Logistic and administrative processes for horticultural exports in Ethiopia

Project Road Map for introduction CLIENT into Ethiopia (BO-10-006-092)

Report on mission implemented 16-21 November 2009 by Jan Lanning Henk de Groot

December, 2009

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1 Introduction

The Ethiopian Airlines and the Ethiopian Horticulture Development Agency are working in close cooperation with stakeholders on the design of a state of the art new cargo facility fully dedicated to handling horticulture produce. This with to aim to further improve the competitive position of the Ethiopian Horticulture Sector.

It is acknowledged by all stakeholders that it important to stimulate and facilitate value-adding, the new cargo facility should provide a good enabling environment for this. Example of value adding is to arrange shipments of flowers on basis of buyers specifications. This might require that produce from different growers is split up in smaller lots and the lots of different growers being rearranged on basis of buyer and/or destination. Other examples are shelf ready packing, whereby the produce is packed in such a way that it can be placed directly on the shelf of supermarkets and/or preparing of bouquets.

Next to facilitating value adding is equal important that formal administrative processes like security, customs and phyto are arranged in such a way that unnecessary delays in the flow of goods is prevented. In this respect is encouraging to note that the Ethiopian government is intending to make phyto processes electronic and linked to the electronic system of costumes. This will be done by integrating the so called Client-system in ASYCUDA (Automated Systems for Customs Data) system used by Ethiopian customs.

It is essential that the position of the inspection points of costumes and phyto are properly placed in the new facilities enabling smooth flow of physical good and efficient preparation and handling of the required documentation. The same holds true for issues connected to security.

In 2009 The Dutch Ministry of Agriculture, Food Quality and Nature Management approved a project titled 'Road Map for introduction CLIENT into Ethiopia'. This projects aims to realise the following deliverables (see appendix 1 for project description):

- Analysis of all the government legal based requirement and procedures connected to export of horticulture produce.
- Analysis of logistical and administrative procedures used in modern horticulture export chains including value adding activities.
- Design of options for overall physical and administrative flows in the new cargo facility.
- Design of intelligent options for arranging for proper and efficient procedures with regard to security, customs and phyto fitting in the overall physical and administrative flows.
- Design of a roadmap for development of the arrangement of the government procedures in the new cargo-facility. The roadmap should have a two prompt approach. 1) Ensure that the government administrative requirements and the outcome of the study are well taken on board in the design process and 2) once decisions on overall design are taken, detailed designs for arranging for the government administrative procedures can be worked out effectively and efficiently.

As a first step an explorative mission to Ethiopia by two experienced consultants, Mr. Jan Lanning and Mr. Henk de Groot was implemented in the period November 16 - 20, 2009. The Terms of Reference for that mission is presented in appendix 2.

2 Results and observations

The discussions and visits were pretty well organised and the participants were very open to exchange information.

As result of different discussion and visits we get a picture about our activities during this first mission.

2.1 Analysis of government legal based requirements and procedures

To export flowers from Ethiopia a number of documents are required:

- 1. Export permit bank directive
- 2. Invoice packing list
- 3. Packing list
- 4. Phytosanitary certificate
- 5. Certificate of origin
- 6. Customs declaration
- 7. Security Guarantee Form
- 8. Transport documents: airway bill
- 9. House airway bill

The introduction of CLIENT can facilitate the production of these documents, collecting the information for sending to other governments receiving the products and be able to collect the information in a digital way.

CLIENT could possibly support quality information like temperature information if it becomes a legal requirement or an agreement in the private area.

CLIENT is a system which is supporting <u>government departments</u> involved with the export of agricultural products and <u>private industry</u> to speed up and streamline the logistic process and lower the cost of the administrative process.

In Ethiopia a task force was set up in 2009 by the Ethiopian Horticultural Development Agency (EHDA) to support improving logistics in Ethiopia form farm to plane. This is an important initiative to start improving logistics but should be extended to the wholesale in the receiving country.

In the taskforce in which most government and private industry organisations are represented it could be helpful to discuss the introduction of CLIENT. There is some overlap with the logistic process but some members involved, should focus on the administrative procedures.

The only organisation missing in the taskforce is het Chamber of Commerce giving out the "certificate of origin". They should be involved to get a digital system, handling all the necessary documents.

All the documents are collected and are shown in the enclosures.

The CLIENT system will be combined with the existing customs system ASYCUDA and will be developed by UNCTAD and financed by the Dutch government. Ethiopia is selected as a pilot country to support the horticultural industry but the system can also be used for other agricultural products. The planning is to start with the development of the system in January 2010 and the project duration will be two years including implementation, training and creating a system that Ethiopia is self sufficient in operating the system independently and without external technical assistance.

During presentation to the taskforce a DVD of Client export was shown and will be sent to all taskforce members. The following discussion made clear what to expect from Client Export. There are some pre-conditions to make Client Export a success.

- 1. There should be enough legal possibilities to change from paper documents to electronic documents.
- 2. Electronic infrastructure should be available and reliable. The capacity should be enough to operate the whole system.
- 3. Awareness of stakeholders should be increased.

2.2 Overview of logistical and administrative requirements

In flower exports at least two different flows can be distinguished:

- Flow of necessary documents
- Physical / logistic product flow.

Below a summary of the product and document flows:

Product flow	Document flow
From farm to airport	On farm or admin office
- 35% by growers	- export permit
- 50% by "Flowerpoort"	- invoice
-15% by "Freshpoort"	- packing list
	- certificate of origin
	- phyto certificate
↓	↓
Handling at airport	Customs clearance by many different agents
- 65% by "Flowerpoort"	- customs declaration
- 35% by "Ethio-horti"	
	↓
	Handling on airport
	by Flowerport and Ethio-horti
	- security guaranty form
	- airway bill
	- house airway bill
Ļ	\downarrow
Handling of European destination	
- 65% of "Flowerpoort" - 100% "Flowerp	
- 35% of "Ethio-horti" - 35% by "Flowe - 65% by v.d. Pu	rpoort" logistics

This flow starts with the total process of the grower / farmer and ends by the final consumer.

To keep the quality in the total chain is very imported and product temperature is the most imported issue. A good quality chain give the best price result for the grower. The most ideal situation should be a constant temperature during the total chain. It must be clear that the ideal situation is very difficult to attain because of the different parties involved. In this project we looking for the most suitable and cost efficient model.

This issue is also mentioned as one of the key points in the task force of the EHDA. They starting collecting chain temperature of the flower boxes. 24 growers participate in this taskforce project.

The general impression during the visit to the growers was that they are aware of the need of a good climate control in the chain. There is a very quick temperature different when they open the doors in the cooling rooms. This cost a lot of energy and needs extra capacity of the cool facility. Improvements can be easily reached by the following adjustments:

- Use a air skirt by the doors
- Awareness by workers to reduce the time the door is opened

Ideally flowers of 2 degrees Celcius should be packed. However, some of the growers pack the flowers outside the cooling room, while packing inside the cooling room is preferred.

Material and size of the boxes is very important for the following reasons:

- to protect the flowers
- to maximise the loading on the size of the air pallet

Refer to appendix 8 for more details. A missing part in this study is in our opinion how this box fits in the optimal use of the size of the air pallet. It was observed that boxes were damaged during building up the pallets. The palletizing at the airport show that the boxes cover the total pallet which provide problems to adjust the lockers of the protection net.

Transport from the farm to the airport is organised in general by the grower himself. Most of the trucks are equipped with cooling facilities but not all the systems are working. At the airport we found only a few working systems during the waiting time of the trucks before unloading. The task force information shows the temperature in the different part of the logistic chain logistic (appendix 9). Measurement of the temperature was not implemented correctly. There are big differences between measuring in the center of the box and in the holes of the boxes.

Good airport facilities are very important in this chain. The present facilities are a major constraint to attain an optimal chain. We think it is absolute necessary to optimise the present situation at the airport because of the process time to design and to implement new cargo facilities. The first general ideas were discussed but drawings of the present situation cargo handling are required to be able to propose more detailed plans for improvement.

2.3 Options for optimal physical and administrative flows in the new cargo facilities

During the visit attempts were made to collect information about the principles and existing plans for the new cargo facilities. However, this necessary information could not be obtained during the mission. Mr. Haileselassie (EHDA) has promised to provide the information as soon as possible.

4 Conclusions and recommendations.

This mission gave provided a comprehensive overview of the cool chain including the problems.

The CLIENT system will reduce a lot of paperwork and can prevent mistakes and the time needed to prepare all the documents will reduce strongly.

The present chain can be optimised specially the transport and the logistic at the cargo handling airport.

The mission recommends the implementation of CLIENT to discuss this model with all the official stake holders separately and make them aware to be sure that it will be fully understood before it is implemented.

The present situation at the cargo handling airport needs to improved as soon as possible. The new cargo facilities needs time for the development and construction. For that reason we recommend a very quick short term upgrade of the present situation.

During a next visit the team can prepare a visit with a Ethiopian delegation to the Netherland and Belgian with the right focus on the purpose and needs.

Appendices

Appendix 1 Project Description

Roadmap for aligning administrative processes to the logistical processes for horticultural exports in the planned new cargo-facility and on improving in present situation the cool chain

1. Background new cargo facility

The Ethiopian Airlines and the Ethiopian Horticulture Development Agency are working in close cooperation with stakeholders on the design of a state of the art new cargo facility fully dedicated to handling horticulture produce. This with to aim to further improve the competitive position of the Ethiopian Horticulture Sector.

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2. Background improving present situation cool chain

In the framework of the Ethiopia-Netherlands Horti Parntership a project on post harvest care/cool chain management has been carried out. This project has provided a lot of information on the importance of the cool chain and the challenges. The EHDA has taken the initiative to install a Stakeholders' Taskforce at the Airport, this with the aim of solving in a constructive coordinated manner the weak elements in the cool chain. (see annex for more information).

To be able to do the work effectively an efficient monitoring system on 'the performance of the cool chain' has to be put in place. Also when needed the taskforce has to be able to draw on international expertise.

3 Objective of the Project

New cargo facility

Prepare broadly supported design options for state of the art arrangement of government administrative processes for the new perishable cargo facility, keeping in mind the plan to make Phytoprocedures electronic and connected to customs.

Deliverables

- Analysis of all the government legal based requirement and procedures connected to export of horticulture produce.
- Analysis of logistical and administrative procedures used in modern horticulture export chains including value adding activities.
- Design of options for overall physical and administrative flows in the new cargo facility.
- Design of intelligent options for arranging for proper and efficient procedures with regard to security, customs and phyto fitting in the overall physical and administrative flows.
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in the design process and 2) once decisions on overall design are taken, detailed designs for arranging for the government administrative procedures can be worked out effectively and efficiently.

4 Approach

As a first step an explorative mission to Ethiopia by two experienced consultants will be implemented in the period November 16 - 20, 2009.

Thereafter an experience sharing study tour will be organized to Liege and Netherlands. The high level mission will be composed of staff from Airport Security, Customs, Animal and Plant health and Regulatory Department, MoARD, Ethiopian Airlines, EHDA, EHPEA. Study will be made of logistic and marketing process, both for import and export. Detailed study will be made of the arrangements and operational aspect of the counterparts in the Netherlands,

The study tour will be organized by a Dutch team of persons who have vast experience and network in the flower sector.

At the end of the study tour a brainstorm will be held on next steps and possible useful support from Dutch experts.

From there EHDA together with the partners will design the next phase of the project with the aim of reaching the deliverables stated above.

Appendix 2 Mission Terms of Reference

This contract covers the explorative mission implemented in the period November 16-20, 2009. The activities and deliverables for this mission:

- 1. Conduct an analysis of all government legal based requirements and procedures connected to export of horticulture produce in Ethiopia
- 2. Produce an overview of required logistical and administrative in modern horticulture export chains
- 3. Identify preliminary options/suggestions for optimal physical and administrative flows in the new cargo facilities

Appendix 3 Itinerary

Organising comity: Ethiopian Horticulture Development Agency (EHDA) Participant: Jan Lanning and Henk de Groot

- 14/11/2009 Arrival late evening in Addis Ababa
- 15/11/2009 Meeting Frank de Laat contact person Dutch Embassy. Mr. Frank de Laat joined us during all our visits and meetings and organized transport.
- 16/11/2009 Meeting EHDA Mr. Haileselassie Tekie Mr. Wondwossen Staf members

Meeting Ethio Horti Mr. Tariku Zemedkun

- Meeting Flowerport Mr.Dawit Woubishet
- 17/11/2009- Visit growers / exporters: 1.Et Highland 2.Linssen roses 3.Ethio Agri

Meeting: Mr. Bert Ottens

18/11/2009- Preparation the power point presentation for the meeting EHDA

Visiting EPHEA.

