

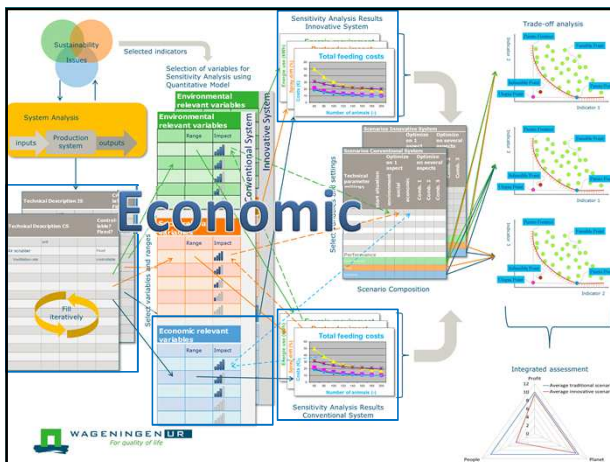
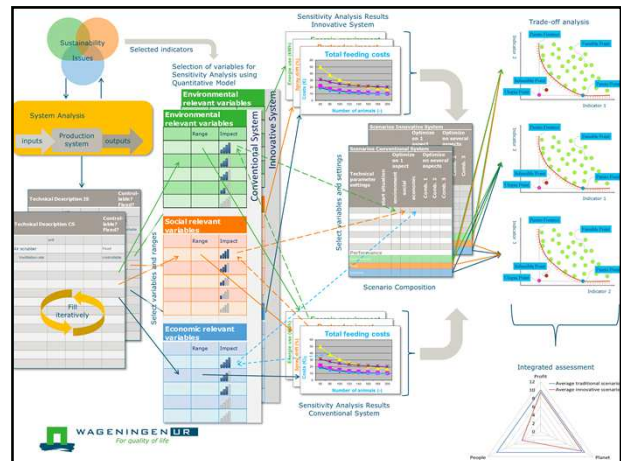
# Economic aspects of Innovative Biosystems in Fruit Production

MSc course Quantitative Analysis of Innovative Biosystems

November 24<sup>th</sup> 2014, Peter Roelofs






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# Economic aspects of Innovative Biosystems in Fruit Production

**Elements in the innovative system:**

- Autonomous spraying 
- Pheromone confusion and warning system 
- Mechanic pruning 

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## Programm: autonomous orchard spraying, pheromone confusion & mechanic pruning

1. What do we know about these innovative biosystems in orchards?
2. Some relevant economic terms
3. Calculation of Marginal Gross Margin apples (using model as *KWIN*)
4. Calculation of Cost price apples (using *KWIN* & model) and Net Farm Income
5. Partial budgetting
6. Costs of spraying (tomorrow: effects of autonomous spraying, pheromone confusion and mechanic pruning)

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## What do we know about autonomous spraying, pheromone confusion and mechanic pruning in orchards?




Think of:

- Labour demand
- Direct energy use
- Crop protection costs
- Cost price

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## Relevant terms

1. Economic health of the farm
  - liquidity
  - solvency
  - profitability
2. Profitability of the crop
  - Gross Margin
  - Marginal Gross Margin
3. Costprice
  - depreciation
4. NFI: Net Farm Income (from Operations)

## Relevant terms: Economic health of the farm

- **Liquidity**
  - Concerns expenditures and receipts (vs. costs and returns)
  - Current ratio (= "liquidity ratio" = "cash asset ratio" = "cash ratio"):
    - $\frac{\text{current assets}}{\text{current liabilities}}$
    - measures a company's ability to pay short-term obligations
- **Solvency**
  - Concerns a company's overall financial strength
  - Affects interest rate (risk)
  - Equity ratio:  $\frac{\text{equity}}{\text{debt capital}}$  (also:  $\frac{\text{equity}}{\text{total assets}}$ )
- **Profitability**
  - ratio of 'total costs' to 'total returns'

