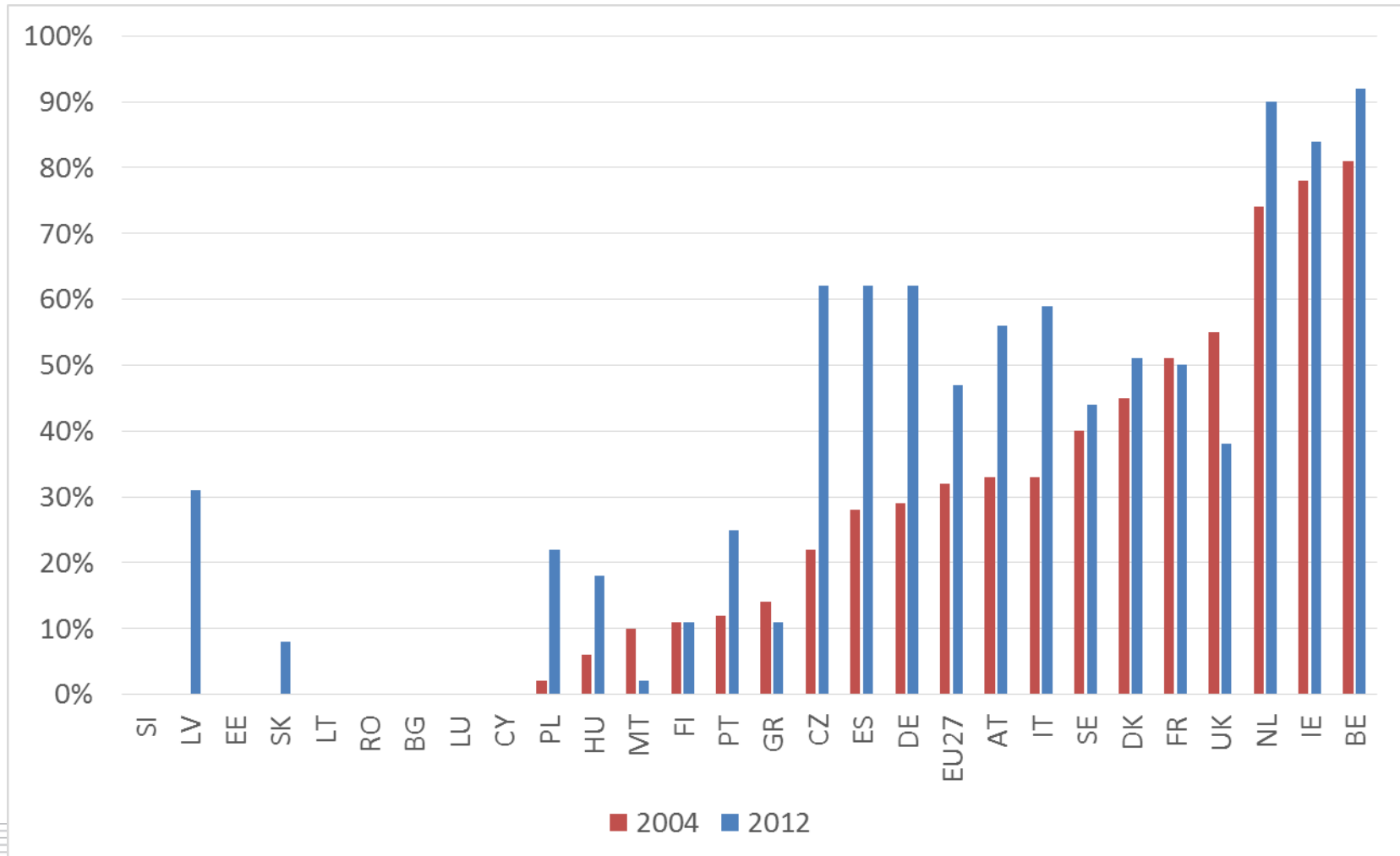
# Recognised POs: share of F&V producers and share of F&V production, 2004 – 2010