Briefings meeting first impression task force EHDA , power point presentation about chain logistic, the DVD Client and discussion. The members who not attended the meeting will be informed.

Participants:

Mr. Wondwossen Mr. Tariku Zemedkun Mr.Dawit Woubishet Staf members EHDA

19/11/2009- Visit airport Bole freight handling department to analyze document flow and logistic process.

Participants: Mr.Kebebew Bekele. Mr.Dawit Woubishet Staf members EHDA

20/11/2009- Meeting at the National Bank.

Participants:	Mr. Alem Gertima Staf members EHDA / and the National Bank
Meeting with:	Mr. Tsegaye Ms. Glenn Humphries
Debriefing EHDA. Participants:	Mr. Wondwossen Members task force Staf members EHDA

Meeting:

Mr. Haileselassie Tekie

21/11/2009- Participate USAID / EHPEA export field day.

Meetings with: Marc Driessen Toon van Kessel Chief USAID Ethiopia. Different other VIP,s

Late departure Addis Ababa to Amsterdam.

Appendix 4 Electronic certification of agricultural products in the Netherlands.

Electronic certification of agricultural products in the Netherlands.

General information.

The Ministry of Agriculture, Nature and Food Quality (MANFQ) started in 2001 the program Client to improve the inspection procedures for agricultural products, starting with import and (in 2005) subsequently with export. The improvement will be in the tailor made inspection regime, the electronic communication between partners and the quality of the issued certificates. Electronic certificates (and the exchange between countries) were identified as a major development in the years to come. The systems that were developed and implemented are prepared to receive or produce electronic certificates. In this general explanation, the preparations on receiving or producing electronic certificates are described for import and export.

Import.

In 2003 – 2004 systems for the support of import inspections were implemented. This is a cooperative architecture wit systems for:

- o Customs
- o Food and Consumer Safety Autority (veterinary inspections)
- Plant Protection Service PD (phytosanitary inspections and quality control of fruits and vegetables)

In addition the Airport Autority in Schiphol and the Port Autority in Rotterdam developed systems, to deliver ship arrival information (and Bills of Lading) and airplane arrival information (and Airway Bills) to the governement systems. The total architecture is very similar to the architecture of systems for the Japanese border-procedures as explained by JASTPRO. In the period of developing and implementing the system for veterinary inspections the program Client carried out a pilot with exchanging electronic certificates of the e-Cert-system of New Zealand. The results of this pilot were presented to the relevant forum in the EU, SCOFCAH (the presentation is added to the documentation).

Technically, the Netherlands is capable to receive electronic certificates from Japan. However, border inspections on imports in the EU are under the supervision of the EU. So, if Japan likes a trial or pilot with electronic certificates from Japan, the Netherlands will contact the European Commission for cooperation in such a pilot, in order to achieve that the concept is accepted by all the member states of the EU.

Export.

In 2005 the Netherlands MANFQ started the analysis and development of an automated system, Client Export, for the support of the adminitrative proces and the inspection processes needed to issue export certificates to third countries. This system aims to improve the quality of the certification process:

- it contains the requirements of each third country and guarantees that for for each shipment and for each requirement a safeguard is present,
- o it contains procedures to improve the quality of the data, that are on the cetificate.
- it uses data about quality of the shipment that are allready present in government systems.

The system is allready in production in the sectors "seed potatoes", "dairy products" and "seeds for sowing". Implementation in the sector "meat and meat products" will start in April 2009. To explain the background and the principles of the system, the Client team produced a DVD with short movies. There is also a version (of a great part) of these movies in the Japanes language available at the Royal Netherlands Embassy in Tokyo.

At present, the system produces paper certificates, that are officially stamped and signed..Background of this is that all importing countries request paper certificates. Of course, the system is prepared to produce also electronic certificates. The Netherlands is a working member in TBG 18 of UN-CEFACT, where the standard for the electronic certificate was established. In this way, the Netherlands is quite sure about the ability of producing electronic certificates within the standard of UN-CEFACT.

The part of the Client system that can exchange the electronic certificates (preferable in XML, but possibly also in EDI) is planned, but not yet developed. The Netherlands Client program is participating in discussions in IPPC, CODEX and UN-CEFACT about this subject to find out the most preferable functionality for this exchange. The Netherlands welcome very much an initiative from a country as important as Japan for a joined development of the mechanism for exchange. In a joined development, the Netherlands of course will build her own part of the systems.

Client Export team, February 23, 2009 Appendix 5 Publication establishment EHDA.



የኢትዮጵያ ፌኤራላዊ ዲሞክራሲያዊ ሪፐብሊክ

<mark>ፌዴራል ነ</mark>ጋሪት ጋዜጣ FEDERAL NEGARIT GAZETA

OF THE FEDERAL DEMOCRATIC REPUBLIC OF ETHIOPIA

<u>አሥራ</u> አራተኛ ዓመት ቁጥር ፵፫ አዲስ አበባ ማንቦት <u>ጽ</u>ፀ ቀን ፪ሺዓ.ም. በኢትዮጵያ ፌዴራሳዊ ዲሞኪራሲያዊ ሪፐብሊክ የሕዝብ ተወካዮች ምክር ቤት ጠባቂነት የወጣ 14th Year No. 43 ADDIS ABABA 6th June 2008

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 <u>እምር ርዕስ</u> ይህ ደንብ "የኢትዮጵያ ሖርቲካልቸር ልማት ኤጀንሲ ማቋቋሚያ የሚኒስትሮች ምክር ቤት ደንብ ቁጥር ፩፻፻፪/፪ሺህ" ተብሎ ሲጠቀስ ይችላል ። <u>ትርንማ</u> <u>የቃሉ</u> አንባብ ሌላ ትርጉም የሚያሰጠው ካልሆነ በስተቀር በዚህ ደንብ ውስጥ ፤ ፩. " ሖርቲካልቸር» ማለት አትክልት፣ ፍራፍሬ፣ አበባና ለህክምናና ለምንብ ማጣፈጫነት የሚውሉ ተክሎችን ይጨምራል፣ ፪. "የሖርቲካልቸር ማህበር» ማለት የኢትዮጵያ የአትክልት፣ የፍራፍሬና የአበባ አምራችና ላኪዎች ማህበር ማለት ነው፤ ፫. "ግብዓት» ማለት ምርትና ምርታማንትን የሚያሳድጉ ንፕረ ነገሮችና ቁሳቁሶች ያጠቃ ልላል። 	 Short Title This Regulation may be cited as the "Ethiopian Horticulture Development Agency Establishment Council of Ministers Regulation No. 152/2008". Definitions In this Regulation unless the context requires: 1) "Horticulture" includes vegetables, fruits, floriculture and herbs; 2) "Horticulture Association" means the Horticulture Growers and Exporters Association; 3) "Input" means chemicals and materials that help production growth and productivity;

- ፬. ‹‹ባለድርሻዎች›› ማለት በሑርቲካልቸር ልማት በቀጥታና በተዝዋዋሪ በልማቱ ተሳታፊ የሆኑ የመንግሥትና የግል ደርጅቶች፣ መንግሥታዊ ያልሆኑ ድርጅቶች፣ ማህበራትና ሌሎች ሰዎች ናቸው፤
- ኛ. ‹‹የንግድ መሠረተ ልማት›› ማስት የሑርቲካል ቸር ንግዱን ስማሳስጥ የሚያስኔልን፥ የመሠ ረተ ልማት ግንባታዎች ናቸው ፤
- ½. ‹‹የምግብ ዴህንነት መስፌርቶች›› ማስት የአት ክልትና ፍራፍሬ ምርት ሰልዎች ጤና ተስማሚ መሆናቸውን ስማረ*ጋ*ገጥ የወጡ የአገር ውስጥና የውጭ መስፌርቶችን ያጠቃ ልሳል፡
- <u>%.</u> ‹‹ዩሮ-*ጋ*ፕ›› ማለት የአውሮፓ ሕብረት የግብርና ሰብለ»ች አመራረትና እንክብካቤ የጥራት መስፌርት ነው፤
- 第. ‹‹ክልል›› ማስት በኢትዮጵያ ፌዴራላዊ ዴሞክራሲያዊ ሪፐብሊክ ሕንመንግሥት አንቀጽ ፵፮ (፩) ላይ የተመለከተው ማንኛውም ክልል ሲሆን የአዲስ አበባና የድሬዳዋ ከተማ አስተዳደሮችን ይጨምራል፤
- <u>i</u>). ‹‹ሚኒስቴር›› ወይም ‹‹ሚኒስትር›› ማለት እንደቅደም ተከተሉ የግብርናና ገጠር ልማት ሚኒስቴር ወይም ሚኒስትር ነው i
- ፲. ‹‹ሰው›› ማስት የተፌጥሮ ሰው ወይም በሕማ የሰውነት መብት የተሰጠው አካል ነው።
- - ፩. የኢትዮጵያ የሖርቲካልቸር ልማት ኤጀንሲ (ከዚህ በኃላ ‹‹ኢጀንሲ›› እየተባለ የሚጠራ) የሕግ ሰውነት ያለው ራሱን የቻለ የፌዴራስ መንግሥት መሥሪያ ቤት ሆኖ በዚህ ደንብ ተቋቋሚል።
 - ፪ ኤጀንሲው ተጠሪነቱ ለሚኒስቴሩ ይሆናል።

<u>፬. የኤጀንሲው ዓላማ</u>

ኤጀንሲው የሚከተሉት ዓላማዎች ይኖሩታል።

፩. የሖርቲካልቸር ምርትና ምርታማነት በተፋጠ ነና በቀጣይነት እንዲያድግ የማብቃት፣

- "Stakeholders" means governme organizations, that participate indirectly in horticulture deve governmental organizations, as other persons;
- "Trade Infrastructure" means facilities required for condu horticulture trade;
- 6) "Food Safety Standards" includ foreign standards enacted to ens vegetables and fruits for human
- "Euro-gap" means European's for agriculture produce;
- 8) "Region" means any region
- Article 47 (1) of the Constitutic Democratic Republic of Ethioj
 - Addis Ababa and Diredawa trations;
 - "Ministry" or "Minister" mean Minister of Agriculture and Rui respectively;
 - Person" means any physic person.