## Relevant terms: profitability of the crop

- **Gross Margin**
  - =  $\text{Revenues per ha} - \text{variable costs}$
  - a periodic cost that varies in step with the output of the farm. (e.g.: plants, fertilizer, pesticides, energy usage, labour, auction, distribution costs, etc.)
- **Marginal Gross Margin**
  - in fruit production
  - = Gross Margin -/ - costs for:
    - Temporary labour (for culture, harvesting and grading)
    - Cold storage
    - Transport
    - interest liquid assets

## Relevant terms: costprice

- **Cost price**
  - the price that it costs to make a product, without a profit being added
  - Includes all costs, including
    - Labour of the farmer (not paid for!)
    - Interest on debt capital & equity capital
    - fee for use of buildings and machinery: **DEPRECIATION**

➤ Is there any income when a farmer sells his fruit at costprice?

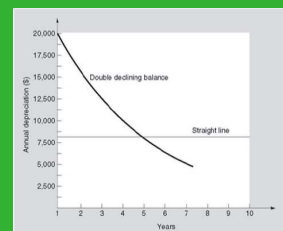


## Relevant terms: depreciation

- = annual loss in value of durable assets, due to use, wear, age, obsolescence
- **At farm level!**
- **Durable assets:**
  - Useful life of more than one year (*in contrast to materials*)
  - Not an unlimited life (*in contrast to land*)
- **Terms:**
  - Investment (*price paid for the asset*)
  - Useful life (*# years expected to be used in business*)
  - Salvage value (*at the end of its useful life*)

## Depreciation methods

- **Straight line :**  
 annual depreciation =  $(\text{investment} - \text{salvage value}) / \text{useful life}$ 
  - Example:
    - Tractor costs € 70.000
    - Economic useful life: 12 years
    - Sold at € 10.000
- **(Declining balance: %-age of Book value)**

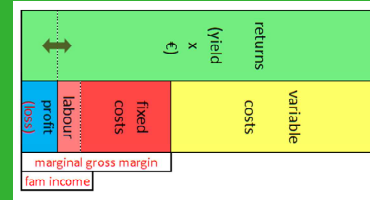


## Profitability of the crop

- Term: Marginal Gross Margin
  - Fruit producer needs the money in the Marginal Gross Margin ('Income above variable costs') to pay fixed costs:
    - Land (interest, water board charges)
    - Buildings (interest, depreciation, maintenance)
    - Machines (interest, depreciation, maintenance), **NOT fuel/oil**
    - Labour of farmer (and family)
- What remains when Variable costs and Marginal Gross Margin are deducted from Returns?

## Profitability of the crop

- What remains when Variable costs and Marginal Gross Margin are deducted from Returns?



## Profitability of the crop (see Excel file)

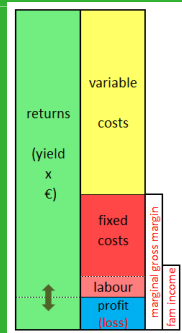
Marginal Gross Margin		Production costs		Net Farm Income	
Crop	Apple	Production 1	€ 10.000	Production 2	€ 10.000
Yield	4000 kg/ha	Production 3	€ 10.000	Production 4	€ 10.000
Price	€ 2.50	Production 5	€ 10.000	Production 6	€ 10.000
Revenue	€ 10.000	Production 7	€ 10.000	Production 8	€ 10.000
Variable costs	€ 4.000	Production 9	€ 10.000	Production 10	€ 10.000
Marginal Gross Margin	€ 6.000	Production 11	€ 10.000	Production 12	€ 10.000
Fixed costs	€ 2.000	Production 13	€ 10.000	Production 14	€ 10.000
Labour	€ 2.000	Production 15	€ 10.000	Production 16	€ 10.000
Net Farm Income	€ 2.000	Production 17	€ 10.000	Production 18	€ 10.000

## Net Farm Income

- Remind: Cost price
  - All costs needed for production of a kg (ton) of apples
  - All costs are included, also labour of the fruit grower, depreciation costs (machines, buildings) et cetera.
  - Decepration of the planting! (establishment cost)
- NFI: Net Farm Income (from Operations)
  - = Total of returns -/- paid costs and depreciation
  - Reward for own labour, own capital (no interest paid)