	2004	2005	2006	2007	2008	2009	2010
<b>Total number of Pos</b>	1.569	1.393	1.432	1.427	1.549	1.638	1.599
<b>Fruit and Vegetables holdings who are members of Pos</b>	397.733	438.456	430.714	454.052	457.833	442.605	411.400
<b>Total number of agricultural holdings with area under Fruit and Vegetable productions</b>	3.841.645	3.591.290	3.470.690	3.350.090	3.063.930	2.777.770	2.491.610
<b>Share of total Fruit and Vegetables producers who are members of Pos ( % of total holdings of Fruit and Vegetables)</b>	<b>10,4%</b>	<b>12,2%</b>	<b>12,4%</b>	<b>13,6%</b>	<b>14,9%</b>	<b>15,9%</b>	<b>16,5%</b>
<b>Value of the Fruit and Vegetables products marketed by Pos (million euros)</b>	13.886	14.641	15.486	18.087	19.484	19.503	21.261
<b>Total value of Fruit and Vegetables production (million euros)</b>	44.711	45.601	47.013	48.557	50.216	45.625	49.389
<b>Share of the Value of the Fruit and Vegetables products marketed by POs ( % of total value of Fruit and Vegetables production)</b>	<b>31,1%</b>	<b>32,1%</b>	<b>32,9%</b>	<b>37,2%</b>	<b>38,8%</b>	<b>42,7%</b>	<b>43,0%</b>

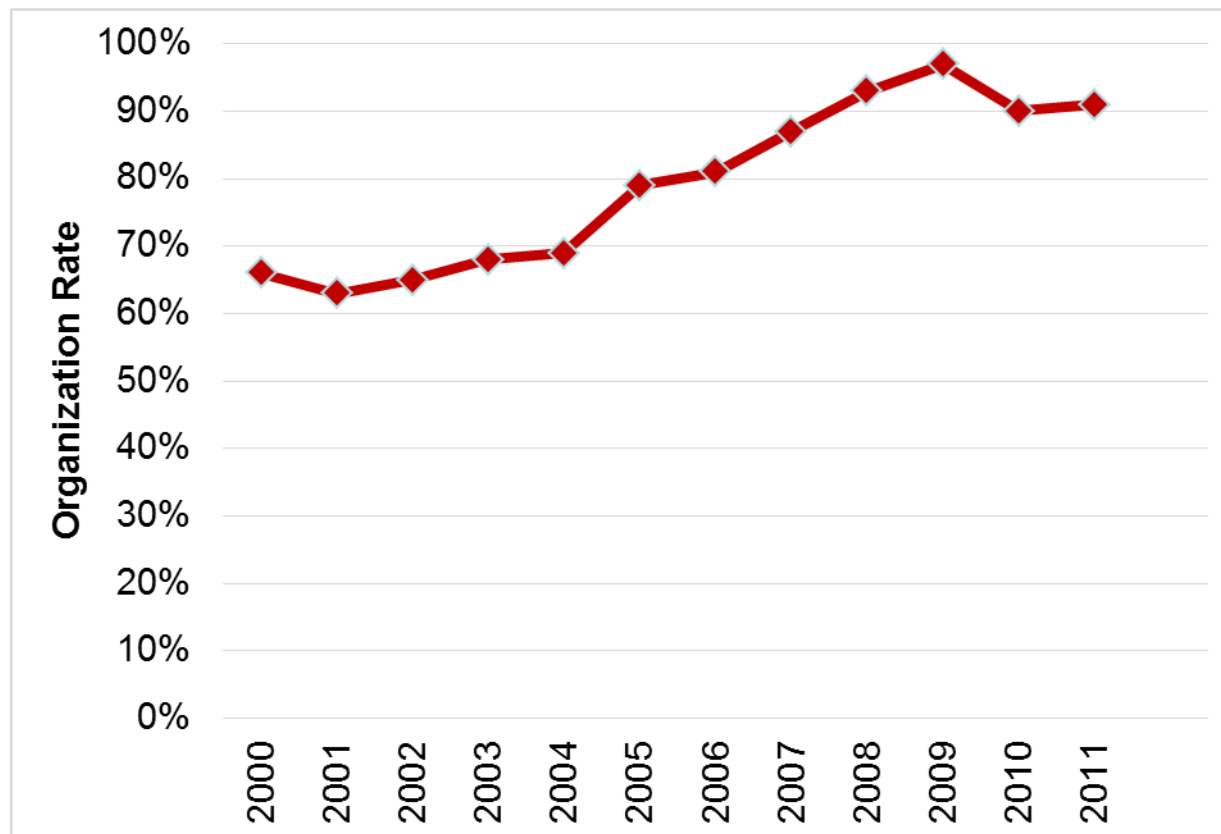
# Recognised POs: share of F&V producers and share of F&V production, 2004 - 2012



