



Oxford Policy Management

Capacity Development for Disaster Risk Management

Roger Few (UEA), Zoe Scott, Kelly Wooster,
Marcela Tarazona, Anne Thomson and Mireille
Flores Avila (OPM)

May 2016

Overview of the research

- 2 year research project commissioned by IFRC and DFID (2013-2015). Lots of CD activity , but little evidence on what works and why.
- Draw lessons and guidance on how to build DRM capacity in a range of contexts.
- Methodology:
 - literature review of 120+ docs
 - Case studies - Ethiopia, Pakistan, Myanmar, Philippines, Haiti and Mozambique (486 individuals interviewed, 110 workshop participants)
 - global e-survey of DRM experts (76 respondents)
 - study of M&E systems

A framework for DRM capacity development

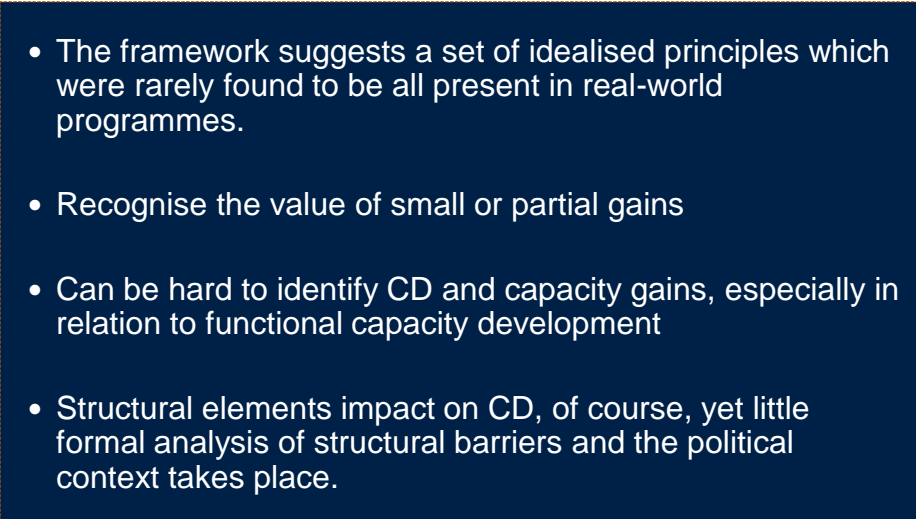


6 PRINCIPLES:

- Flexibility and adaptability
- Comprehensive planning
- Ownership / partnership
- Functional capacity building
- Integration of actors and scales
- Contribution to disaster resilience

May 2016 © 2014 Oxford Policy Management Ltd 3

Observations on the research



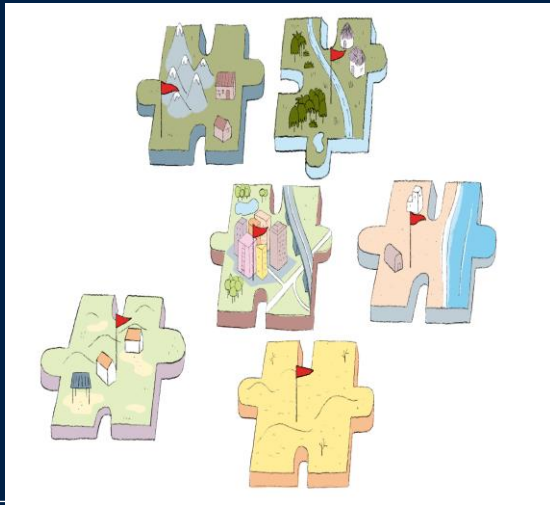
- The framework suggests a set of idealised principles which were rarely found to be all present in real-world programmes.
- Recognise the value of small or partial gains
- Can be hard to identify CD and capacity gains, especially in relation to functional capacity development
- Structural elements impact on CD, of course, yet little formal analysis of structural barriers and the political context takes place.

May 2016 © 2014 Oxford Policy Management Ltd 4

Overview of DRM CD programming – from case studies

Piecemeal approach - small, uncoordinated projects rather than a holistic, system-wide, multi-scale capacity strengthening initiative within countries.

Most have a budget under £1 million and run for 1-3 years.

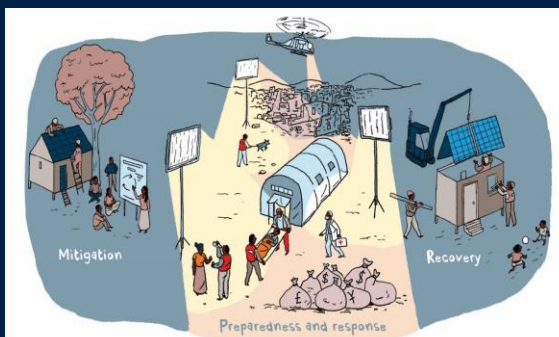


May 2016

© 2014 Oxford Policy Management Ltd

5

Narrow focus of DRM CD programming



Do not overlook mitigation, prevention and recovery

Strong focus on preparedness

Very little attention paid to building capacities for recovery

Not building the capacity to adapt to long term changes in risk

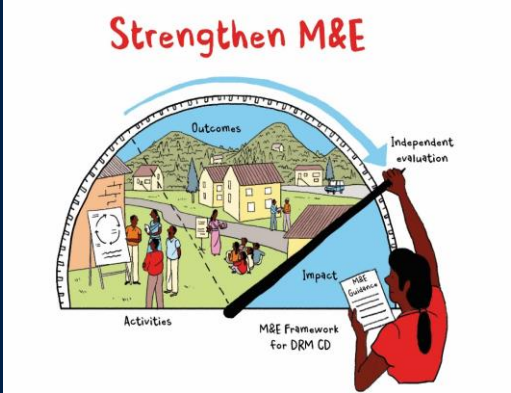
Not considering how underlying vulnerabilities affect risk or targeting vulnerable groups

May 2016

© 2014 Oxford Policy Management Ltd

6

Learning (or not) from best practice



Strengthen M&E

Activities Impact Outcomes

M&E Framework for DRM CD

Independent evaluation

Ownership is well understood and incorporated into design and implementation

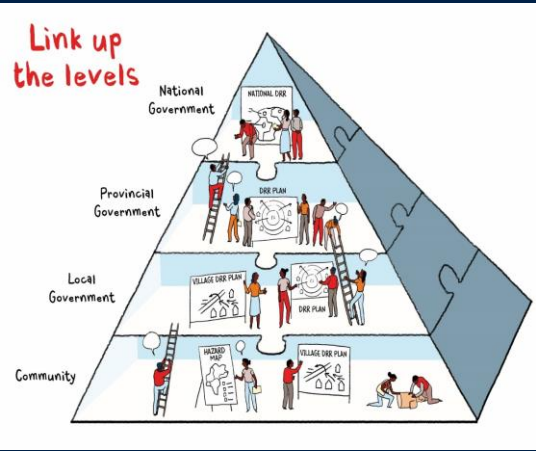
Programmes make efforts to tailor activities to the local context

Sustainability, gender and M&E not prioritised

Capacity needs assessments often done too late

May 2016
© 2014 Oxford Policy Management Ltd
7

A missing middle



Link up the levels

National Government

Provincial Government

Local Government

Community

Currently a focus on national and community levels.

Little attention paid to building capacities to work across levels.

DD Month Year
© 2014 Oxford Policy Management Ltd
8



Oxford Policy Management

Thank you