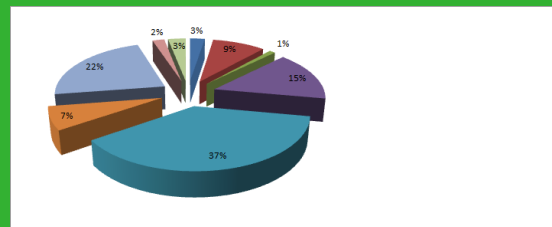
## Cost price & Net Farm Income

- Returns (= revenues):
  - Yield x price (quality very important)
- Variable expenses:
  - Costs for materials used for this culture, depends of area (plants, fertilizer, fuel, crop protection, hired labour, et cetera)
- Fixed costs:
  - Independent of this culture (machines, buildings, family labour)
- Cost price:
  - (var. costs + fixed costs)/kg sold

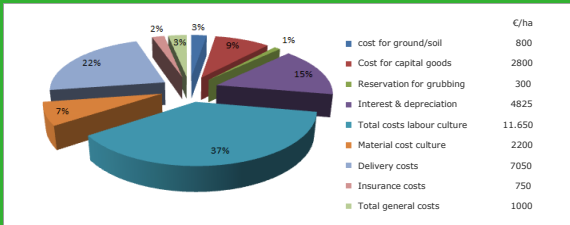


## Cost price of apples in The Netherlands

- What are mayor costs?



### Cost price of apples in The Netherlands



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### Cost price & NFI

Calculation using Excel model

#### 1. Construction of the orchard

Labour demand needed for construction of the orchard		3000 trees/ha
prepare garden plot for planting	contractor	1937
set orchard for planting	contractor	1937
concrete and plant trees	contractor	1937
set and place poles	contractor	1937
soil profiling soil	contractor	1937
plant trees	contractor	1937
total		1937
hours with tractor		1937
% permanent employees		1937
% hired labour		1937

selling price	no storage	€ 1.45/kg
	after storage	€ 0.45/kg
total		1937

Data for new planting		unit	number (of units)	€/unit	€ per ha
contractor costs for preparing garden plot	7%	1937			1937
concrete poles	piece	3000	0.65		1950
netting	1000 m	400	0.65		260
netting	50 m	1	0.65		0.65
planting soil (13.5 MWh/ha)	MJ	25	12.00		300
grass seed (per sq)	kg	25	12.00		300
bamboo canes (bottom poles)	piece	3000	0.17		510
other materials	hour	300	0.17		510
total (excluding annual replacements)					4770

Financial data new planting	
interest rate	8.00%
Wages permanent employees	23.00 per hour
Wages temporary employees	16 per hour
Wages school classes	12 per hour
Maximum lifetime of planting	12
Land costs (sq)	€ 0.00

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### Cost price & NFI

Calculation using Excel model

#### 2. Establishment costs (revenues (= returns) based on cost price!)

Year	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
total costs construction orchard (contractor costs)														
Labour during lifetime	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
Material cost	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1
establishment costs	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1

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### Cost price & NFI

Calculation using Excel model

#### 3. Costprice

Calculation of production costs for growth-year:		8
max. lifetime of the planting		12
length of establishment period (min)		12
establishment costs		38913
discount 8.00%		

1 costs ground	800
2 costs durable production goods	3148
3 reservation of cost for stubbing the planting	333
4 discount and depreciation planting	5491
<b>total investment costs (€/ha/year)</b>	<b>9772</b>
5 total costs labour	11915
6 total costs material use during culture	1937
7 total delivery costs	7051
8 weather insurance	764
9 total of general and other costs	1000
<b>subtotal</b>	<b>22567</b>
<b>total production costs</b>	<b>32339</b>
10 total sales/ha during this year (kg/ha)	46172
<b>production costs per kg</b>	<b>0.700</b>

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### Partial budgetting

- To analyze a change in operations
- Procedure:
  - New or additional costs to be included
  - + Current costs to be reduced or eliminated
  - + New or additional returns to be recieved
  - Current returns to be lost or reduced
- Today's cases:
  - Returns are supposed not to be affected
  - Only effects on costs

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### Comparison of sprayers

To compare sprayers: first fill this worksheet [Sprayer general input], then 'spraying schedule apples' and 'spraying schedule pears' in finally 'comparison of sprayers'. Check and adapt the yellow fields, the other fields cannot be changed.

