

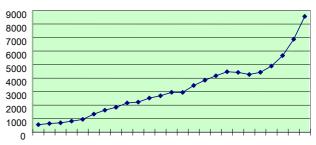
Dynamics of Dairy Supply Chains in China

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Table 1 Scales of Dairy Farms in China

Cows per	Number of	Dairy cows	
household	households (%)	(%)	
1 - 4	83.3	44.8	
5 - 19	14.6	29.3	
20 - 99	1.9	14.0	
100 - 199	0.1	3.6	
200 - 499	0.1	2.9	
500 - 999	0.1	2.5	
Above 1000	0.1	2.9	
Total	100.0	100.0	

Figure 1 Number of Dairy Cows in China (*1,000)

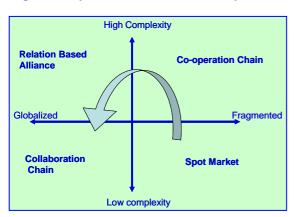


1979 1981 1983 1985 1987 1989 1991 1993 1995 1997 1999 2001 2003

Table 2 Profiles of Four Types of Dairy Chains

Profiles	1. Spot market	2. Cooperation	3. Relation-based	4. Collaboration
	chain	chain	alliance	supply chain
			-	-
Objectives	Extra income	Large quantity milk	Milk safety	Milk quality
Actors	Small scale	Suppliers, farmers,	Suppliers, farmers,	Large professional
	dairy farmers	milking stations,	local government,	farmers and
	-	transporters, processors	banks, processors	processors
Time span	Popular before 90s	Starting middle 90s	Starting later 90s	After 2002
	now fading away	Ū.	Ũ	
Price formation	Open negotiation	Set by Processing	Set by processing	Bilateral negotiation
		companies	companies	-
Scale of farm	1 or 2 cows	5-10 cows	30-50 cows	1000 cows
Milk yield	3 tons	4-5 tons	5-7 tons	8-9 tons
Farm system	Mixed family	Dairy family	Professional	Industrialized
	farming	farming	farming	farming
Milk quality	Uncertain	Unstable	Guaranteed	Best
Milk miles	Very short	Longest	Longer	Shorter
Communities	Very strong	Very strong	Less	Not existing
orientation				-
Degree of chain	Not at all	Somewhat	Committed	Long term
integration		cooperation	networking	investment and trust

Figure 2 Dynamics of Chinese Dairy Chains



Discussion:

Except that the 'Spot market' is fading away, all three other types of supply chains are competing strongly in the markets in China.

Which directions the Chinese dairy industry will lead to depends on the market development as well as the national policy choice: community based development or global orchestration?