# The case for workplace health promotion

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# European Network for Workplace Health Promotion





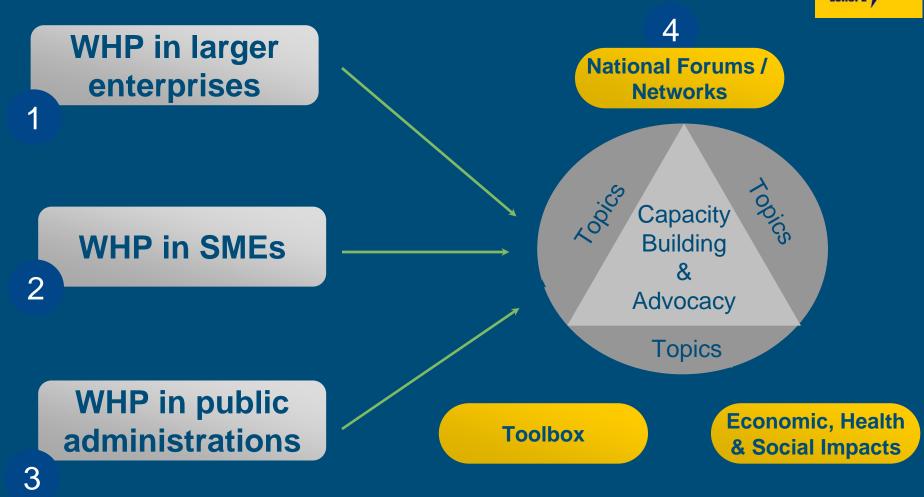
A network of national occupational health and safety institutes and public health institutions committed to developing and promoting good WHP practice

Contact office in The Netherlands:
NIGZ-Work & Health
(www.nigz.nl)



#### The ENWHP - Joint Initiatives







Reports: see www.enwhp.org

### What am I going to talk about?





- Concept of Workplace Health Promotion
- Effectiveness of WHP
- Barriers to effective WHP in policy and practice
- How to encourage best practice?



# WHP: different perspectives



- Behavioural prevention: one illness or risk factor
- Expanded occupational health
- Optimising sickness absence management
- An organisational development strategy





# What is WHP? - Common Understanding



# WHP is

a new approach to improving health at work

based on concerted action of employers, employees and society to improve the health and well-being of people at work

#### a combination of

- improving work organisation and the working environment
- promoting active participation
- encouraging personal development



Luxembourg Declaration, 1997

#### Three cases for WHP



- The European case
  - Lisbon Agenda 

    to make EU the world's most dynamic and competitive economy
  - Employment strategy → creating more jobs requires investing in the quality of work
  - Health strategy → improving public health
- The social insurance case
  - High costs of work-related diseases
- Private sector business case



