# Rural learning regions

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#### Content

- Scope:
  - Comparative, empirical study across 6 European CSAs
- Focus:
  - How support and facilitation for learning & innovation can best be arranged
- Findings:
  - Examples of arrangements
  - Evaluation of arrangements by beneficiaries





#### Scope

- Public policies aim to support and facilitate joint learning and innovation in rural grassroots development initiatives
  - Joint capacities, resilience, self-efficacy, sustainability
- Support needs to be able to reach development initiatives at grassroots level - <u>interfaces</u>
- How can public support of joint learning and innovation at grassroots level be best arranged?
  - Comparative, explorative analysis across 6 CSAs





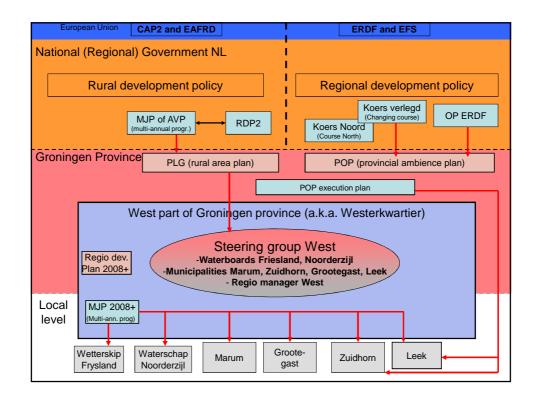


#### **Focus**

- How can support & facilitation best be arranged?
  - Overview of <u>public policies</u> supporting joint learning & innovation in grassroots development activities
  - Outline of <u>public knowledge institutes</u>, <u>agencies</u> and <u>agents engaged</u> in regional development activities
  - Inventory of <u>10-15 grassroots development initiatives</u> in each CSA
    - What type of support is received?
    - How is the support arranged?
- Which arrangements work well?
  - Evaluation in workshops with beneficiaries/ supporters







- Arrangements to support and facilitate learning and innovation consist of 2 interrelated parts:
  - Constitutive agreement
  - Operational interface





# Main findings

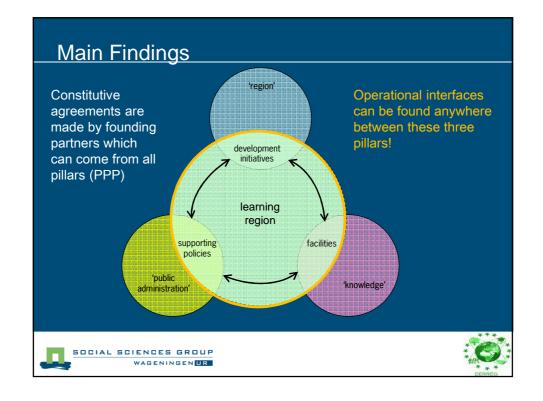
- Constitutive agreements made by founding
- (public-private) partnerships concerning:
  - Targeted development activities and beneficiaries
  - Scale of governance at which support & facilitation should be provided
  - Type of support & facilitation provided
  - Rules: procedures, regulations, contracts

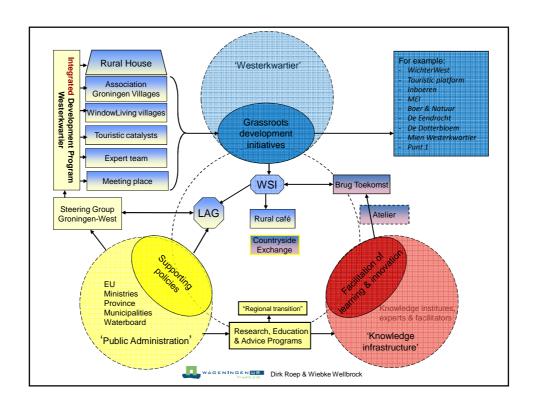




- Operational interfaces are created to effectuate the support agreed upon by
  - delegating specific tasks and roles to
  - agents or agencies
- Operational interfaces are the nuts and bolts of well-working arrangements!







# Examples of operational interfaces

- Roscommon Integrated Development Company Ltd.
- Touristic catalysts in the Westerkwartier, NL
- 'Brug Toekomst' in the Westerkwartier, NL





### Roscommon Integrated Development Co. Ltd.

- Integrated LEADER partnership company
  - Operationalizes all EU and national socio-economic development programmes
  - Staff consists of local, regional and national agents and agencies (state agencies, business association, politics)
  - Finances, knowledge & skills, facilitation of networks
  - Website: <a href="http://www.ridc.ie/">http://www.ridc.ie/</a>

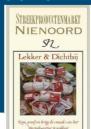






# Touristic catalysts in Westerkwartier (NL)

- LEADER project running from 2008-2010
  - Promote development in tourism sector
  - Contracted private development advisors
  - Network incubator (founders of business association)
  - Provision of knowledge and skills
  - Process management
  - Marketing & PR activities







#### 'Brug Toekomst' in Westerkwartier, NL

- Links education with grassroots development initiatives
- Benefit for education: learning environment
  - Student projects
  - Practical experience
- Benefit for grassroots development initiative
  - Co-creation of knowledge (slow advice)
  - Stimulating and refreshing
- Institutionalized into Educational program ('Work place')





### Lessons learned from the examples

- Roscommon Integrated Development Company
  - A more integrated approach to provision of support is needed
  - It needs to be recognized that rural regional learning takes time!
- Touristic catalysts in the Westerkwartier, NL
  - Control mechanisms need to be loosened, agencies need power to act
  - The right scale of governance needs to be identified
  - Public funding necessary to stimulate organisation of gettogethers
- 'Brug Toekomst'
  - Public policy needs to stimulate coordination and lasting engagement





- Operational interfaces are diverse
  - Located at different operational scales
  - Coincidental or intentionally arranged
  - Informal or formalized
  - Temporal or lasting
  - Carried out by private or professional agents and agencies





#### Main findings

- 1. Various policy programmes, various operational interfaces
  - Confusing for initiators, not effective
  - A more integrated approach to provision of support is needed
- 2. Support limited to temporal funding schemes
  - New funding schemes mean new interfaces with new objectives
  - Initiators need to find new interfaces and reformulate goals time again
  - Rural regional learning takes time, long-lasting operational interfaces needed
- 3. Executive power to operational agents and agencies
  - 'Politicization' and over-regulation hampers work of interface
  - Control mechanisms need to be loosened, agencies need power to act



- 4. Operational interfaces need to be visible and accessible
  - How depends on regional context, targeted activities/ beneficiaries
  - The right scale of governance needs to be identified
- 5. Involvement of education in the facilitation of joint learning and innovation is very promising, works both ways
  - Rarely part of (formal) education programmes
  - Incidental, short-termed, project-based involvement
  - Public policy can encourage structural engagement of education
- 6. Informal networking activities are crucial
  - Public funding of events and get-togethers organised by operational agents or agencies



#### Concluding remarks

- There is no blue print or 'one size fits all' way of operationalizing support and facilitation
- Well-working operational interfaces depend on a balanced composure of:
  - The formal shaping of the interface
  - An adequate scale of governance
  - The delegation of operational tasks and roles
- Which composure works best is <u>context dependent</u>