# Evolution of organisation rate, VMP/total value F&V, 2004 - 2012

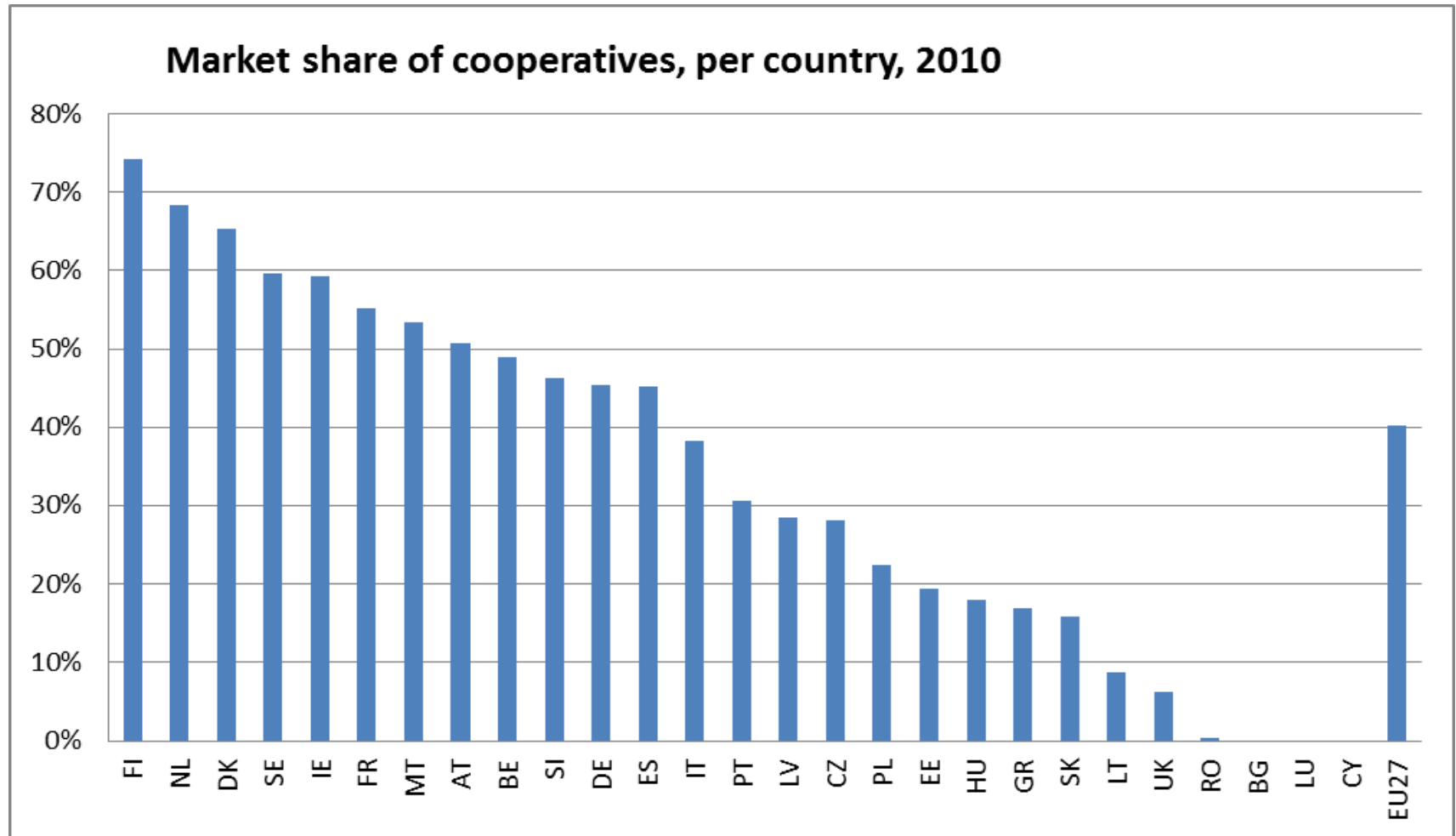


# Evolution of organization rate, The Netherlands, 