General data		
discount percentage	6	%
fuel price (diesel)	€ 0.29	/l
wages labour (permanent employees)	€ 23.29	/hour
Farm data		
# ha apples	12	ha
# ha pears	10	ha
width of paths between apple trees	3.00	meters
width of paths between pear trees	3.35	meters
annual number of sprays in apple orchards	25	sprays/year
annual number of sprays in pear orchards	22	sprays/year
Labour demand		
spraying system	cross-flow sprayer	
Minutes backflow per ha for each spraying	35	min/spraying/ha
Minutes for filling & transportation to the field per spraying tour	05	min/spraying/farm
For checking (if needed: change data at worksheet 'comparison of sprayers')		
total labour time per spraying tour in all apple orchards	7:30:00	(hr:min:sec)/spraying of all apple trees
total labour time per spraying tour in all pear orchards	6:15:00	(hr:min:sec)/spraying of all pear trees
Working hours per day		
maximum number of hours for spraying /day	6:30	hours per day per tractor&sprayer

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### Comparison of sprayers

note here your spraying schedule for apples, with dosage for a cross-flow orchard sprayer

Pesticides used in apples	freq	dose	price	cost/ha
<b>Fungicides</b>				
Belis	1	0.8 l/ha	78 €/kg	€ 62.40
Castan flow	7	2.5 l/ha	7 €/l	€ 70.00
Deser WG	7	0.4 l/ha	42 €/kg	€ 117.60
Exalt plus	2	0.7 l/ha	34 €/l	€ 47.60
Fuel	4	0.1 l/ha	155 €/kg	€ 252.40
Merpan spk	11	1.5 l/ha	10 €/kg	€ 165.00
Topcon M45	1	1.4 l/ha	23 €/l	€ 32.20
<b>Insecticides</b>				
Nimrod abx	0.5 l/ha	35 €/l		
Shopy WG	0.2 l/ha	73 €/kg		
Switch	1 l/ha	130 €/kg		
OptiFlow 450	1.2 l/ha	12 €/l		
<b>Acaricides</b>				
Admix	1	0.1 l/ha	475 €/kg	€ 47.50
Envidor	1	0.4 l/ha	183 €/l	€ 77.20
Blaggar 25 WG	2	0.2 l/ha	144 €/kg	€ 27.60
Mader	2	0.05 l/ha	228 €/kg	€ 52.80
Plinor	1	0.5 l/ha	90 €/kg	€ 26.00
Runner	1	0.4 l/ha	109 €/l	€ 43.60
Steward	1	0.17 l/ha	286 €/kg	€ 48.62
Topcon	4	0.14 l/ha	202 €/kg	€ 113.12
Colysia		0.25 l/ha	190 €/l	
<b>Others</b>				
Propas	2	1 l/ha	104 €/kg	€ 208.00
<b>total, excluding herbicides</b>				<b>€ 1,241.84</b>