3. Establishement

- The Ethiopian Horticulture Deve (hereinafter the "Agenecy") is h as an autonomous Federal Gov having its own legal personality
 - 2) The Agency shall be accountable
- 4. Objectives
 - The Agency shall have the following
 - to ensure the fast and susta horticulture production and proc
 - as to facilitate the export of diver

ንጽ ፪ሺ፩፻፳ ፌዴራል ነ*ጋሪት ጋ*ዜጣ ቁጥር ፻፫ ግንቦት <u>ኛ፬</u> ቀን <u>፪ሺ</u> ዓ.ም. Federal Negarit Gazeta _No. 43 June 6th 2008 Pat 5. Powers and Duties of the Agency **አጀንሲው የሚከተሉት ሥልጣን**ና オクリムオ The Agency shall have the powers and duties to ይኖሩታል፤ 1) prepare and submit to the Ministry a s ፩. የሖርቲካልቸርን ዘርፍ ፈጣን ዕድንትና ቀጣ which ensures fast and sustainable grov 847 ለማሬ ጋገጥ የሚያግዝ horticulture and, upon approval, follow カイ・ひょう implementation of the same; አዘጋጅቶ ለሚኒስቴሩ ያቀርባል፤ ሲልቀድም ተሬየሚንቱን ይከታተሳል፤ 2) provide necessary information to inundertaking horticulture development fea: ፪. በሖርቲካልቸር ልማት ለሚሰማፉት ባለሀብቶች studies and, in cooperation with re-ለአዋጭንት ጥና<u>ት መረጃ ይሰ</u>ጣል፣ ከክልል administrations, facilitate access to lan አካላት ጋር በመተባበር መሬትና የግንባታ acquisition of construction permits and foll ፊቃድ እንዲያገኙ ድጋፍ ያደር*ጋ*ል፤ አሬጻ its implementation; ጸሙን ይከታተሳል፤ 3) assist investors in the clearance of im Poult 697. Ê. በወቅቀ አንዲያገኙ construction materials and the timely acqu ለግንባታው ከውጭ አገር የሚገዙ ግብዓቶች of local construction materials so that the ወደ አገር ውስጥ እንዲገቡ ከአገር ውስጥ be able to have, in due time, the nec P92711-7-3 87395 **ሪቃዎ**ች በወቅቱ infrastructure facilities, and follow uj እንዲያገኙ ድጋፍ ያደርጋል፤ የግንባታውን construction of the same: አፊጻጸም ይከታተሳል፤ undertake, and submit to the Ministry, stuc 4) ፬. የግብዓት አቅርቦትና አንልግሎት የሚሻሻልበትን improve the supply of inputs and related ser ሁኔታ በማዋናት ለሚኒስቴሩ ያቀርባል፣ and follow up its implementation upon appr ሲራቀድም ተግባራዊነቱን ይከታተላል፤ in cooperation with regional administratior 5) Ĉ. በሎርቲካልቸር ልማት ከአርሶአደሩ 26 farmers cooperatives, assist investors wish ተዋውለው ለመሰማራት የሚፈልንትን ባለ engage in horticulture development, throus ሀብቶች ከክልሎችና ከአርሶ አደር ማህበራት growers schemes, in selecting and organ *ጋ*ር በመተባበር በአርሶ አደር ምልመሳና farmers for such scheme; train farmers in አደረጃጀት ያግዛል፣ ስለዩሮ-ጋፕ ሥልጠና gap, prepare operational manual and follow ይሰጣል፣ የአሰራር ማንዋል ያዘጋጃል፣ አፈጻ implementation; ጸሙን ይከታተሳል፤ facilitate the supply of man power in coope 6) ፮. ከክልል የሠራተኛ ጉዳይ ጽሕፊት ቤቶች ጋር with regional labor offices; በመተባበር የሰው ኃይል አቅርቦት እንዲመቻች 7) in cooperation with horticulture associ 82C2A1 provide to horticultural farms training 3. የሖርቲካልቸር ኤክስፖርት ምርቶች በዋጋና advisory services on best agricultural pra በጥራት ተወዳዳሪነታቸውን ለማፈጋገጥ ክሌ quality and food safety standards and pr ሎች ሀገሮች ተሞክሮ በመነሳት ስለተሻለ standards and extension packages and ma አመራረት፣ ምርት እንክብካቤ፣ ጥራትና የም based on best practices of other countries in ግብ ደህንነት ከሖርቲካልቸር ማህበር ,ጋር to ensure price and quality compe በመተባበር ሥልጠናና የምክር አንልግሎት horticulture exports; ይሰጣል የመስፌርቶችና የኤክስቴንሽን ፓኪጆ 8) cooperate with concerned bodies for ችና *ማ*ንዋሎች እንዲዘ*ጋ*ጆ ያደር*ጋ*ል፤ development of quality trade infrastructure ጅ. ጥራቱን የጠበቀ የንግድ የመሠረተ ልማት

ማንበታ፣ ዮንፍ ለጠ ተቀመችር አሳእማሔዳች

the expansion of support services

- Federal Negarit Gazeta _No. 43 June 6th
- I. የሖርቲካልቸር ዘር አልሚዎች ወደ ኢትዮጵያ በስፋት የሚገቡበትን ሁኔታ በማጥናት ልሚኒስቴሩ ያቀርባል፣ ሲፌቀድም ተማባራ ዊነቱን ይከታተላል፤
- ፲፩. የሑርቲካልቸር ገበያ ጥናት ያካሂዳል፣ የገበያ መረጃዎችን የሰበስባል፣ ያሰራጫል፣ የሑርቲ ካልቸር አምራችና ሳኪዎች በዓለም አቀፍ ንግድ ትርዒቶች ላይ እንዲሳተፉ ሁኔታዎች ያመቻቻል፤
- ፲፪. የሑርቲካልቸር ማህበርና ሌሎች ባለድርሻዎች የሚሳተፉበት ቋሚ መድሪክ በማቋቋም በጋራ ለልማቱ የሚያግዙ አርምጃዎችን ይወስዳል፤ የሆርቲካልቸር ልማት ፕሮግራሞችን ያስተባ ብራል፤ አፈጻጸማቸውን ይከታተሳል፤
- ፲፫. የንብረት ባሰቤት ይሆናል፣ ውል ይዋዋላል፣ በራሱ ስም ይከሳል፣ ይከሰሳል፣
- ፲፬. ዓላማዎቹን ከግብ ለማድረስ የሚያስ**ፈልን** ሌሎች ሕ*ጋ*ዊ ተግባራትን ያከናውናል።
- <u>%. የኤጀንሲ አቋም</u> ኤጀንሲው ፤
 - ፩. በሚኒስትሩ አቅራቢነት በመንግሥት የሚሾም አንድ ዋና ዳይሬክተር፣ እና
 - ፪. አስፊሳጊው ሠራተኞች ይኖሩታል፤

<u>፮. የዋና ዳይሬክተሩ ሥልጣንና ተግባር</u>

- ፩. ዋና ዳይሬክተሩ የኤጀንሲው ዋና ሥራ አስፈጻሚ, በመሆን ከሚኒስቴሩ በሚሰጠው አጠቃሳይ መመሪያ መሠረት የኤጀንሲውን ሥራዎች ይመራል፣ ያስተዳድራል፣ ይቆጣ ጠራል፤
- ፪. በዚህ አንቀጽ ንዑስ አንቀጽ (፩) የተመለከተው አጠቃላይ አንላለጽ እንደተጠበቀ ሆኖ ዋና ዳይሬክተሩ ፤
 - U) በዚህ ደንብ አንቀጽ ጅ የተመስከቱትን የኤጀንሲውን ሥልጣንና ተግባራት በሥራ ላይ ያውሳል፤
 - ለ) የፌዴራል ሲቪል ሰርቪስ ሕጎችን መሠ ረታዊ ዓሳማ ተከትሎ በመንግሥት በሚጸድቅ መመሪያ መሠረት የኤጀን

- undertake, and submit to the M on ways and means of attractin breeders to come to Ethiopia, an implementation upon approval;
- undertake horticulture market collect and disseminate marke facilitate the participation o producers and exporters in inte fairs;
- 12) establish a forum of cons horticulture association and oth and take measures that prc support to the horticulture coordinate and follow up the of the programs.
- own properties, enter into conta sued in its own name;
- 14) undertake other lawful activ conducive to the fulfillment of i
- 6. Organization of the Agency

The Agency shall have:

- a Director General to be app Government upon the recomme Minister; and
- 2) the necessary staff.
- 7. Powers and Duties of the Director Ger
 - The Director General shall be the officer of the Agency and shall general directives of the M administer and control the a agency.
 - Without prejudice to Sub-Art Article, the Director General shal
 - (a) exercise the powers and dutie stated under Article 5 of this
 - (b) employ and administer en Agency in accordance with approved by the Governme

- መ) ለኤጀንሲው በተራቀደው በጀትና የፖሪ-ፕሮግራም መሠረት ገንዘብ ወጪ ይዩ ር.ንል፤
- D) ከሦስተኛ ወንኖች .2C በሚደረጉ ግንኙ ነቶች አጀንሲውን ይወክላል፤
- ሪ) የኤጀንሲወ ን የፖራራ አቆዳጸምና የሂሳብ ሪፖርቶች አዚጋጅቶ ሰሚኒስቴሩ ይቀር ባል ፤
- ስ) በሚኒስቴሩ የሚሰጡትን ሴሎች ተማባሮች ይከናውናል።
- ፫. ዋና ዳይሬክተሩ ለአጀንሲው ሥራ ቅልጥ§ና በሚያስራልግ መጠን ሥልጣንና ተግባሩን በክራል ለአጀንሲው ሴሎች ኃላራዎችና መራተኛች በውክልና ሲሰጥ ይችላል።
- 等. 6萬个

የኤጀንሲው በጀት በፌዴራል መንግሥት ይመ ደባል።

- <u>፱. ስለዓ.ግብ መዝግብት</u>
 - ፩. ኤጀንሲው የተሟለፍ ትክክለኛ የሆኑ የሂሳብ መዛግብት ይይዛል።
 - ፪. የኤጀንሲው የዒሳብ መዛግብትና ተንዘብ ነክ ሰነዶች በዋናው ኦዲተር ወይም ዋናው ኦዲተር በሚሲይማቸው ኦዲተሮች በየዓመቱ ይመረመራሉ።
- 7. <u>230 የሚጸናበት 1</u>11

ይህ ደንብ በፌዴራል ኳንሪት ጋዜጣ ታትሞ ከወጣበት ቀን ጀምሮ የጸና ይሆናል።

አዳስ አሰባ ግንቦት ጽጀ ቀን ጀሽህ ዓ.ም.

መለስ ዜናዊ የኢትዮጵያ ፌዴራሳዊ ዲሞክራሲያዊ ሪፐብሊክ ጠቅሳይ ሚኒስትር

- (d) effect expenditure in accordance approved budget and work progra Agency;
- (e) represent the Agency in all its dea third parties;
- (f) prepare and submit to the Mi activity and financial reports of the
- (g) perform other functions as may be to him by the Ministry.
- The Director General may delegate p powers and duties to other officers ar the Agency to the extent necessar; efficient performance of the activiti Agency.
- 8. Budget

The Agency's budget shall be allocate Federal Government.

- 9. Books of Accounts
 - The agency shall keep complete and books of accounts.
 - The books of accounts of the Agenc audited annually by the Auditor Gen auditors assigned by the Auditor Gener
- 10. Effective Date