2000-2012



# Market share of cooperatives, per MS, 2010

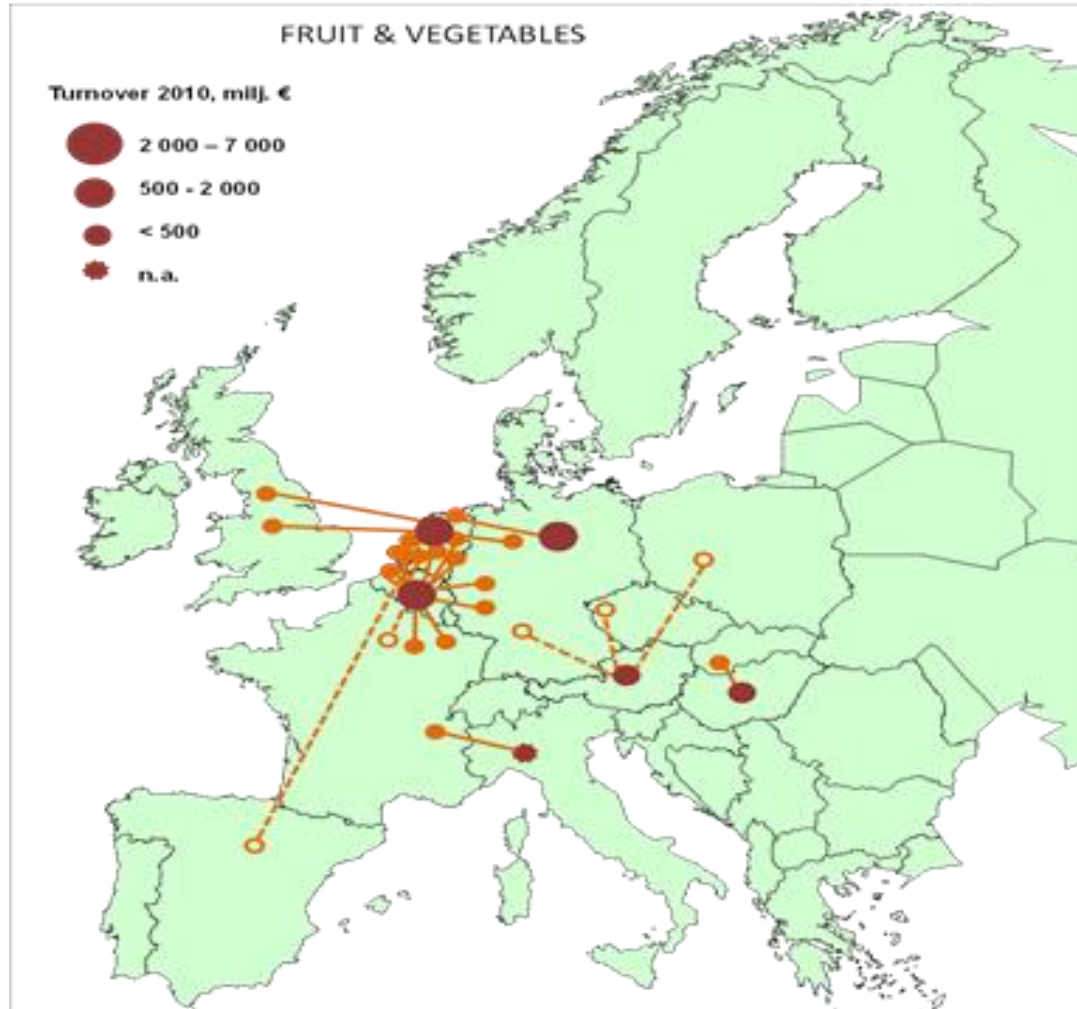
(source: Support for Farmers' Cooperatives project)