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### Comparison of sprayers

	current sprayer	cross flow sprayer	walved boom sprayer	left & right boom sprayer	performance sprayer	calculator NPV per year
Power of tractor or self-propelled sprayer	€ 50,000	€ 45,000	€ 40,000	€ 40,000	€ 40,000	€ 40,000
Replacement value tractor	€ 11,000	€ 11,000	€ 11,000	€ 11,000	€ 11,000	€ 11,000
Replacement value sprayer	€ 11,000	€ 11,000	€ 11,000	€ 11,000	€ 11,000	€ 11,000
Annual working hours tractor (default 70% for spraying & CF sprayer)	495 hr	495 hr	330 hr	140 hr	140 hr	140 hr
Annual working hours sprayer	35 min/ha	35 min/ha	20 min/ha	10 min/ha	10 min/ha	10 min/ha
Production time (including 10% for each loading)	5.4 km/hour	5.4 km/hour	4.8 km/hour	4.8 km/hour	4.8 km/hour	4.8 km/hour
Working speed during spraying (turning of the headland included)	1.5 km/ha	1.5 km/ha	1.5 km/ha	1.5 km/ha	1.5 km/ha	1.5 km/ha
Number of ha (including 10% for each loading)	100 ha	100 ha	100 ha	100 ha	100 ha	100 ha
Percentage use (compared to current system)	100%	100%	70%	70%	100%	100%
Depreciation costs tractor	10%	10%	10%	10%	10%	10%
Depreciation costs sprayer	2%	2%	2%	2%	2%	2%
Maintenance costs tractor	2%	2%	2%	2%	2%	2%
Maintenance costs sprayer	2%	2%	2%	2%	2%	2%
<b>Results</b>						
Total NPV per 100 ha spraying	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84
Total NPV tractor (costs included) per year	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84
Replacement costs per ha	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84
Total NPV tractor (costs included) per year	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84	€ 1,241.84
Number of tractors/sprayers needed	2	2	1	1	1	1
<b>Savings compared to current sprayer</b>						
Annual costs tractor (lumpy based costing)	€ 11,000/year	€ 11,000/year	€ 11,000/year	€ 11,000/year	€ 11,000/year	€ 11,000/year
Annual costs sprayer	€ 2,000/year	€ 2,000/year	€ 2,000/year	€ 2,000/year	€ 2,000/year	€ 2,000/year
Total costs pesticides	€ 20,211/year	€ 20,211/year	€ 20,211/year	€ 20,211/year	€ 20,211/year	€ 20,211/year
fuel costs	€ 2,568/year	€ 2,568/year	€ 2,568/year	€ 2,568/year	€ 2,568/year	€ 2,568/year
labour costs	€ 6,088/year	€ 6,088/year	€ 6,294/year	€ 6,294/year	€ 6,088/year	€ 6,088/year
Year costs for crop protection	€ 6,687/year	€ 6,687/year	€ 6,687/year	€ 6,687/year	€ 6,687/year	€ 6,687/year
<b>Savings compared to current sprayer</b>						
costs per ha	€ 655/ha/year	€ 430/ha/year	€ 207/ha/year	€ 50/ha/year	€ 50/ha/year	€ 50/ha/year
annual costs tractor (lumpy based costing)	€ 177/ha/year	€ 177/ha/year	€ 177/ha/year	€ 177/ha/year	€ 177/ha/year	€ 177/ha/year
annual costs sprayer	€ 132/ha/year	€ 132/ha/year	€ 132/ha/year	€ 132/ha/year	€ 132/ha/year	€ 132/ha/year
costs pesticides	€ 113/ha/year	€ 113/ha/year	€ 113/ha/year	€ 113/ha/year	€ 113/ha/year	€ 113/ha/year
fuel costs	€ 127/ha/year	€ 127/ha/year	€ 127/ha/year	€ 127/ha/year	€ 127/ha/year	€ 127/ha/year
labour costs	€ 105/ha/year	€ 114/ha/year	€ 98/ha/year	€ 98/ha/year	€ 105/ha/year	€ 105/ha/year
Total costs per ha (owed control not included)	€ 2,054/ha/year	€ 2,370/ha/year	€ 1,873/ha/year	€ 2,178/ha/year	€ 2,054/ha/year	€ 2,054/ha/year


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### INDIVIDUAL TASK

- Calculate marginal gross margin for mr. Westreenen's Kanzi and Conference
- Calculate cost price for his Kanzi and Conference, including labour demand for spraying and pruning as calculated last week & pesticide use as discussed in week 3.
- Can you calculate mr. Westreenen's NFI, or which additional information do you need?
- If time available (or tomorrow) sensitivity analysis: What are effects of distance and tank capacity (as calculated last week)

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### Success with the task



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