This Regulation shall come into force date of publication in the Federal Negari

Done at Addis Ababa this 6th day of June

MELES ZENAWI PRIME MINISTER OF THE FEDE DEMOCRATIC REPUBLIC OF ETI

Appendix 6 Export documents

ማሳስቢ <u>ኖ N.B.</u> 1. ይህ የመ EXPOR	14. /~6 4. /~6 Nan	3. Xh h by Pt- Pt-4.42 terms on revistere PAh.o- oyt-	んタロ・ በ exported	2. 0.20				Item No.	×7 /4	1. Por	
<u>L^C N.B.</u> ይህ የመላኪያ ፈቃድ ክተስጠበት ቀን ጀምሮ ስሠላሣ ቀናት የሚያገለግል ሲሆን እስከተወሰነው ቀን ድረስ በጥቅም ላይ ካልዋለ ፈቃዱን ስስጠው ባንክ መመላስ አለበት። ሴሎች ላኪውን ለሚመላከቱ ጉዳዮች በዚህ ባፅ ጀርባ ያሉትን ይመልክቱ/ THIS EXPORT PERMIT IS VALID ONLY FOR THIRTY DAY FROM THE DATE OF AUTHORIZATION, AND IF NOT UTLIZED BEFORE THE EXPIRY DATE LIMIT, THIS EXPORT PERMIT MUST BE RETURNED IMMEDIATELY TO THE ISSUING BANK. FOR CONDITIONS OF THIS PERMIT PLEASE REFER THE BACK OF THIS PAGE.	ለራ.ቃድ ስጨው ባንክ አንልግሎት ብቻ/ Only for Issuing Bank Use 4. ሥልጣን የተሰጠው ባንክና ቅርጋጫና ስም/ 5. የመላኪ, Name of Authorized Bank and Branch: No. and	3. እኔ ከዚህ በታች የፊረምሎት ከላይ በተመለከተው ሠንጠረዥ ዝርዝር መረጃው ዮተመለከተውን ዕቃ ወደ ውጪ አብር ለመላክ ፊ.ቃድ እንዲሰጡች በዚህ ቅጽ ጀርባ የተመለከቱትን ግዴ-ታዎች በማሟለት ለሚለከው ዕቃ የተመዘንበውን የውጪ ምንዛሬ በተዋዋልኩት/የሀር/CAD/ADVANCE or CONSIGNMENT ክፍያ መስረት የውጭ ምንዛሬውን ለማስከባዙ እና /መይም ለመግባቱ ማረጋገጫ በማቅረብ በአንድ ጊዜም ሆነ በክፍላፋይ የተፈቀደውን መጠን ለመላክ ግዴ-ታ የንበሁ መሆኔን አረጋግጣስሁ/ I, the undersigned exporter; request the bank for export permit for goods whose detailed information stipulated in the above table backed by payment terms on L/C/CAD ADVANCE or CONSIGNMENT and is aware of the conditions at the back of this page, assume responsibility to submit the evidences of the repatriations or prove that it is already received for the revistered foreign currency value of goods to be exported on single or partial shipment basis. የለኪው ስም/Name of Exporter ማካትም /Seal	ልቃው በአንድ ጭነት የሚለክ ነው /Goods be exported on single shipment	ዕቃሙ የሚላክበት ሁኔታ/Condition of shipment				የዕቃው ሙስ መግለጫ Full description of Goods		Bank Perphine by HCHC on 2.3/Detail Information of goods to be exported	
ነ <mark>ሮ ስሠሳሣ ቀናት የሚ</mark> ያ RT PERMIT IS VALIE D IMMEDIATELY TC	10 10	ht-a- w?m2%f ?HC? h-7/PL/C/CAD/ADVA h-7/PL/2? h2,2?97(AU-/ 1, mENT and is aware of mENT and is aware of se exported on single or		on of shipment				Marks and Number of packages	የጥቅስ- ማርከና	tail Information of	
የ ገስግል ሲሆን እስከ ን ONLY FOR THIR ን THE ISSUING BA	ig Bank Use 5. የመሳኪ.ዮ ፈ.ቃድ ቁጥርና የተሰጠበት ቀን/ Export Permit No. and Date	ነር መረጃው የተመለከተወ NCE or CONSIGNMENT the undersigned exporter; r the conditions at the back o partial shipment basis. የታካስ መለያ	ሰቃው በተከፋሌስ ጭነት የሚለክ ነው. Goods be exported on partial shipments					መስኪያ Measurement		Bani goods to be expo	Donk
ትወስነው ቀ ГҮ DAY FR	mi	ከተ-መ-ን ዕቃ መያ IENT ክፍ.ያ ሙስ orter; request the l back of this page. s. s. s.	h@-/. nents			a u		নাদ Quantity		rted	Domit En
3 \$20 AT	6. የክፍያ ዓይነት፣ Payment Meth	- συς σ-ση στηζ γα page, assum page, assum	ሰቃው በ goods be			1	441) 460	ጠቅሳሳ Gross	ከብደት (For Exp	En Evt
ቅም ላይ ካልዋለ እATE OF AUTH VS OF THIS PET	6. የክፍያ ዓይነት/ Payment Method	L ATC AmAh D-SP: 9"3H2CD-7 Ir export permit 1 ie responsibility i	ሰቃው፡ በተነትፋሌለ ጭነት የ goods be exported on partial					የተጣራ- Net	ክብደት በኪሎ ማራም	Eank Permit For Export of Goods	Evnort of Goode
ራ.ቃዱን ስስጠው ባንክ መመስስ እ ORIZATION, AND IF NOT UTLIZ	7. ሥልጣን የተሰጠው ባንክ/ Authorized Banks': ራርማ/ Signature	4.ቃድ እንዲሰጡች በዚህ ቅጽ ጀርባ ለማስገበት እና /ወይም ለመግባቱ or goods whose detailed information o submit the evidences of the repatr ሬ.ርማ/ Signature	ዕቃው በተከፋፈለ ጭነት የሚለክ ከሆነ በምን ያህል የጭነት ክፍፍል እንደሚለክ በክፍት በታው ላይ ይገለፅ/ If goods be exported on partial shipments, please specify the number of shipments on the space provided next.	6 Grandin mainten met	an a		 B 1 1 1 1 1 1 1	Buyers Name and Final destination of goods	Print in the second	SD	1.
ሰበት። ሌሎች ሳኪ ED BEFORE THE		বিকেমেনিং নির্বাগর ব্যু2্রাক্ষ্য । বিশ্ব কথে 1 stipulated in the at iations or prove that	ክፍፍል እንደሚለነ mber of shipments		states and a second sec	1		የ አጫጫን ሁኔታ Basis of shipment	ትዕትው የሚንጓንጠት	terri sue const	
ውን ለሚመ EXPIRY D	odrt-bel	אסיר, הסייך הסייך ח חליז ביין bove table ba t it is already ליין ליין	ካ በክፍት ቢ on the space	1	1000 - 100	dis- Color	to the second	LCY LCY	የዕቃα Sales \		
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foreign exchange directive enforce.	
8. I/We shall take the responsibility to accept decisions given by NBE in accordance with the	ትንጥመ ጋንባሁ ይትትዛሬ ይቆንመው የዜጫ ጭውኔ መሀካ ሀርኮ ቆንዋሁ ቆዳላዋል ይሆኑ እጅ
c) Breach any of the terms and conditions hereof.	ፈላ በዚህ መራስም የታሪያንድን እንጋንድት ባለጠላት/ባንጠባት፤ አሳላይር ፖጦቲንደር ፣ የአመራስ፣
b) Fail to make payment of the foreign currency at the date of accrual of maturity or,	$A' \in \mathcal{A}_{a}$
derived there from without the permission of the Authorized Bank or,	46.A7/476.A7 0,89°
a) Sell assign transfer or otherwise dispose of this permit or any or all of the right or obligations	ኃላፊነቶች አንጻቸውን ወይም ሙሉ በሙሉ ለሙተው ወይም በሌላ አፊጻጸም ለማከናወን
disposed of winnow me permassion of me remaining the second second second second second second second second se	ው 4-መለጉዞ ጄኖ?? - ብዝሁ - መ
disposed of without the nemission of the Authorized Bank.	NUV AWAS:
f. It is expressly understood one permit and shall not be sold, assigned, transferred or otherwise	በሌላ ዘይ。ሊታላለፍ እንደማይችል የተረጋገጠ ነው።
7 It is appressly understood that the permit hereinafter granted and the rights and obligations	በመሆኑ በሞላው ወይም በክራል ሥልጣን የተሰጠው ባንክ ሳይራቅድ ሲሸዋ፣ ሲዳሪካ፣ ሲዘዋወር
basis I/We altached hereto an involce covernity die sale of sale vidiance mine-	<u>፤ኛ/ በዚ</u> ህ ፊ.ቃድ ስንድ ውስጥ የተዘረዘረው; መብት ኃሳፊነትና ግጹታ ሁሉ ስእኔ/ስእኛ በግል የተሰጠ
6. The valuable things have been exported by merus on a	ዘንድ ከዚህ ጋር አባሪ አድርጊ/አድርጊን ሰጥቻለሁ/ስጥተናል።
at rate of exchange at the time of such payment is effected.	ጀና/ ዋጋ ያላቸው ወቃዎተ በእህበእና በሃ" ወደ ውጭ ለከተር ከሽደጭ ከንትራት ጋር ሰማስረጃ ይሆን
that such Authorized Bank will pay me/us in exchange for such foreign currency. Euthopian bin	አንደሚከፍሰኝ/አንደሚከፍሰን የተረጋገጠ ነው።
5. Upon the payment of the foreign currency to an Authorized Bank in Ethiopia, it is understood	ባንክ 7ንዘቡ በንባበት ቀን በሚኖረው ምንዛሪ ልክ ለውጡን በኢታዮጵያ ብር
nevertheless be due and payable on the date of maturity.	ትያ ውስጥ /"ልጣን ስተስጠው ባንክ ሲክሬል ይህ
c) In the event such date of accrual was to exceed the date of maturity, the foreign currency snau	(<i>m</i>) <i>μ</i>), <i>β</i> - φ 'γ - <i>β</i> , <i>l</i> ^{<i>p</i>} GA ::
foreign currency.	(4) (4) የሚከት የትር የሚከት የትር የሚከት የህርሃ የህርሃ የህርሃ የህርሃ የትርሃ የመት የትር የሚከት የህርሃ የህርሃ የህርሃ የህርሃ የህርሃ የህርሃ የህርሃ የህርሃ
hereof the last day of the three months period being the date of maturity for payment of the	ዋን ለአሁም በፖርተር መራተር (20 ተተር) በሶውወጥ በተተና ለ። የተተና ረ። ባንዘቡ አንዱክሬስ የተመሰነበት ቀን እንዲሆን ታቅዷል።
b) Provided that such date of accrual shall not exceed three months (90 days) from the date	ለ) ሆኖም ይህ የተንዝብ መጠራቀሚኒኖና መክልድ ዋን ተባበኖ የተመጠሙ ዋን ኦሮ ልንዱ በተከጠጠ
currency.	
or the date of such sale or delivery being the date of accrual for the payment of the foreign	ትረታግጣስሁ/ትናረታግጣስን። ይህ ቀን ፲፱፻ ዓ.ም. ወይም ይህ የሽያጭ
on this date of	አንደተሽጡ ወይም እንደተረከቡ ወይም በ ቀን ፲፱፻ ዓ.ም. መሆኑን
purchaser or consignee. Or	የሚከራለኝ/የሚከራለን ዋጋ ያላቸው ዕቃዎች ለሙም አባር ባዥ ወይም
on terms requiring payment of the foreign currency at the time of sale or delivery to a foreign	፬ኛ/ ሀ) አህአኛ አነዚህን ዋጋ ደሳቸውን ዕቃዎች ወደ ውጭ አገር ስልክ/ስንልክ ዋጋቸው በውጭ አገር
4. a) I/We, further represent and warrant that the valuable things exported by me/us have been sold	ማረ,ጋገጫ (credit advice ticket/s) እድድብና/አድድዝን በማቅረብ ነው።
confirming receipt of the related foreign exchange paid in payment of the goods to be exported.	ክፍደው ለዚሁ ተግባር የተቀበልኩት/የተቀበልነው ለመሆኑ በባንክ በኩል የተሰጠኝን/የተሰጠንን
3. For goods to be exported under advance payment. I/We attach the bank credit advicers	ፑኛ/ በቅድማኒያ ለተክራሉ ልቃዎች የማቀርበው/የምናቀርበው የአክስፖርት ራቃድ ጥያቄ የውጭ ምንዛሪ
specified (90 days).	መውረም የሚዲኒስው የለት እድር ነው. ህይት ውስጥ መድረት አው። መውረት ለካለር ነው የለት እድር ነው.
for the repatriation of the foreign exchange value stated in this permit within the time period	$\tilde{g}_{\gamma}^{\gamma}$ /// ነበር በተመሰረት በመስማዋት ከፍድረት ነው ከተማፈ በረሳ በተቀመጠው የነዚ ነይብ ውስጥ
2. For goods exported on consignment (open account) basis. I/we shall take the full responsibility	ባለው አስተያየት ቃል ንብቻለሁ/ንብተናል።
maturity in respect of payment arrangements made on L/C and CAD.	የተዋዋልኩት ን/የተዋዋልነውን ሽያጭ በስምምነቱ መሠረት እንዲከራል ላደርግ/ልናደርግ አውነትና ዋጋ
	ሥልጣን በተሰጠው ባንክ በኩል በሌ/ክራዲትና በካሽ አንንስት ዶክሙንት ክፍደ
in Ethiopia one hundred (100%) percent of the Foreign exchange Value at final destination; in	መጠራቀም እንደጀመሪ ወደም የመክሬድ ቀን ተብሎ በተወሰነው ቀን እንደ ደረስ በኢትዮጵያ ውስጥ
1 For good and valuable consideration l/we, assign the payment collection to an Authorized Bank	ሏኝ/ እኪ/አኛ በመጨረሻው መድረሻ አባር ዋጋ ላላቸው ዕቃዎተ በተበዋዋሪው የውጭ ለብሩን ነው (በዚህ ትምእት ውጤ ውስጥ የውጭ አባር ገንዘብ የተባለውነ መቆ በሙቶ (100%) ሳላሳንስ/ሳናሳንስ ገንዘቡ
CONDITIONS TO BE OBSERVED BY EXPORTER	ላኮ መ- ላ ይመ-ቀመ-ና ላ ይማላው የሚገባችው ሁኔታዎች



November 17, 2009

Invoice: EAgC/145/09

East African Flowers C/O J. V. D. PUT Noorddammerweg 102B 1187 ZV Amstelveen <u>Netherlands</u>

Product Description	Quantity	Unit	Price	Total Euro
Cut Flower		Stem	0.08	
Total Euro (75 Boxes)	20,740			1659.2

Bank Permit Number: DSB/DMB/02-01957/09

Sales Arrangement: Consignment

Note to the Buyer: Please indicate on your remittance instruction our Invoice Number and Bank Permit Number, while remitting the proceed. Also indicate the total proceed, your charges deducted and the net amount transferred.