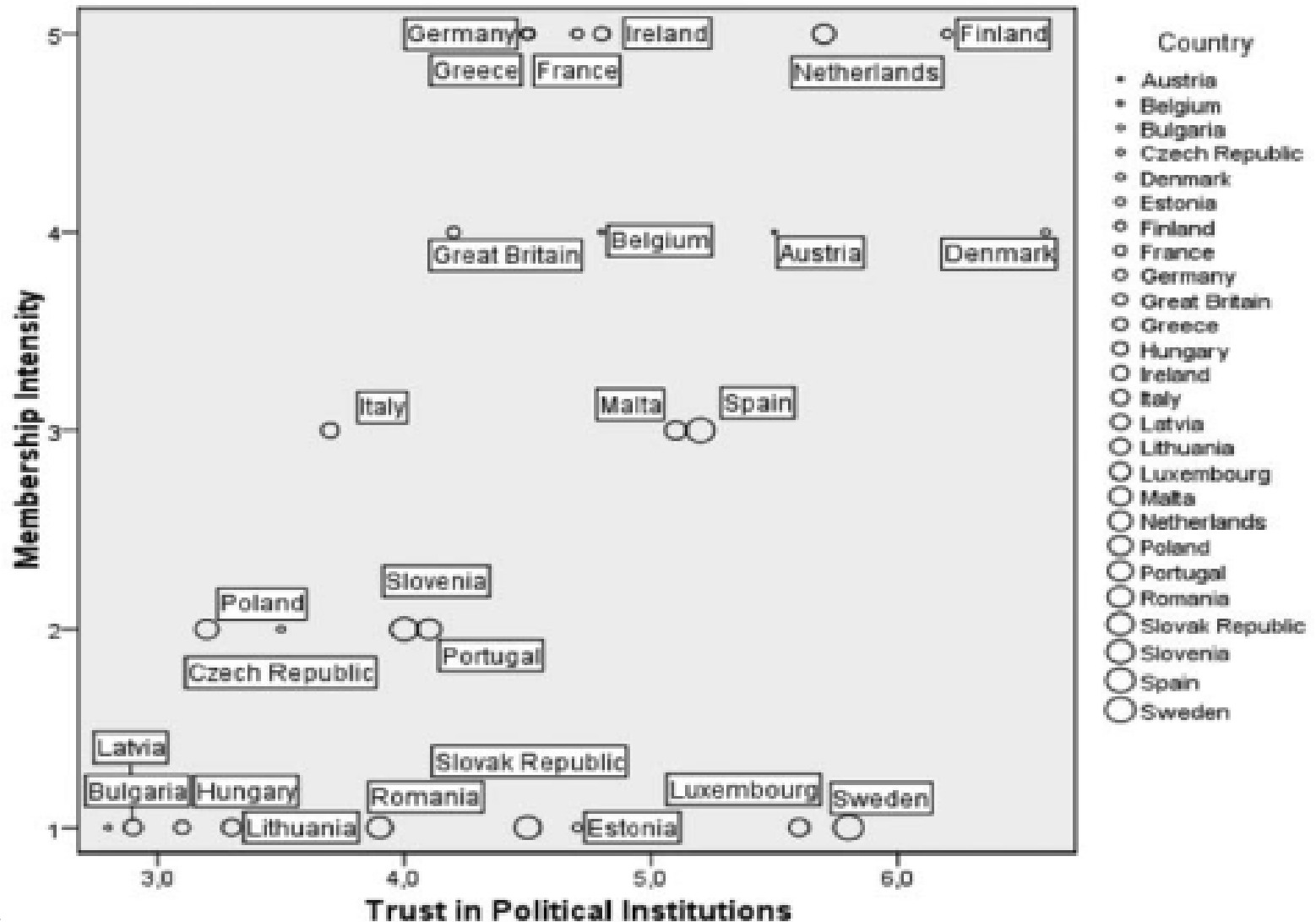
# Major Trends Among EU Cooperatives

- Market share of cooperatives is still growing
- Need for bargaining power leads to rapid increase in size
- More attention for vertical integration in supply chain
- Only few transnational cooperatives (mainly in dairy and F&V)
- Quality of leadership is crucial for good performance
- Flexibility of cooperative legislation is most important enabling policy factor