#### The Drivers and Determinants of Workplace Health





Social Support by Management & Colleagues

Job Demands
Job Control



Social, Health & Professional Competencies

Work Environment Quality

Job Security and Quality of the Social Safety Net



#### WHP-effects at company level

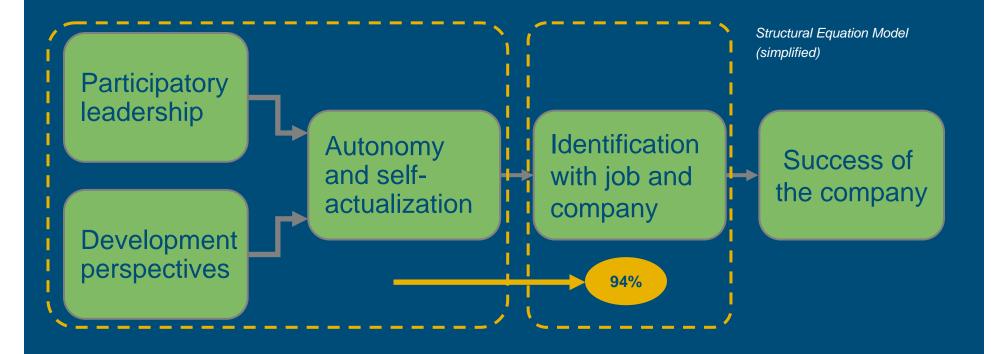






# **Key Factors For Identification**





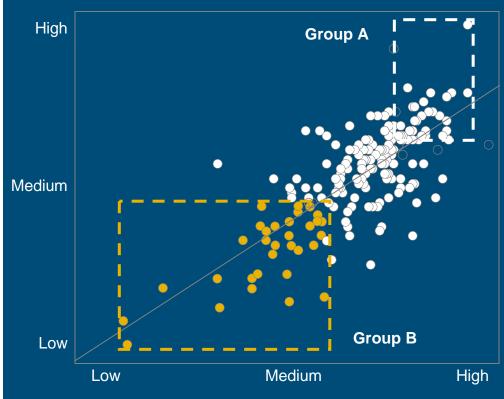
These factors account for 94% of our employees' identification with their job and company.

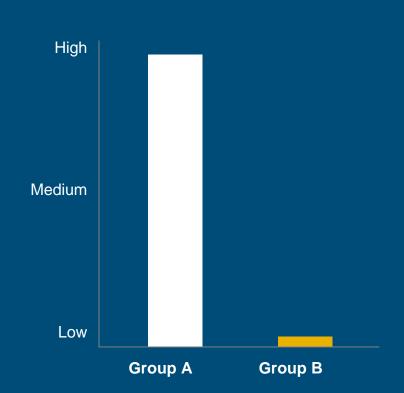
# Participatory Leadership





#### **Return on sales 2002**





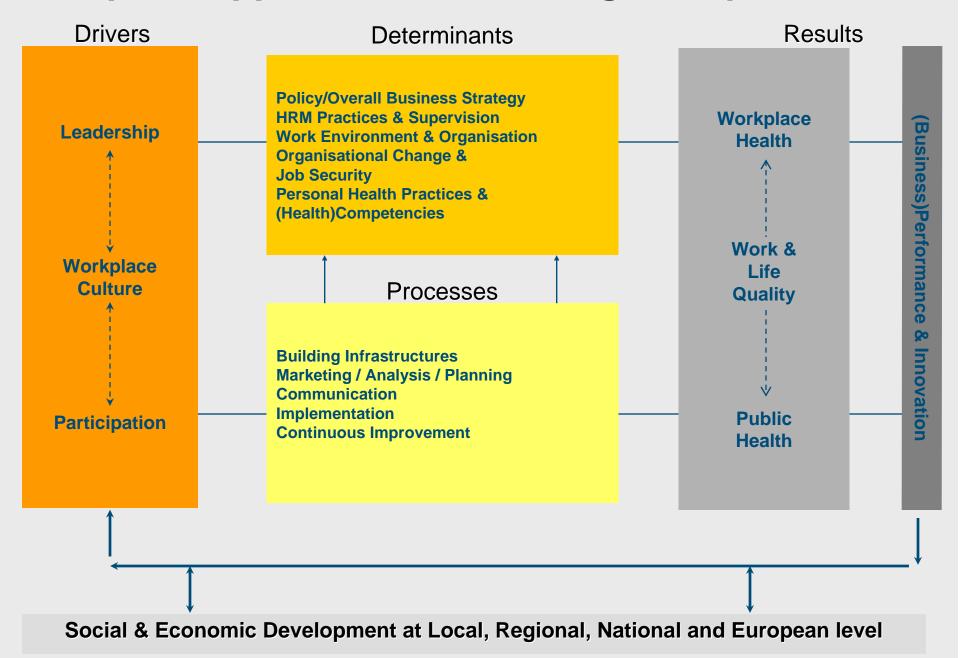
Identification index\*



<sup>\*</sup> Frequency of positive responses to the question "Satisfaction with personal job overall" and "If I had to decide again today, I would take a job in my company again".

<sup>\*\*</sup> Frequency of positive responses to 25 questions on the implementation of the Bertelsmann Essentials.

#### European Approach to Promoting Workplace Health



# How to encourage best practice?



- Health of the workforce is a business case!
- Certify Models of Good Practice
- Consensus on simple WHP indicators → health, social & economic
- Easy access to a wide variety of measurement tools
- Not only individual outcomes but also organisational outcomes are valuable!

# Healthy employees in healthy organisations!

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