Ethio Agri-CEFT Plc ኢትዮ አማሪ-ሴፍት ኃ.የተ.የማል ማኅበር Member of MIDROC Ethiopia Group Companies

Tel 2511 62 10 30, 61 41 24, 61 56 08 -Fax 251 1 61 55 73- P.O.Box 1006 Addis Ababa, Ethiopia -E- Mail: ethioagriceft@ethionet.et Website-http://WWW.ethionet.et/~ectpm/

ETHIO AGRI-CEFT PLC AGRI FLOWERS TEL 251-1-6615608/251-1-2372418 FAX 251-1-6615573/251-1-2372414 E-mail: ethioagriceft@ethionet.et/agriflowers@ethionet.et ADDIS ABABA, ETHIOPIA

PACKING LIST

ATT.: J.V.D.B. PUT

COMPANY: TELEFLOWER AUCTION BV/East Africa Flower FAX NUMBER:+3(0)206405522

VARIETY	TOTAL BOXES	TOTAL STEMS
SWEET CANDIA		-
TERRACOTTA		-
SUNNY LEONIDAS		-
BOEING	1	320
VALENTINO	1	500
JOSIE	3	880
SANAA ⁺	2	620
DUETT	24	6,480
ESSENDRA	4	1,600
UTOPIA	18	4,740
OPRA (WHITE NILE)	13	2,680
UPPER CLASS	9	2,920
PRIMA BALLERINA	-	
MARIO		-
TOTAL	75	20,740

Date: <u>17/11/09</u> Shipment No.: <u>145/09</u> AWB No: Flight No.

Box No.	No of Boxes	Variety	Length (CM)	Qty. Per Box	Total Quantity
1	1	Boeing	60	320	320
2	1	Valentino	50	500	500
3	1	Josie	50	320	320
4	1	"	60	320	320
5	1	11	70	240	240
6	1	Sanaa	50	320	320
7	1	н	60	300	300
8	1	Duett	40	360	360
09 15	7	a n	50	320	2,240
16 17		. U	60	280	560
18 30		¢. "	70	240	3,120
31	1	U	80	200	200
32 35	4	Essendra	50	400	1,600
36 38		Utopia	50	300	900
39 44		п	60	280	1,680
45 53		11	70	240	2,160
54 55		Opra (White Nile)	60	240	480
56 66		ľ	70	200	2,200
67 68		Upper Class	40	360	720
69 73		п	50	320	1,600
74 75		П	60	300	600
TOTAL			-	Se Web	20,740



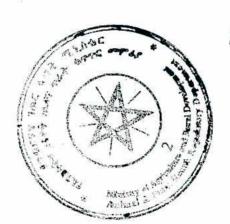
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1 To: the Plant Protection Organization(s) of :	2 PHYTOSANITARY
	CERTIFICATE No.
THE NETHERLANDS	Nº 37198
I. DESCRIPTI	ION OF CONSIGNMENT
3 Name and Address of Exporter :	4 Declared Name and Address of Consignee :
ETHIO AGRI CEFT PLC TEL. 251-11-6621030, FAX 251-11-6637782, ADDIS ABABA, ETHIOPIA	EAST AFRICAN FLOWERS B.V. C/O J.V.D. PUT NOORDDAMERWEG 102B, 1187 ZV AMSTELVEEN, NETHERLANDS
5 Place of Origin :	6 Declared Means of Conveyance :
7 Declared Point of Entry :	
· Desided i onit of Entry .	8 Distinguishing Marks :
NETHERLANDS	ter 🛛 📲 🦽 👘 👘 👘 👘
9 Number and Description of Packages : 75 BOXES	10 Name of Produce and Quantity Declared
1 Botanical Name of Plants :	1200 KGS OF CUT FLOWERS(20,740 STEMS)
5	
ROSA SPP	
12 This is to certify that the plants plant products or	
12 This is to certify that the plants, plant products or have been inspected and/or tested according to appro are considered to be free from the quarantine pests sp to confirm with the current phytosanitary requirements regulated non-quarantine pests.	phate official procedures, and
I. ADDITION	AL DECLARATION :
THE CUT FLOWERS IMMEDIATELY PRIOR TO THEIR EXI	
OUND FREE FROM BEMISIA TABACI GENN.	
	D/OR DISINFECTION TREATMENT
	14 Duration and Temperature :
5 Chemical (active ingredient) :	PORT, HAVE BEEN OFFICIALY INSPECTD AND D/OR DISINFECTION TREATMENT 14 Duration and Terriporature : 16 Concentration 18 Date: 20 Name Ar Authorized Officer : Stamp of Organization :
7 Additional Information :	TB Date:
9 Place of Issue :	Ministry Schult
ADDIS ABABA,ETHIOPIA	20 Name dr Authorized Officer :
Date :	Stamp of Organization
17.11.2009	(Signature)
RIGINAL	

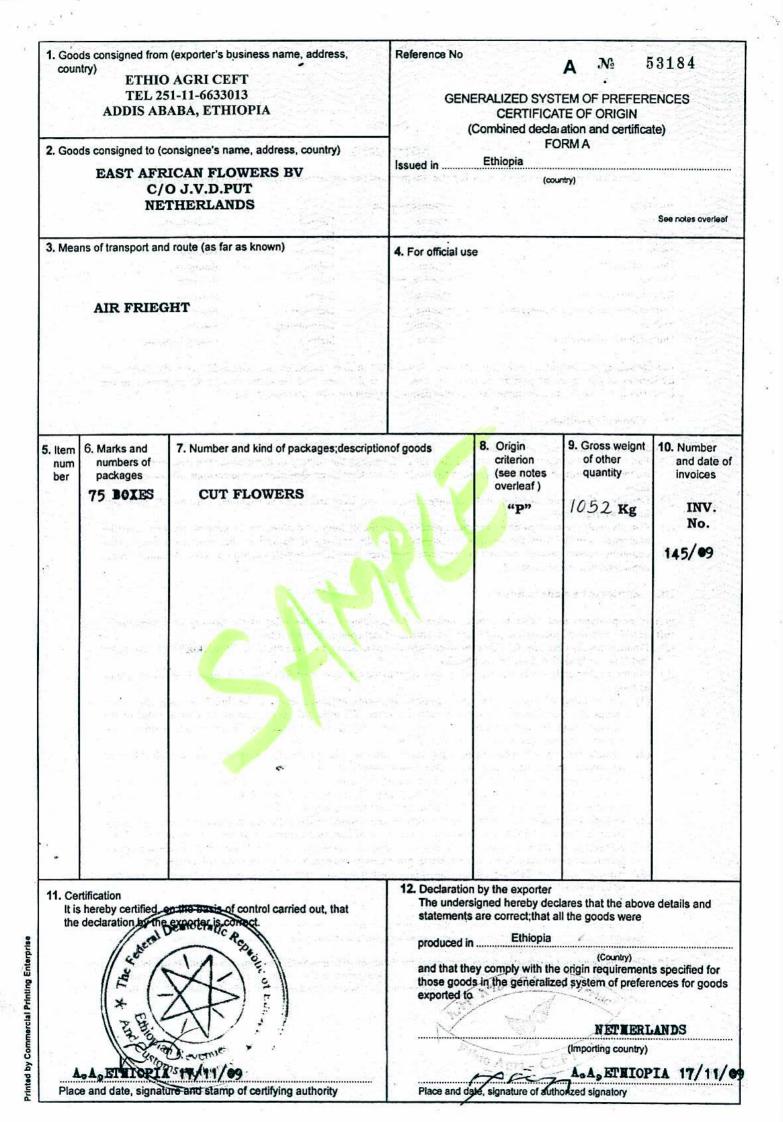
ADDITIONAL DECLARATION

WE HAVE ATTACHED THIS ADDITIONAL DECLERATION TO THE PHYTOSANITARY CERTIFICATE NUMBER 010004 ISSUED ON DATE 14.05.2009

THE CUT FLOWERS IMMEDIATELY PRIOR TO THEIR EXPORT, HAVE BEEN OFFICIALY INSPECTED AND FOUND FREE FROM *Bemisia tabaci* Genn.



AM ABEB SPECTOR

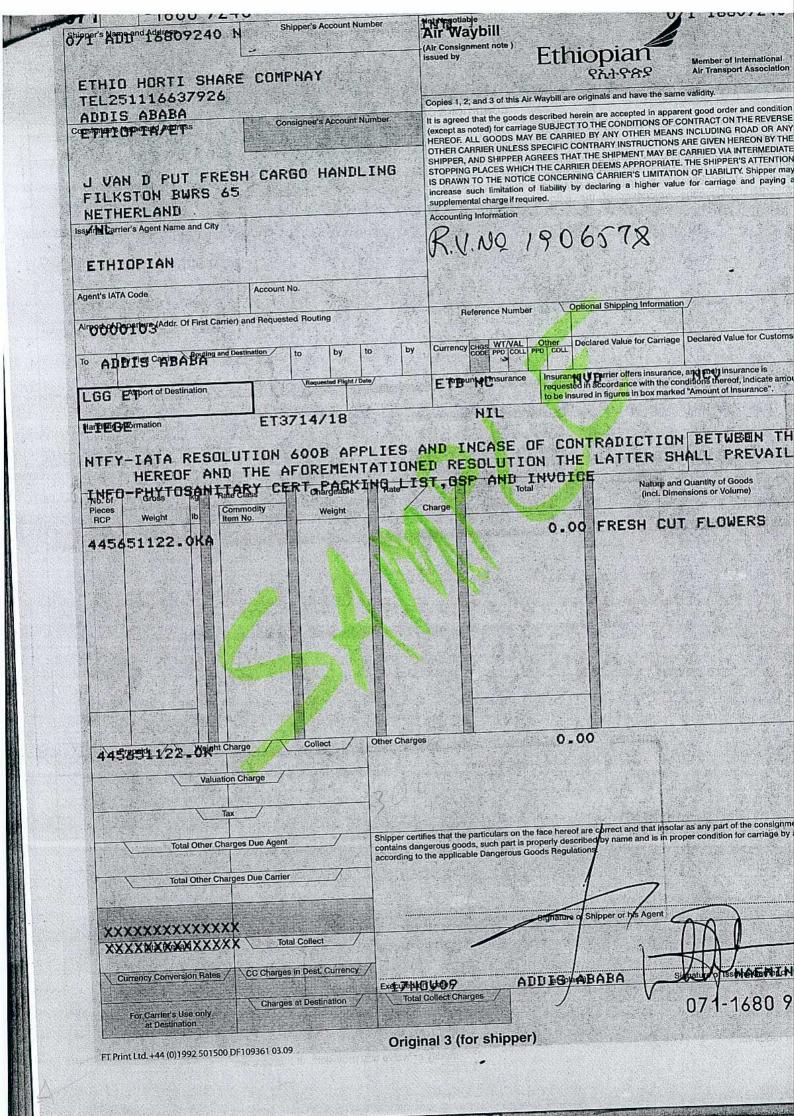


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ITEM SEGMENT

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52. Reverse of ETHIOPIAN CUSTOMS DECLARATION



nippere	s Name and Address		Shipper's Accour	nt Number	Not Negotlable House Air Waybill (Air Consignment note)		Ethio Horti Share Com P.O.Box 22241 Code 10 Tel: +251 11 6637926 Fax: +251 11 6637924
	ETHIO AGRI TEL 251 6 ADDIS ABAE	631030 BA/ETHIOPI	[A		Issued by		E-mail: ehsc@ethionet Addis Ababa Ethiopia
, 191 9 , 11	EAST AFRIC BV C/O J \ NOORDAMEG	CAN FLOWER	кs Г			etho - ho	rti s.c. ; x-7
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COPYTS

EHSC/ Nº 01625

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Security Guarantee form for Air Cargo Shipments

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የደንበኛል። ፊርማ Shipper's Signature ___ ቀንና ሰዓት/ Time & Date____

እኔ ስሜ ከታች የተጠቀሰው የፓሊስ/አባል ዕቃው ተሰብስቦ፣ ሲታሸግ፣ ሲጫን ዕቃው የሚጫንበት ተሽከርካሪ በደንብ ተሬትሾ መጫንንና ከ"export" ዕቃ ውጪ ሌላ ነገር አለመኖሩን በጉዞ ላይም አሳስፈላጊ ቦታ አለመቆሙንና ምንም ችግር የላጋጠሙን መሆኑን እያረጋገሞኩ እስከመጨረሻው በታ ድረስ ያለውን ሃላፊነት በሙሉ የተቀበፉኩ መሆኔን በፊር ግዮ አረጋጣለሁ።

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Name & Sig. of Cargo Agent	

I certify that shipment does not contain any unauthorized explosives, destructives or hazardous materials. I am aware that this Endorsement & original signature along with other shipping documents will be retained on file until the shipment delivered.