# Transnational Cooperatives in F&V

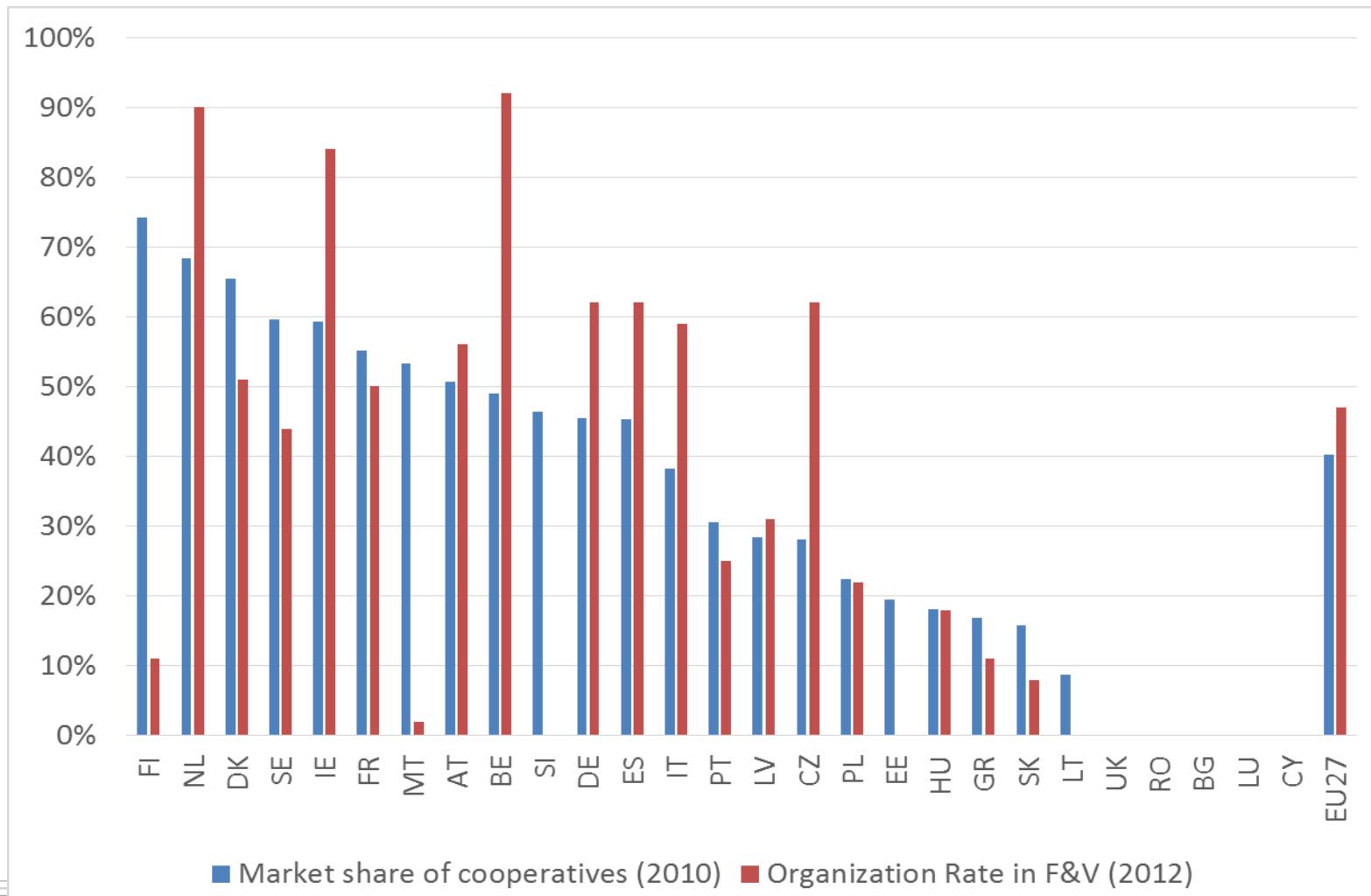


# Cooperatives and Trust





# Market share of cooperatives and organisation rate of F&V



# Experiences with current F&V regime (in Northern Member States)

- Legal uncertainty
- Strict interpretation of outsourcing rules ignores business character of PO and trend towards more vertical integration
- Transnational POs face classical difficulties of internationalizing cooperatives, and pose a risk for recognizing countries
- Environmental measures too detailed, while unclear effect

# Recommendations

- Recognize the effectiveness of the Scheme for promoting POs
- No new rules are required
- Need for more legal certainty and more guidance on what is allowed
- Need for simplification, for instance on environmental measures
- More support for innovation, training, technical and organisational assistance (human capital)
- More guidance from Competition authorities at EU and national level