- > 00 + 04 8 86.29m (Cheek I.D)
- > hor othas emants
 - (Observe Legal delegation)

Appendix 7 Bank directive.

የኢትዮጵያ ብሔራዊ ባንክ NATIONAL BANK OF ETHIOPIA ADDIS ABABA

TELEGRAPHIC ADDRESS N A T I O N B A N K TELEX 21020 CODES-USED PETERSON 3rd EDITION BENTLEY'S 2nd PHRASE A. B. C. 6th EDITION

BFXD/FESM/481/08 April 30, 2008

Commercial Bank of Ethiopia Development Bank of Ethiopia Construction and Business Bank Awash International Bank Sh.Co. Dashen Bank Sh.Co. Bank of Abyssinia Sh.Co. Wegagen Bank Sh.Co. United Bank Sh.Co. Nib International Bank Sh.Co. Cooperative Bank of Oromia Sh.Co. Lion International Bank Sh.Co. Addis Ababa h Т: COPY

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Dear Sir or Madam:

Please find attached herewith Directives No. FXD/36/2008 that is an amendment to Directive No.FXD/28/2006 and Directives No. FXD/32/2008 related to Flower Export and Proceeds Repatriations.

Sincerely Yours, Alem W/Gerima A/Manager, Foreign Exchange Statistics & Monitoring Department

CC.

Ministry of Trade and Industry Ministry of Revenue Ethiopian Customs Authority Flower Exports Association Addis Ababa

The Governor National Bank of Ethiopia Addis Ababa



የኢትዮጵያ ብሔራዊ ባንክ NATIONAL BANK OF ETHIOFIA ADDIS ABABA

LEASE ADDRESS ANY REPLY TO

P. Q. Box 5550 A D D IS A B A B A

T E L A G R A P H I C A D D R E S S N A T I O N B A N K T E L E N 21020 C O D E S USE D F L T E R S O N 3rd & 4th E D, E I N T L E Y S 2rd P H R A S E A, F, C, 6th E D I T I O N,

Directive No. FXD/ 36 /2008 An Amended Directives to No FXD/28/2006 & FXD/32/2007 Directives on Flower Export and Proceeds Repatriations of the

Whereas the floricultural sector development and growth in the country is a promising business activity that is attracting many investors to undertake the business and is anticipated to be an important source of foreign exchange to the economy in the future:

Whereas the export of flower requires a special attention, follow-up and support in processing the export formalities by banks, recording the export sales and shipments:

Whereas the price of flower quoted at various international markets vary due to various factors which requires regular monitoring and follow-up of the international flora market and proceeds repatriation by setting an appropriate mechanism and monitoring system;

Now, therefore, in accordance with the Monetary and Banking Proclamation No. 83/1994 article 39 (1) and (2), this Directive is issued to monitor the flower export, international price of the product and export proceeds repatriation.

1. Short Title

This Directive may be cited as Flower Export and Foreign Exchange Repatriations "Directive No. FXD/36/2008"

2. Definitions

In this Directive, unless the context provides otherwise, the following terms shall have the meanings ascribed below.

- (a) "NBE" shall mean the National Bank of Ethiopia.
- (b) "Banks" shall mean Commercial Banks that process export permits and collect proceeds from buyers and report to NBE.
- c) "Direct Sales Contract" flower export sales arrangements made on contractual or consignment basis.
- d) "Flower Auction Market" a specialized market where flowers of different species, grade and quality are traded on the basis of bid price offered.
- e) "Auction Processing Agent" an organization/individual officially representing exporters at flower auction centers, processing the sales at the centers, collecting payments and transferring the proceeds to exporters.
- f) "Auction Sales Out come Report" A report provided by the auction center to the exporter after the flower is sold on auction and handing over the items to the winners.

2

- g) "Specialized Report On Flower" A report prepared by the auction center and released to market participants by country and geographical locations.
- h) "Place of Auction" Generally refers to flower auction centers in many countries, more specifically to the auction centers in the Netherlands, Germany etc.

3. Flower Export Arrangements and Mode of Payments

- 1. Sales arrangements shall be carried out in the following two forms:-
 - (a) Direct sales
 - . comiet base sares
 - ii. consignment sales
 - iii. negotiated sales
 - (b) Sales at the Auction Market
- 2. The Mode of payments applicable for flower exports
 - (a) Consignment sales (Open Accounts);
 - (b) Letter of Credit (sight, acceptance upto 60 days);
 - (c) Cash Against Document (sight, acceptance upto 60 days); and
 - (d) Advance payment (transferred through banking system).

4. Flower Export Permit Processing by Banks

The following shall apply for processing flower export permits

1. All requirements indicated under FXD/26/2004 issued for processing export permits, monitoring the foreign exchange repatriation and documentation requirements shall be applicable for the export of flower as well.

- 2. In addition to article 4.1 of the above,
 - (a) Exporters are required to indicate on the export application the market where the flower is intended to be sold (Auction Market/Direct Market) and the type of currency and the delegated agent. When flowers are exported to the European markets, the applicable currency shall be EURO, for other markets the applicable currency shall be USD.
 - (b) Exporters are also required to submit copies of the following documents along with the application.
 - Registration certificate or acceptance letter to participate at the specified auction center.
 - (ii) Copy of the agreement signed with the intermediary agent auction center. The agreement should explicitly indicate charges and fees payable. The total charges deducted should not be more than 25% of the sales proceed expected from a particular export.
 - (iii) Purchase contracts or requisition for supply of flower from the buyer (not applicable for auction sales).
 - c) If exporters are using a specific bank and b ranch to process their export permits, items required under b (i) and (ii) can be placed in a permanent file and may not be necessary to attach with every export application. However, if changes are made the exporter is responsible to update the file and duly inform the bank.
- 3. On the export application to be presented, the quantity and variety of roses (summer/cuttings) of flower to be exported shall be expressed in Number of stems, including the total estimated value in foreign currency and the estimated price per stem. Partial shipments scheduled should aggregate and tally to the quantity and value expressed in the original application.

4. Experiens are expected to sell on the basis of the market price prevailing at the Auction and Direct Market sales. Accordingly, the application form presented by the exporter should reflect the prevailing price per stem for the flowers to be sold.

5. Any partial shipment effected should bear the original permit number issued by its bank and partial shipment reference to which the quantity shipped is supposed to be consistent to the balance remaining under the permit. Exporters should, therefore, carefully check the balance and process the export, provided sufficient balance in terms of quantity is available under the export permit.

 The maximum validity of flower export permit shall be 30 days from date of issuance.

5. <u>Repatriation of Export Proceed</u>

- Exporters shall have the responsibility to repatriate fully the net amount obtained from the sale of their exports in the international market within 30 days from the date of shipment.
- 2. Transfer of payments by the Auction agents or the direct buyers shall clearly identify the bank permit or partial shipment ref and the appropriate references from the exporter. This requirement shall also be included on each invoice issued by the exporter in order to draw the awareness of buyers or the processing agents.
- 3. Any deductions retained out of the export proceeds for the purposes of covering agents fees and processing costs should clearly be stated in the transfer documents by providing details regarding the Bank permit number or partial shipment reference number and others.

6. Supply of Information and Reporting Requirements

The following organizations and entities shall submit reports to NBE on regular basis.

- 1. Commercial Banks
 - a) Banks shall report every month the status and position of flower exporters by providing details of the export permit issued, partial shipments made, proceeds received against the permits issued and deductions made as well.
 - b) All reports submitted to NBE shall be supported with documents and relevant information confirming fulfillment of the export processes in line with the existing directives and procedures.

2. Flower Growers & Exporter

- a) Flower exporters/growers shall provide information access passwords of the auction centers and direct sales markets for flowers under one consignment in writing to National Bank of Ethiopia, Foreign Exchange Statistics and Monitoring Department.
- Presentation of the passwords as per article (a) of above is a precondition for exporters to get flower export permit from their client banks.
- c) Banks shall only give export permits for those who have disclosed in writing the passwords to National Bank of Ethiopia. List of flower exporters /growers shall be sent to all banks and the Ethiopian Customs Authority by National Bank of Ethiopia //

 Noting and examining the findings, National Bank of Ethiopia shall take prompt corrective actions and measures on those concrete who fell cocomply with the rules and procedures described for flower export.

8. Repeal

Directives No.FXD/28/2006 and FXD/32/2007 are hereby repealed and replaced by these Directives.

9. Effective date

These Directives shall enter into force as of 12th day of May 2008.

GOVERNOR

indicating the eligibility of exporters to obtain permits and shipment of their exports.

 d) Those exporters who sell flowers for direct sales outside Rear the auction market are not required to present a password.

3. Ethiopian Customs Authority

The Ethiopian Customs Authority shall send to NBE daily reports of flower exports processed through their office classifying the details by exporters name, type of flower, number of stems, and the estimated values in foreign exchange, bank permit number or partial shipment reference.

4. Flower Exporters

The following reports shall be submitted by flower exporters to their banks who issued the export permits. If any rejections, damages or spoilage of flowers, partially or wholly are encountered after shipments, the situation should immediately be reported by the exporter to the client bank with supporting documents and evidence.

7. Price Verifications and Monitoring

I. Based on the export file and reports received from the auction center and the Ethiopian Customs Authority, the National Bank of Ethiopia shall conduct price verifications and checks the proper compliance of the exporter to the set procedures and rules of flower export.

<u>Directive No. FXD/28/2006</u> <u>Flower Export and Foreign Exchange Repatriations</u> <u>Amendment to Directive No. FXD/26/2004</u>

Whereas the Floricultural development and growth in the country is a promising business activity that is attracting many investors to undertake the business and is anticipated to be an important source of foreign exchange to the economy in the future;

Whereas the export of flower requires a special attention, follow-up and support in processing the export formalities by bands, recording the transactions and shipments.

Whereas the price of flower fetched at various international markets very due to various factors which require regularly monitoring and follow-up of the trading price development and proceed repatriations using the appropriate mechanisms put in place.

Now, therefore, in accordance with the Monetary and Banking Proclamation No. 83/1994 article 39 (1) and (2), this Directive is issued to monitor the export of flower, proceed repatriations and trading price.

I. Short Title

This Directive may be cited as Flower Export and Foreign Exchange Repatriations Directive No.FXD/28/2006"

2. <u>Definitions</u>

In this Directive, unless the context provides otherwise, the following terms shall have the meanings ascribed below:-

- a. "NBE" shall mean the National Bank of Ethiopia
- b. "Banks" shall mean Commercial Banks that process export permits and collect proceeds from buyers and report to NBE.
- c. " Direct Sales Contract " flower export sales arrangements made on contractual or consignment basis.
- d. "Flower Auction market " a specialized market where flowers of different species, grade and quality are traded on the basis of bid price offered.
- e. "Auction Processing Agent"- an organization/individual officially representing exporters at flower auction centers, processing the sales at the centers, collecting payments and transferring the proceeds to exporters.
- f. "Auction Sales Outcome Report " A report that is provided by the auction center to the exporter after the flower is sold on auction and handing over the items to the winners.
- g. "Specialized Report on Flower" A report prepared by the auction center and released to market participants, by country and geographical locations.
- "Place of Auction"- Generally refers to flower auction centers in many countries and specific to the ones in Netherlands.

3. Flower Export Arrangements and Mode of Payments

- 3.1. Sales arrangements shall be carried our in the following two forms:
 - a. Direct Sales
 - i. Contract base sales
 - ii. Consignment sales

iii. Negotiated sales

b. Sales at the Auction Market

3.2. The Mode of payments applicable for flower exports

- a. Consignment sales (Open Accounts);
- b. Letter of Credit (sight, acceptance up to 60 days);
- c. Cash Against Document (sight, acceptance up to 60 days); and
- d. Advance payment (transferred through banking system).

4. Flower Export Permit Processing by Banks

The following shall apply for processing flower export perm, its

- 4.1 All requirements indicted under FXD/26/2004 issued for processing export permits, monitoring the FX repatriation and documentation requirements shall be applicable for the export of flowers as well.
- 4.2 In addition to article 4.1 of the above,
 - a. Exporters are required to indicate on the export application the market where the flower is intended to be sold. (Auction market/Direct Market), including the name of the agent delegated to process on behalf of the exporter.
 - b. Exporters are also required to submit copies of the following documents along with the application
 - Registration certificate or acceptance letter to participate at the auction center named.
 - (ii) Copy of the agreement signed with the intermediary agent authorized for handling the sales of the flower at the auction center. The agreement should explicitly indicate charges and fees payable. The total charges deducted

should not be more than 20% of the sales proceed expected from a particular export.

- (iii) Purchase contracts or requisition for supply of flower from the buyer.
- c. If exporters are using a specific bank and branch to process their export permits, items required under (i) and (ii) can be placed in a permanent file and may not be necessary to attach with every export application. However, if changes are made the exporter is responsible to update the file and duly inform the bank.
- 4.3 On export application to be presented, the quantity and variety of roses (Summer/cuttings) of flower to be exported shall be expressed in Number of stems including the total estimated value in foreign currency and the estimated price per stem. Partial shipments scheduled should aggregate and tally to the quantity and value expressed in the original application.
- 4.4 Exporters are expected to sell on the basis of the market price and demand prevailing at the auction. Accordingly, the application form shall reflect the FX return utmost receivable from the sales as far as possible computed based on the price of the flower per stem close to auction prices ruling at the time of shipment of the flower and in consideration of acceptable deductions and fees payable.
- 4.5 Any partial shipment effected should bear the original permit number issued by its bank and partial shipment reference to which the quantity shipped is supposed to be consistent to the balance remaining under the permit. Exporters should therefore carefully check the balance and process the export provided sufficient balance in terms of quantity is available under the export permit.

5. Repatriation of Export Proceed

- 5.1. Exporters shall have the responsibility to repatriate the full amount earned from the market within 90 days from date of permit issuance.
- 5.2. Transfer of payments by the Auction agents or direct buyers shall clearly be identified by the bank permit (partial shipment ref) and the appropriate references from the exporter. This requirement shall also be include on each invoice issued by the exporter inorder to draw the awareness of buyers or the existing agents.
- 5.3. Any deductions retained out of the export proceeds for the purposed of covering agents fees and processing costs should clearly be stated in the transfer documents by providing details such as the Bank permit number and partial shipment reference.

6. <u>Reporting Requirements</u>

The following organizations and entitles shall submit report to NBE on regular basis.

6.1. Commercial Banks

- 6.1.1. Banks shall report the status and position of flower exporters by providing details of the export permit issued, partial shipments made, proceeds received against the permits issued and deductions made as well.
- 6.1.2. All reports submitted to NBE shall be supported with documents and relevant information confirming fulfillment of the export processes in line with the existing directives and procedures.

6.2. Flower Growers & Exporters' Association

- 6.2.1 The flower growers/exporters Association shall forward flower auction prices fixed at the auction market specially the prices offered for flowers from Ethiopia, Tanzania, Uganda and Kenya on weekly intervals to NBE.
- 6.2.2 Sales results obtained from Direct and Auction Markets at least for5% of the active list of exporters systematically picked shall beforwarded by the Association to NBE on weekly basis.
- 6.2.3 Flower exporters shall arrange for proper information flow through their Auction Processing Agents who are expected to provide reports on the out come of auction results and details of the FX proceed transferred including deductions made from each consignment delivered at the auction center to their respective banks who issued the export permits.

6.3. Ethiopian Customs Authority

6.3.1. The Ethiopian Customs Authority shall send to NBE monthly reports of flower exports processed through their office classifying the details by exporters name, type of flower, number of stems, and the estimated values in Foreign Exchange, Bank permit number and partial shipment reference if any.

6.4. Flower Exporters

The following reports shall be submitted by the flower exporters to their bank who issued the export permits.

6.4.1 If any rejections, damages or spoilage of flowers, partially or wholly encountered after shipments are effected. the situation

should immediately be reported by the exporter to its bank with supporting documents attached.

6.4.2 Exporters of Flowers shall submit reports of export shipments and FX repatriations clearly identifying by permit numbers and partial shipping references to the bank who issued the export permit on monthly basis.

7. <u>EX-post Price Verifications and Monitoring</u>

- 7.1 Based on the export file and reports received from banks the NBE shall conduct ex-post price verifications and checks the proper compliance to the regulation in place.
- 7.2. Corrective actions and measures shall be taken based on the findings of the ex-post price verifications and inspection reports presented.

8. Effect date

This Directive shall enter into force as of _____

Teklewold Atnafu Governor National Bank of Ethiopia

Terms of reference for a study on regulation of repatriation of foreign exchange in the floriculture sector

Introduction

Over the past five years Ethiopia has developed an impressive floriculture sector. Good growing conditions, low cost of production and proactive government policies are important factors behind this successful development. The Government of Ethiopia has given priority to floriculture because of the ample employment opportunities and also much needed foreign exchange earnings.

It is well understood and accepted by all stakeholders that the returns from the sales abroad are brought back into the country. This is especially valid because of the extensive investment package and special support given to investors in de sector.

To govern and regulate the returns of the floriculture sector, a special bank directive is in place. Though it is acknowledged that a bank directive is crucial for ensuring that foreign earnings are fed back into the Ethiopian economy, the experience with the implementation of the current directive is that errors easily arise in the long administrative chain and that both government and entrepreneurs in the case of errors are under high time pressure. Also it has become clear that the dynamics of the market sometimes make it necessary to make ad hoc or temporary arrangements.

All in all the general impression is that the present bank directive and its implementation bring about a high administrative burden and in case of problems bring about a lot of uncertainty and stress with the entrepreneurs. It is also quite clear that the present entrepreneurs perceive the bank directive has a negative influence to the investment climate. In addition, it is clear that the bank directive has a distinct negative impact on the overall image of the Ethiopian floriculture sector abroad and that it shies away new investors.

RNE, therefore, intends to intensify its contribution to the policy dialogue on this important issue and aims to produce a policy brief in which the problems of the bank directive are analysed and options for improvement within the 'line of thinking' of the present bank directive are analyzed as well as alternative options are presented.

Content of the policy brief

- Description of the main flower markets and the market dynamics
- Main strategies and critical success factors in marketing of flowers

- Description of the bank directive and flow chart of the present administrative procedures
- Inventory of main problems encountered in the implementation of the present bank directive and analysis of the (root) causes
- Relevant experience from other countries
- Suggestions for short and medium term improvements of administrative procedures of the present bank directive
- Exploration of alternative options for the Bank Directive in terms of efficiency and effectiveness both from the perspective of growers and of the Government of Ethiopia.

Approach

For producing the policy brief RNE seeks assistance of a (team) of consultants who have extensive knowledge of both the Ethiopian and international floriculture sector and have economic, administrative and financial expertise. The study should be finished within in one month. Appendix 8 Brief specification flower export box.

Very BRIEF SPECIFICATION of Corrugated Box for Flower



Our Project Manager standing on Corrugated BOX

Exporters to adopt the best practices

Particulars	Action to be done
Flower Exporter's concern	
	No damage of flower and box at any poin of transit.
	Exporter must avoid dispatching the damage box.
	Exporter is careless about packaging.
	Quality is assured by price but not by the functional properties of Corrugated BOX.
arm Manager	Farm Manager must know the best
	packaging practices
	a) Purchase order with appropriate specification of BOX
	 b) Assurance of quality as per purchase specifications
	 c) Transport worthy test for filled box d) Keep thermo - hygrometer
Sircular bunch	 Two types of bunch have been frequently. Please get me the feedback from exporter that Bunch style: a) Circular b) Rectangular or c) Oval, are being formed eventually or it is done as per the set specification? Rectangle shape is advised 10 Bunch : 5nos X 2 rows

	Rectangular bunch	20 Bu	nch: 5nos. X	4 rows
		2) Flute		ion : Please use only E-
Harvest practices		poor on Post Please stop bla	narvest pract aming to oth x supplier, Lo	er chain players like ogistics agencies, Cargo
Kraft Paper for Liner and co	rrugation	Corrugated bo Country has to It is suggested few local party kraft paper. At present, inco Ageing effect h /stock of paper GRAMMAGE: Liner kraft : Our between but no should be in be Fluting media: : Burst Factor: Al	x demand is be self –dep strongly to t to sep-up pa onsistent kra as to face du ter face: 150 ot inconsiste tween 155 to 120 to 140. pove 25	very high in Ethiopia. bendent in kraft paper. he agency to explore aper Mill dedicated to aft paper is available. ue to long storage -180 gsm (any range in nce such as if 160gsm,it o 165 only i.e <u>+</u> 5gsm
Adhesive		Only starch. Rat 80%(water) and	20 % (solid)	e need. In general should be exercised,
Box Style: two type apart fro	n existing	but it ratio keep A) 0320 - Cardbo Top and Botton External Dimen Length Width Height	Telescopic (ard box m half RSC [corrugated BoX
		cardboa	egular slott	red corrugated er, Universal style

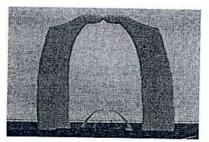
L

	External Dimension (cm) :		
	Length <u>100</u> <u>100</u>		
	Width <u>33</u> 45		
	Height <u>21</u> <u>25</u>		
Box quality for Assurance (need based)	a) No. of Ply: 3ply		
	b) Dimension : External and Internal		
	c) Weight of the box		
	d) Flute: Only B Flute is recommended, if B is		
	not available then C can be used.		
	e) Workmanship on Box through observations: physical defects such as tear,		
	wet, rupture, many folds, staple		
	direction/distance/no corroded spot etc. and deep scorings		
	f) Compression Strength : 450 Kg		
	g) Bursting strength : 12 kg/sq. cm		
	h) Cobb value: Not more than 155 gm/sq.m		
Ventilation Holes	No need to go for 3 holes or even 2 holes. It is		
	suggested to keep only one hole at the centre		
	having 60mm diameter (radius:3cm) at width face wall.		
HANDING at AIR Cargo	Please put one conveyer belt through scanner to avoid rough handling		
Ethiopian Standard Agency	One workshop is essential at least few machine mentioned at f, g and h will seriously suitable.		

Project team







From: Karna BK, Advisor-Export Packaging, ITC-Geneva

Appendix 9 Temperature in the logistic chain.

FLOWER PORT

• Total shipment - 180

* None of them have come up with the Form.

- Unloading T^o at the cargo terminal:
 - ➢ 20 shipments: <8 °C</p>
 - ➤ 144 shipments : between 8&12 °C
 - > 14 shipments: \geq 13 °C
 - * Maximum T^O: 22.3 °C

Unloading Time at the cargo terminal

- > 124 shipments: \leq 30 Minutes (Within the Benchmark)
- > 54 shipments: > 30 minutes
 - * Maximum time: 1:30 hour
- Palletizing room T^o:

▶ 14.9-21 °C

* Bench Mark: 4 °C

• Palletisation Time:

- > Maximum: 3:20 hour
- * Benchmark: 2-6 hours

Cold Room T^o:

- > All are from 1.5 to 1.7
- * Benchmark: 4 hours

• Loading time to the aircraft:

- > 3 flights below 2 hours
- ▶ 5 flights: 2-3 hours
- * Bench Mark: 2 hours

NB: The above mentioned data is taken two months before.

Cold Room T^o;

No. X

- 28 shipments: $\leq 2 \,^{\circ}C$
- 41 shipments : 2 to 4.5 °C

• Loading time to the aircraft:

- > Flight one: 1:55
- ➢ Flight two: 2:35
- ➢ Flight Three: 4:45
- * Bench Mark: 2 hours

Appendix 10 Program USAID - EHPEA



የኢትዮጵያ ፓርቲካልቸር ፕሮዲያሰርስ ኤንድ ኤክስፖርተርስ አሶሲዬሽን Ethiopian Horticulture Producers and Exporters Association (EHPEA)

15 October 2009

The Ethiopian Horticulture Producers and Exporters Association (EHPEA) provides a forum for the growers and exporters of flowers, ornamentals, fruits, herbs and vegetables. EHPEA's activities are in line with the export development strategies of the Government of Ethiopia; supported through close collaboration with the Ethiopian Horticulture Development Agency and other key public sector and partner organizations.

The Horticulture industry has witnessed significant investment and expansion of the floriculture and ornamental sub-sector over the last few years. A key strategic priority is to facilitate strong growth and investment in a competitive and sustainable fruit and vegetable export sub sector during the next few years. The opportunity for fruit and vegetable export crops to involve and empower small holders and out growers is a key objective, as well as the opportunity for regional diversification.

EHPEA and the USAID-Agribusiness and Trade Expansion Program are pleased to invite you to the following event:-

FRUIT & VEGETABLE EXPORT CROPS FIELD DAY

SATURDAY NOVEMBER 21ST 2009 AT 10.00am

Hosted by Mr. Daniel Gad at OMEGA FARMS, Sebeta, Addis Ababa

- Vegetable trials area and international seed companies
- Fruit rootstock and nursery production systems on display
- Technology demonstrations and farm equipment demonstrations
- Pack house operations and value-added processing
- International and local agricultural input suppliers
- Freight and Logistics organizations
- Marketing companies
- Certification and Training support

We look forward to your participation and thank you for your cooperation.

Mr. Tsegaye Abebe. Chairman – EHPEA

ehpea@ethionet.et www.ehpea.org.et

Hides/ Skins/ Leather

- Assistance in better animal health delivery to improve skin/hide quality
- Support improvement in slaughtering skills and collection of hides and skins to increase the availability of raw materials to the tanneries
- Support and improve capacity in tanning techniques to produce finished leather
- Support branding and expansion of market outreach

Business Development Unit (BDU)

- Support on business plans and related loan application, and Business management training
- Commercial buyer linkages
- Structural modification using private-public partnerships

Health

- Providing need-based capacity building to selected Local NGOs
- Mainstreaming HIV/AIDS policy and programming with in the workplace environment of ATEP clients
- Improving income generation activities for Orphans and Vulnerable Children (OVC) caregivers, People living with HIV/AIDS (PLWHA) and young adolescents
- Increasing awareness on HIV/AIDS prevention, care and support among program clients



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www.ethiopiaag.org

A USAID funded program implemented by Fintrac inc. & its partners: Boot Consulting Company Economic Competetiveness Group Manchester Trade Rainforest Alliance Coffee Quality Institute



USAID Ethiopia Agribusiness and Trade Expansion Progran

"Increasing rural incomes and employment"



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 Production assistance to increase on-farm 		compatibility and productivity of thou-
Oilseeds & Pulses	TECHNICAL SERVICES	The program is dramatically improving the
 Smallholder outgrower programs 	the Ministry of Trade and Industry (MoTI).	RESULTS
BRC, HACCP and ISO certification	Commodity Exchange (ECX), the Ministry of Agriculture and Rural Development (MoARD), and	
refrigeration, high care, EUROPEGAP,	Ethiopian Veternary Association (EVA), Ethiopia	current program for the befit of ATEP clients.
 Post harvest handling, grading, packing, 	Association (ELIA), the Pulses, Oilseeds & Spices Processors Exporters Association (EPOSPEA), the	incorporate a comprehensive HIV/AIDS pre- vention. care and support package into its
tices	Association (ECEA), the Ethiopian Leather Industry	The program also manages PEPFAR funds to
improved technology and cultural prac-	Agency (EHDA), the Ethiopian Coffee Exporters'	regions.
 Production assistance and training in 	Horticulture Producers and Exporters Association	Ethiopia in Tigray, Amhara, SNNPR and Oromia
Fruits & Vegetables	sector organizations including the Ethiopian	rarmers, processors, exporters and traders engaged in these agro industrial sectors of
 Market access to specialty coffee designa- tions in the US, Europe and Asia 	Boot Consulting, Coffee Quality Institute (CQI), the Economic Competitiveness Group, Manchester	coffee; hides, skins and leather; and oilseeds & pulses. The program works with smallholder
improved drying, cupping and grading	business firm, Fintrac Inc., in conjunction with an array of partners including the Rainforest Alliance,	Agribusiness and Trade Expansion Program to energize four industry sectors: horticulture;
Post harvest support in environmentally- friendly pulping / washing technology and	The USAID Agribusiness and Trade Expansion Program is being implemented by the U.S. agri-	The US Agency for International Development (USAID) has established a five-year market-led
 "Q" Coffee and Rainforest Alliance Certifications 	PARTNERSHIPS	OVERVIEW
Receipts		
 Commodity Exchange Systems and 		国家によう
 Farm-level assistance and trainings in improved production practices 	国 の と と こ す	れたとうことを
Coffee	TENT WATER OF	

sands of farmers, processors and traders in the competitiveness and productivity of thouhorticulture, coffee, hides, skins and leather, and oilseeds & pulses sectors, resulting in increases in exports, investment, employment and incomes.

available in-country and in-markets to provide participating Ethiopian entrepreneurs with support in A team of Agronomists, post harvest physiologists, processing technologists, logistics coordinators and marketing and investment specialists are the following market-led areas:

- Q
- 9
- -
- to -

- Production assistance to increase on-farm productivity with improved seed varieties and production systems
- Improve farm-to-market linkages
- Certified seed multiplication initiatives

HORTI-SHARE

• Total shipment - 152

* Among which 46 shipments have come up with the Form.

· Produce Temperature while loading to the truck at the farm:-

> 2-5 °C: 29 shipments (Within the Benchmark)

> 6-8 °C :12 shipments

> >8 °C : 4 shipments

* Maximum T°: 15 °C

• Arrival temperature at cargo terminal is

> 36 shipments: <8 °C

> 54 shipments : between 8&12 °C

≥ 15 shipments: \geq 13 °C

• Unloading Time at cargo terminal

> 80 shipments: < 30 Minutes (Within the Benchmark)

1

> 32 shipments: between 30 minutes & 1 hour

> 13 shipments: > 1 hour

* Maximum time: 3:03

• Palletizing room T^o:

▶ 17.5-18.1 °C

* Bench Mark: 4 °C

• Palletizing time:

> Maximum: 1:55 hours

* Benchmark: 2-6 hours





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FRUIT & VEGETABLE EXPORT CROPS FIELD DAY

SATURDAY NOVEMBER 21ST 2009 AT 10.00am

OMEGA FARMS, Sebeta, Addis Ababa

Program of Events

10.0	Arrival of delegates & refreshments
10.0	Trade show and Exhibitor stands open
10.30	Introduction by the Moderator Welcoming remarks by Mr. Daniel Gad of Omega Farm Opening remarks by the Chairman of EHPEA Opening remarks by the Guests of Honor
11.0	Tour of the Exhibitors stands by the Guests of Honor
11.30	Opening ceremony for the Vegetable Trials site Start of farm machinery demonstrations
12.15	Opening ceremony for the Pack House Pack House Tour for the Guests of Honor
1.0	Lunch
2.0	Start of Pack House Tour program – groups every 30 minutes
2.30	Technical presentations at the trials site by seed companies
3.30	Refreshments
4.00	Field Day ends

OMEGA FARM - NOVEMBER		
MARKETING ORGANIZATIONS	MARKETING ORGANIZATIONS	
AURORA FRESH INTERNATIONAL	PENINSULA HORTICULTURE	
CONSTANCIA	STAMINA GROUP	
ETFRUIT	SPECIAL FRUIT	
ECOPIA	SUNRIPE	
INDU FARM	WELPAK	
MEKI BATU FARMERS UNION		
EXHIBITORS LIST	EXHIBITORS LIST	
IRRIGATION	MACHINERY & EQUIPMENT	
ACME ENGINEERING & TRADING PLC		
AGRITECH SYSTEMS PLC		
AMIO ENGINEERING PLC	AMBASEL TRADING PLC	
AXUM-OMNI AGRICULTURE	ABRHAM AGRI MACHINERY B2B PLC	
AZUD	CELTIC ETHIOPIA PLC	
BRUH TESFA PLASTIC PRODUCTS PLC	DAVIS & SHIRTLIFF	
ETHIO AFRICAN PLC	DACCACHE GREENHOUSES	
HAGBES LTD	ETHIO AFRICAN PLC	
HORTICAMP AGRO SYSTEMS PLC		
NAANDAN JAIN	HAGBES LTD	
NETAFIM	HAYGROVE TUNNELS	
	IDEAL GREENHOUSES	
AGROCHEMICALS	KALEB FARMERS HOUSE - CLASS	
AXUM GREENLINE	MASTERPACK	
AGRISHER TRADING PLC	MOENCO	
BASF	STANHAY	
BAYER EAST AFRICA LTD		
CHEMTEX PVT LTD CO	SEED & NURSERY	
GENERAL CHEMICALS	AFRICAJUICE	
HEARTS PLC	AXUM GREENLINE	
HAGZHOU AGROCHEMICALS	BEJO ZADEN B.V.	
MACAMBA PLC	BUTAJIRA FRUIT NURSERY	
MAKOBU ENTERPRISE	CHEMTEX PVT LTD	
2	GENERAL CHEMICALS & TRADING LTD	
FERTILIZER	HAZERA GENETICS	
AXUM GREENLINE TRADING PLC	ISSACHOR AGRO INPUT PLC	
ETHIO ORGANIC LIQUID	KENYA HIGHLAND SEEDS	
	MAKOBU ENTERPRISE	
	MENAGESHA ORGANIC FARM	
BIOLOGICAL CONTROLS	MEKELLE TISSUE CULTURE	
KOPPERT BIOLOGICAL SYSTEMS	POP VRIEND SEEDS B.V.	
	SEMINIS	
CERTIFICATION & TRAINING		
CONTROL UNION CERTIFICATIONS	FREIGHT & LOGISTICS	
EHPEA TRAINING UNIT	ETHIOPIAN AIRLINES	
HIOPIAN INSTITUTE of AGRICULTURAL RESEARCH	ETHIOPIAN PERISHABLE LOGISTICS PLC	
QITC SERVICES PLC	EMIRATES	
WRITTLE COLLEGE	ETHIO-HORTI SC	
Diorright	FLOWERPORT LOGISTICS	
PACKAGING	FREIGHTERS INTERNATIONAL LTD	
BURAYU PACKAGING	MAERSK ETHIOPIA PLC	
HITEC TRADING	MESSINA LINE ADDIS ABABA	
THERMOPAK KENYA	SAFMARINE	
UNLIMITED PACKAGING		

Appendix 11 Business cards.





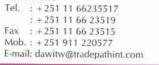
Tariku Zemedkun General Manager

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